



2021 Budget Highlights

Fall 2020 Supplemental Budget Adjustment

Approved December 2020

Edmonton



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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January 1, 2019

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Edmonton, Alberta for its annual budget for the fiscal years beginning January 1, 2019, January 1, 2020, January 1, 2021 and January 1, 2022.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of four years only.

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2021 Budget Highlights

2021 Budget Summary (updated for Fall 2020 Supplemental Budget Adjustment)

The Fall 2020 Supplemental Budget Adjustment process is an opportunity for City Council to amend the approved 2019-2022 budget as deemed appropriate.

Every four years, the City of Edmonton sets multi-year capital and operating budgets for capital projects and the day to day work of the City. Administration and Council review budgets semi annually. In December 2020, Council met to discuss adjustments to the previously approved budget. This document highlights those changes, with a focus on 2021.

The following tables summarizes revenue and expenses for tax-supported, municipal enterprises, community revitalization levies (CRLs) and utilities, as well as the City's capital plan from 2019 to 2022, adjusted for changes through the Fall 2020 Supplemental Budget Adjustment, approved by City Council at the December 9/11, 2020 Council meeting. Further details are available in the individual sections and the appendix.

	2019 Actual			2020 Budget		
(\$millions)	Revenue	Expenditure	Net	Revenue	Expenditure	Net
Tax-Supported Operations	2,981.7	2,950.4	31.3	3,063.1	3,063.1	-
Municipal Enterprises	29.5	23.8	5.7	52.7	47.4	5.3
CRLs	29.3	29.3	-	44.3	44.3	-
Utilities	219.3	240.0	(20.7)	214.9	221.4	(6.5)
Capital	1,265.4	1,265.4	-	2,905.4	2,905.4	-
Total	4,525.2	4,508.9		6,280.4	6,281.6	
	2021 Budget			2022 Budget		
(\$millions)	Revenue	Expenditure	Net	Revenue	Expenditure	Net
Tax-Supported Operations	3,031.1	3,031.1	-	3,125.8	3,125.8	-
Municipal Enterprises	45.4	37.0	8.4	68.7	67.1	1.6
CRLs	47.7	47.7	-	54.1	54.1	-
Utilities	215.2	211.5	3.7	219.2	207.4	11.8
Capital	1,499.9	1,499.9	-	1,730.9	1,730.9	-
Total	4,839.3	4,827.2		5,198.7	5,185.3	

Note: Utilities includes Waste Services Utility and Blatchford Renewable Energy Utility. The Capital budget includes projects for Tax Supported operations, Waste Utility, Blatchford Renewable Energy Utility and Downtown District Energy Utility.

2021 Budget Highlights

Tax-Supported Operations - Operating Budget

The following table summarizes the 2019-2022 tax-supported operating budget by major revenue and expense categories as approved on December 11, 2020 by City Council. Detailed tables are included in the appendix reflecting revenues, expenditures, and net tax levy requirement by department and branch.

2019-2022 Budget - Tax-supported Operations by Category

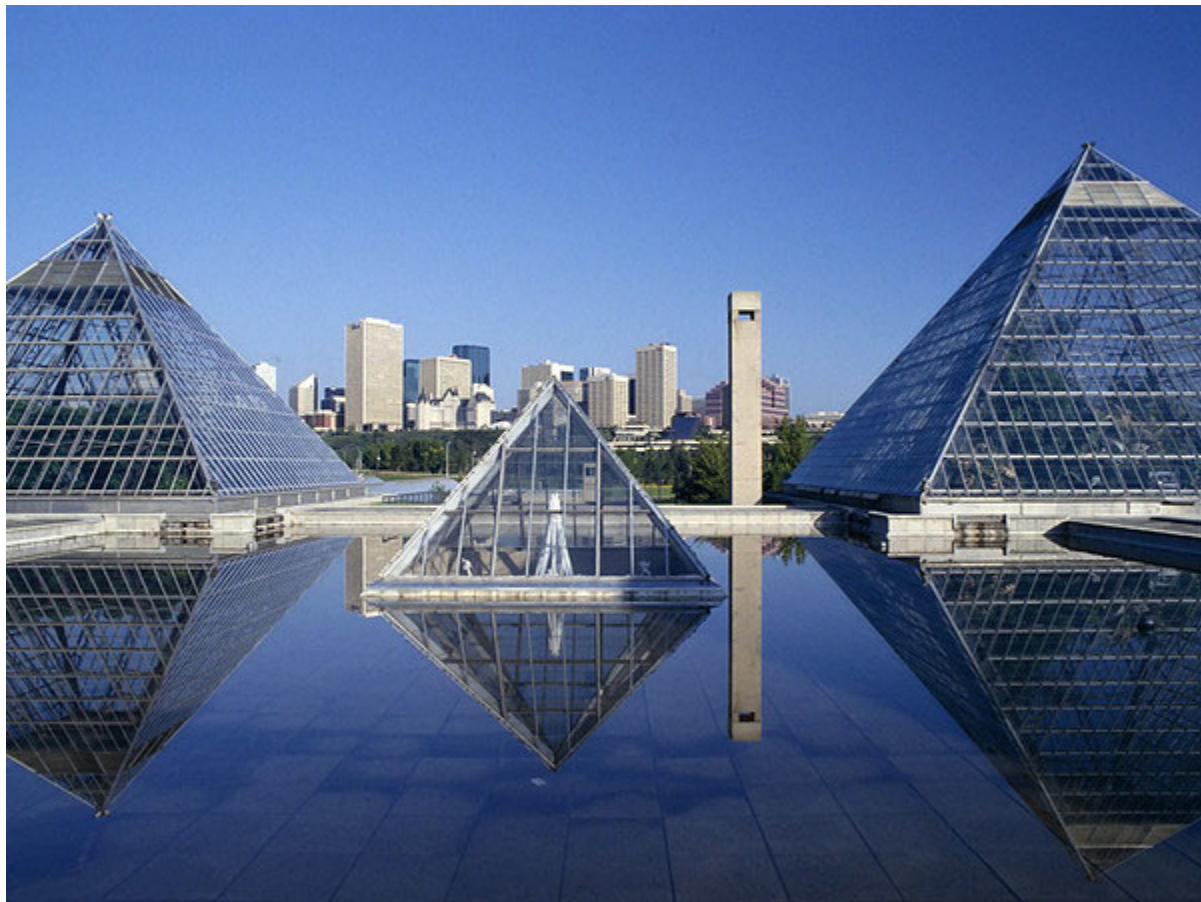
(\$000)	2019 Actual	2020 Adjusted Budget	2021 Prior Approved Budget	2021 Approved Budget Changes	2021 Approved Budget	2022 Approved Budget
Revenue & Transfers						
Taxation Revenues	1,650,574	1,696,003	1,785,960	(71,111)	1,714,849	1,778,416
User Fees, Fines, Permits, etc.	423,034	388,105	386,248	(621)	385,627	385,034
Franchise Fees	171,840	175,821	179,490	8,477	187,967	193,060
EPCOR Dividends	171,000	171,000	171,000	-	171,000	171,000
Transit Revenue	129,885	133,074	138,534	(2,119)	136,415	140,576
Transfer from Reserves	123,485	138,950	152,374	(17,428)	134,946	159,724
Other Revenue	105,175	120,080	119,481	4,510	123,991	119,506
Operating Grants	114,010	107,416	107,696	499	108,195	108,705
Investment Earnings & Dividends for Capital Financing	92,368	78,266	81,168	(13,047)	68,121	69,789
One-time Items	-	54,399	-	-	-	-
Total Revenue & Transfers	\$2,981,371	\$3,063,114	\$3,121,951	(\$90,840)	\$3,031,111	\$3,125,810
Net Expenditure & Transfers						
Personnel	1,546,629	1,609,691	1,632,364	(32,150)	1,600,214	1,607,356
Materials, Goods, and Supplies	214,271	221,170	218,124	(3,794)	214,330	213,374
External Services	334,294	282,835	338,716	(23,460)	315,256	363,721
Fleet Services	163,777	(41,159)	(39,057)	(616)	(39,673)	(39,218)
Intra-municipal Charges	133,929	75,681	74,843	(425)	74,418	74,997
Debt	287,202	308,881	324,866	(12,513)	312,353	332,144
Utilities & Other Charges	386,158	427,254	446,079	(28,012)	418,067	436,977
Transfer to Reserves	348,864	320,912	325,664	9,980	335,644	337,092
Intra-municipal Recoveries	(453,958)	(200,150)	(199,648)	150	(199,498)	(200,633)
One-time Items	-	57,999	-	-	-	-
2019 Surplus/(Deficit)	20,205	-	-	-	-	-
Total Net Expenditure & Transfers	\$2,981,371	\$3,063,114	\$3,121,951	(\$90,840)	\$3,031,111	\$3,125,810
Total Net Operating Requirement	-	-	-	-	-	-
Full-time Equivalents						
Boards & Commissions						
Explore Edmonton	586.0	586.0	586.0	-	586.0	586.0
Police Service	2,681.6	2,756.2	2,796.7	9.0	2,805.7	2,850.7
Public Library	524.9	525.3	525.3	-	525.3	525.3
Other Boards & Commissions	56.0	56.0	56.0	-	56.0	56.0
Civic Departments						
Citizen Services	2,847.5	2,874.8	2,870.8	(31.3)	2,839.5	2,845.7
City Operations	4,827.3	4,835.5	4,833.4	(82.1)	4,751.3	4,710.4
Communications & Engagement	385.4	403.8	403.8	(17.0)	386.8	386.8
Corporate Expenditures & Revenues	0.5	8.0	8.0	(40.5)	(32.5)	(32.5)
Employee Services	245.0	237.0	237.0	(12.0)	225.0	225.0
Financial & Corporate Services	1,055.9	1,035.8	1,020.4	(37.5)	982.9	970.9
Integrated Infrastructure Services	532.8	541.3	541.3	(9.0)	532.3	532.3
Mayor & Councillor Offices	50.0	50.0	50.0	-	50.0	50.0
Office of the City Auditor	16.0	16.0	16.0	-	16.0	16.0
Office of the City Manager	194.4	199.4	199.4	(8.5)	190.9	185.9
Urban Form & Corporate Strategic Development	719.0	683.5	679.4	(27.4)	652.0	645.4
One-time Items	-	(631.6)	-	-	-	-
Total Full-time Equivalents	14,722.3	14,177.0	14,823.5	(256.3)	14,567.2	14,553.9

2021 Budget Highlights

Approved Tax Increases

The following table summarizes the changes to the approved tax increase for each year of the multi-year budget cycle, through the supplemental budget adjustment processes.

Tax-Supported Operating Budget	Approval Date	2019	2020	2021	2022
2019-2022 Operating Budget <i>Original Approved Budget</i>	Dec 14, 2018	2.6%	2.6%	2.6%	2.6%
2020 Adjustment <i>Fall 2019 Supplemental Adjustment</i>	Dec 13, 2019	n/a	2.1%	2.6%	2.3%
2020 COVID Adjustment <i>Spring 2020 Supplemental Adjustment</i>	April 27, 2020	n/a	1.3%	3.2%	2.4%
2021 Adjustment <i>Fall 2020 Supplemental Adjustment</i>	Dec 11, 2020	n/a	n/a	0.0%	1.6%



2021 Budget Highlights

The City respects the taxpayer and takes into account the challenging economic environment.

The multi-year budget originally called for a 2.6 percent tax increase in 2021. This was raised to 3.2 percent in spring 2020 to address cost pressures and adjustments to corporate forecasts.

However, 2020 was a difficult year for Edmontonians, with high levels of unemployment, a declining economy, and residents and business owners being impacted by COVID. Administration and Council recognized this by lowering that 3.2 percent to a zero percent tax levy for 2021, the lowest tax increase in almost 25 years.

The loss of revenue related to property tax needed to be balanced by increasing other revenues or cutting costs. Council voted to implement budget reduction strategies of \$49.9 million across City departments for 2021.

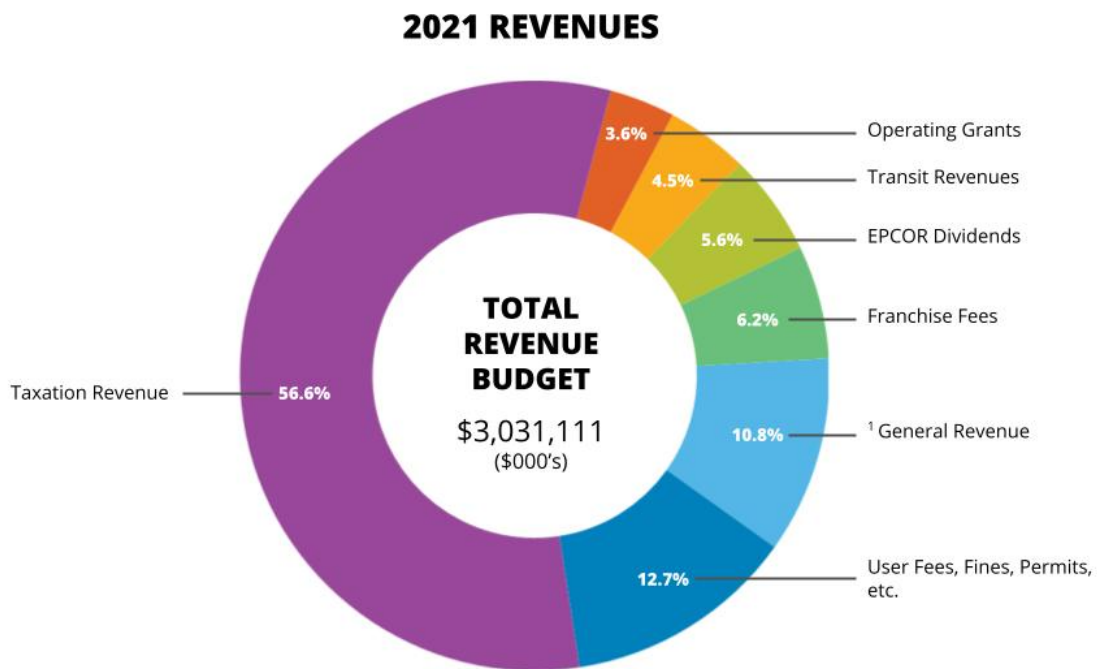


Changes include the elimination of over 300 staff positions — including over 100 supervisor positions — through vacancy management, workforce transitions and layoffs. Each department offered incremental savings through service level and expense reductions. The City's partners also contributed by making difficult decisions to find savings. Some options were found to increase revenue or cost recovery. Further details of the reduction strategies are included in the appendix to this document.

2021 Budget Highlights

Where the Money Comes From

Residential and commercial property taxes make up 56.6 percent of the approved operating budget. Each taxpayer pays a share of the total tax required based on the value of their home or business relative to others. At 12.7 percent of the total revenue, user fees, fines and permits form the next most significant portion of revenue collected by the City. This revenue is generated primarily from fees collected for the use of recreation facilities. The percentages shown in the chart below reflect the revenue sources for the approved budget in 2021. The approved budget results in a similar distribution of revenue sources in 2022.

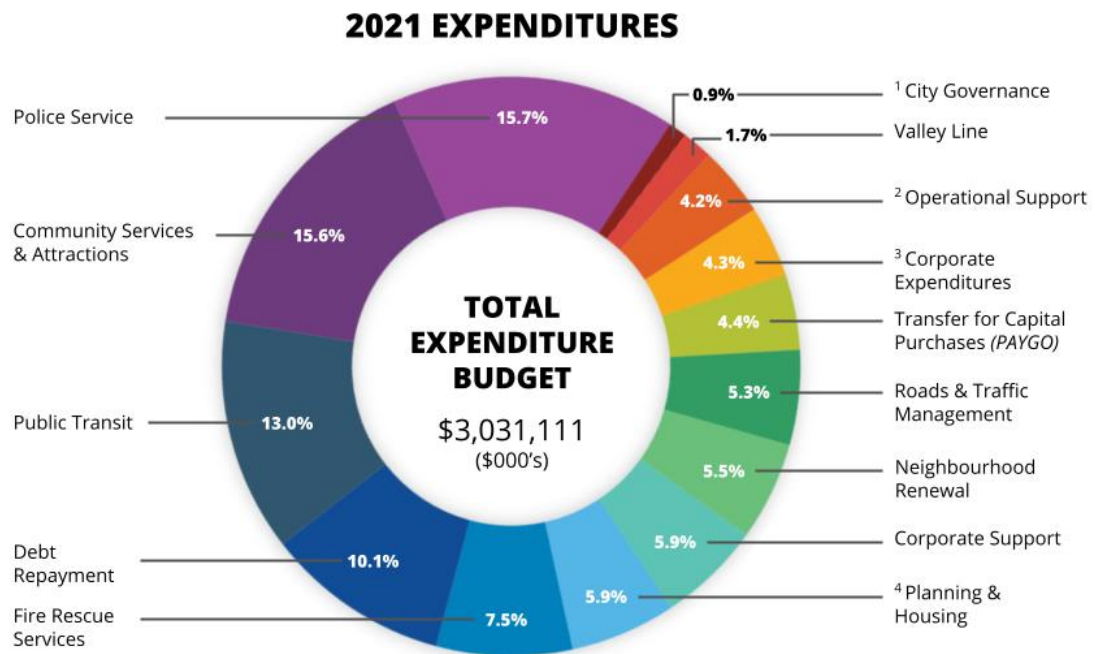


¹General Revenue of 10.8% includes transfer from reserves, investment earnings and dividends (used to fund capital) and other revenue.

2021 Budget Highlights

Where the Money is Spent

The chart below reflects the total tax-supported expenditures for each major category. The portion of the City's budget that is spent on providing police, community services & attractions and public transit is 44.3 percent. The percentages shown in the chart below reflect the spending categories for the approved budget in 2021. The approved budget results in a similar distribution of spending in 2022.



¹City Governance includes Offices of the City Auditor, City Manager, City Clerk & Mayor & Council

²Operational Support includes Integrated Infrastructure Services, Fleet & Facility Services and Real Estate Services.

³Corporate Expenditures includes Automated Enforcement, Capital Project Financing, and corporate wide expenditures

⁴Planning & Housing includes City Planning, Development Services, Economic & Environmental Sustainability and Affordable Housing & Homelessness.

2021 Budget Highlights

Impact on a Typical Homeowner

The average Edmonton household pays around seven dollars a day in property taxes. Those funds keep Edmonton moving with traffic lights, snow removal, repair crews and transit. They keep residents healthy with parks, recreation facilities, libraries, winter skating, and social programs. They enhance life in the city through tourism, attractions, sports, and supporting small businesses. And they keep people safe with Fire Rescue Services and Police Services.

Impact of the Approved 2021-2022 municipal tax levy on a Typical Homeowner (\$387,000 Assessed Value)

	2020 Budget	2021 Budget	Annual Impact	2022 Budget	Annual Impact
Municipal Services ¹	1,728	1,697	(31)	1,721	24
Police Services ²	580	590	10	597	7
Alley Renewal ³	254	259	5	262	3
Valley Line LRT ⁴	76	92	16	101	9
Total Property Tax Bill	2,638	2,638	-	2,681	43

Impact of the Approved 2021-2022 municipal tax levy per \$100,000 of assessment value, residential

	2020 Budget	2021 Budget	Annual Impact	2022 Budget	Annual Impact
Municipal Services ¹	447	438	(9)	445	7
Police Services ²	150	153	3	154	1
Alley Renewal ³	65	67	2	68	1
Valley Line LRT ⁴	20	24	4	26	2
Per \$100K of assessment value, residential	682	682	-	693	11

(Based on 2020 typical of \$387,000 and assuming it follows the overall market value change)

¹Municipal Services is based on an approved tax decrease of 1.5% in 2021 & increase of 0.2% in 2022.

This includes impacts of assessment growth.

²Police Services is based on an approved tax increase of 0.6% in 2021 and 0.7% in 2022.

³Alley Renewal is based on an approved tax increase of 0.3% in 2021 and 0.3% in 2022.

⁴Valley Line LRT is based on an approved tax increase of 0.6% in 2021 and 0.4% in 2022.

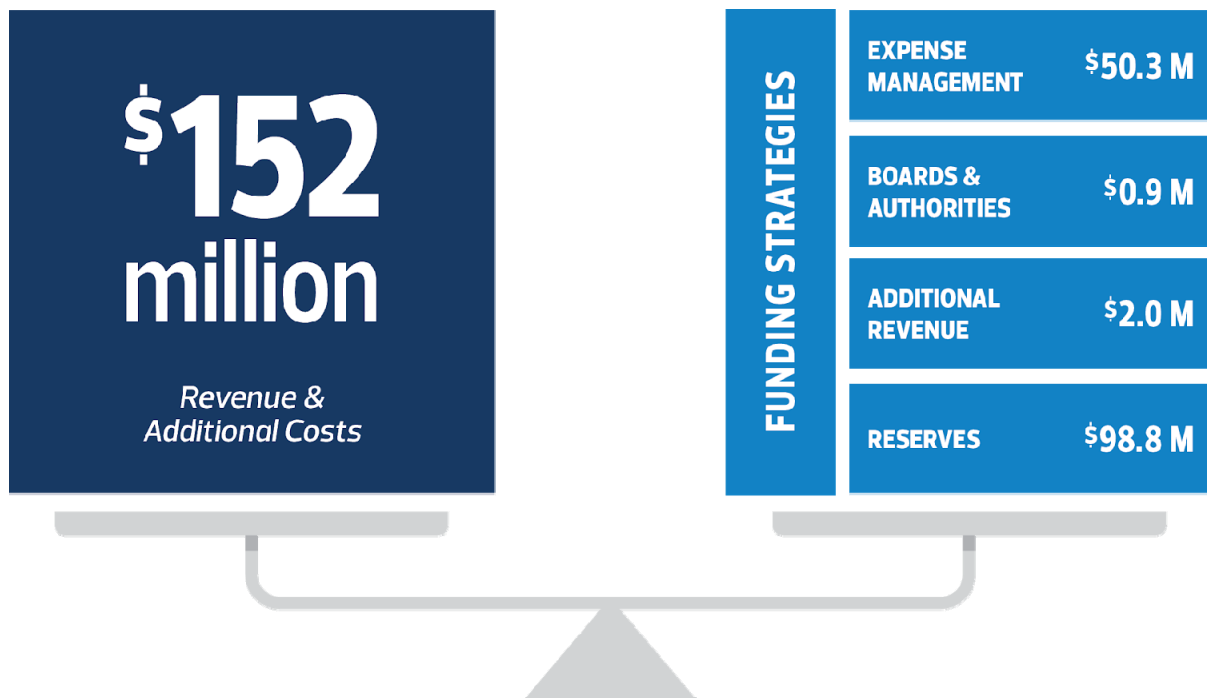
Impact of the Approved Tax Increase		
	2021	2022
Municipal Services	(1.5)	0.2
Police Services	0.6	0.7
Alley Renewal	0.3	0.3
Valley Line LRT	0.6	0.4
	-	1.6

2021 Budget Highlights

COVID-19 2021 Financial Impact and Funding Strategy (Temporary Adjustments)

This year adds the unique challenge of a global pandemic. The budget impacts of COVID-19 will be treated as temporary until the long term financial effect of the pandemic are determined. The COVID-19 impacts and funding strategy are discussed further below and within the appendix.

The total projected financial impact of COVID-19 on the corporation's 2021 operating budget is \$152.0 million, largely as a result of reduced transit ridership and due to closure of City recreation facilities and additional costs due to COVID. To offset this impact, the City leveraged various one-time temporary funding strategies, without increasing the tax-levy. Net expenditures were reduced through various expense management strategies. Furthermore our boards and authorities showed support by offering one-time reductions to their funding. Additional revenues and reserve funds were also used to offset the COVID impacts. The City was able to leverage reserve funds thanks to funding from the federal Safe Restart and provincial Municipal Operating Support Transfer (MOST) grants.



The detailed COVID-19 impacts and funding strategy are included in the appendix to this document.

2021 Budget Highlights

Waste Services Utility - Operating Budget

Waste Services plays an integral role in the day-to-day lives of Edmontonians by collecting, processing and disposing of solid waste for residential and non-residential customers. The branch is committed to providing efficient and sustainable waste utility services.

Waste Services is operated as a public utility and is governed by City Council's Utility Committee with oversight provided by an independent Utility Advisor. All residential waste services are covered through the monthly utility rate charged to residents and property taxes are not used for any waste services residents receive. The utility operates under the Council approved Waste Management Utility Fiscal Policy C558B and the Waste Services Bylaw 18590.

2019-2022 Budget - Waste Services Utility by Program

(\$000)	2019 Actual	2020 Budget	2021 Prior Approved Budget	Approved Budget Changes	2021 Approved Budget	2022 Proposed
Revenue & Transfers						
Rate Revenue	187,970	193,837	204,656	(4,852)	199,804	203,023
Program Revenue	27,242	19,930	35,460	(20,226)	15,234	15,442
Grant Revenue	3,600	1,000	-	-	-	-
Total Revenue & Transfers	\$ 218,812	\$ 214,767	\$ 240,116	\$ (25,078)	\$ 215,038	\$ 218,465
Net Expenditure & Transfers						
Collection Services	76,023	81,685	87,086	(8,099)	78,987	82,074
Sustainable Waste Processing	158,263	136,011	142,526	(12,374)	130,152	122,487
Grants	3,600	1,000	-	-	-	-
Total Net Expenditure & Transfers	\$ 237,886	\$ 218,696	\$ 229,612	\$ (20,473)	\$ 209,139	\$ 204,561
Net Income/(Loss)	\$ (19,074)	\$ (3,929)	\$ 10,504	\$ (4,605)	\$ 5,899	\$ 13,904
Regulatory Adjustments for Rate Filing						
Add: Write-down of tangible capital assets	6,376	12,000	-	3,287	3,287	-
Less: ECF Deferred Costs	1,309	1,500	1,309	2,597	3,906	3,906
Net Income per Rate Filing	\$ (14,007)	\$ 6,571	\$ 9,195	\$ (3,915)	\$ 5,280	\$ 9,998

Waste Services revenue is largely made up of fees from single and multi-unit utility rates. The utility was able to achieve a zero percent increase in 2021 resulting in a decrease in revenues compared to the prior approved 2021 budget, which included a 2.5 percent rate increase. Program revenues come from tip fees from private haulers, sale of recyclable materials, Eco station tip fee and investment earnings. Expenditures include one-time and ongoing costs related to the Source Separated Organics program, which includes the citywide distribution of carts, temporary staff, additional materials, goods and supplies and external services. Lower expenses from Collection Services and Sustainable Waste Processing from the 2021 prior approved budget are from ongoing focus on efficiencies.

2021 Budget Highlights

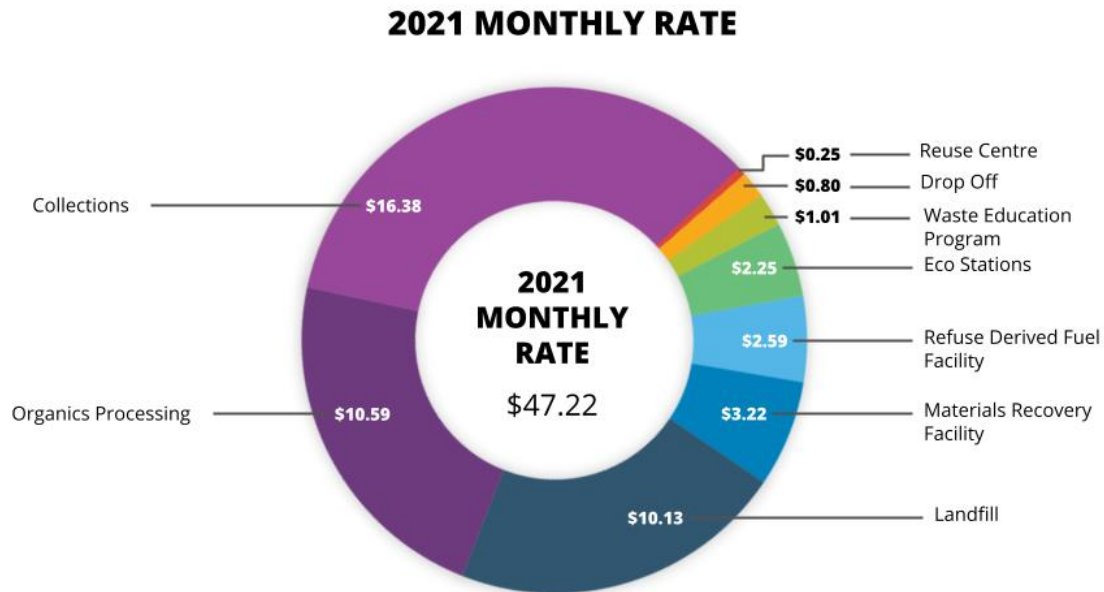
Financial Impact to Waste Services Residential Customers

Type of Residence	2020 Actual Monthly Rate	2021 Approved Monthly Rate	Approved Monthly Rate Increase	Annual Increase
Single Unit	\$47.22	\$47.22	\$0.00	\$0.00
Multi-Unit	\$30.69	\$30.69	\$0.00	\$0.00

Waste Services has a zero percent increase for 2021 while delivering significant and transformational change. Following the citywide distribution of carts, single unit customers will be transitioned to cart rates effective October 2021.

The monthly utility rate is used to support Waste Collection Services which provides efficient and effective waste collection and drop-off services including an Assisted Waste Collection program for residents with mobility restrictions. Residents have access to a number of facilities where large items can be dropped off for recycling, reuse or disposal including Eco Stations, Community Recycling Depots, Big Bin Events and the Reuse Centre. It also supports Sustainable Waste Processing which receives and sorts residential waste at the Edmonton Waste Management Centre, a unique collection of advanced processing and diversion facilities focused on recovering valuable resources and minimizing the amount of waste going to landfill.

The following chart reflects what single unit residents receive for their 2021 monthly rate.



2021 Budget Highlights

Blatchford Renewable Energy Utility - Operating Budget

Blatchford Renewable Energy has been established to help achieve the City of Edmonton’s long term goal of 100 percent renewable energy and carbon neutrality for the Blatchford community. Blatchford Renewable Energy will own and operate the community’s District Energy Sharing System (DESS), which will provide heating, cooling and hot water services. The DESS will deliver energy efficiently from a centralized source using ambient (room temperature) water that is then upgraded by heat pumps which provide both heating and cooling. The DESS will tie into renewable energy sources including geexchange and sewer heat recovery.

Blatchford Renewable Energy operates as a municipal owned utility under the Blatchford District Energy Utility Fiscal Policy C597A and the Blatchford Renewable Energy Utility Bylaw 17943. The budget for the Utility reflects the strategic direction and initiatives identified in the 2020 - 2023 Blatchford Renewable Energy Utility Business Plan presented to the City’s Utility Committee on June 28, 2019.

Approved Customer Rates and Infrastructure Fees for 2021

Type of Residence	Townhome	Apartment	Residential	Commercial
Fixed Charge	\$1.51/day	\$1.18/day		
Variable Charge	\$0.0262/kWh	\$0.0262/kWh		
Infrastructure Fee			\$1,797.25/unit	\$20.54/m ²

2021 Budget Highlights

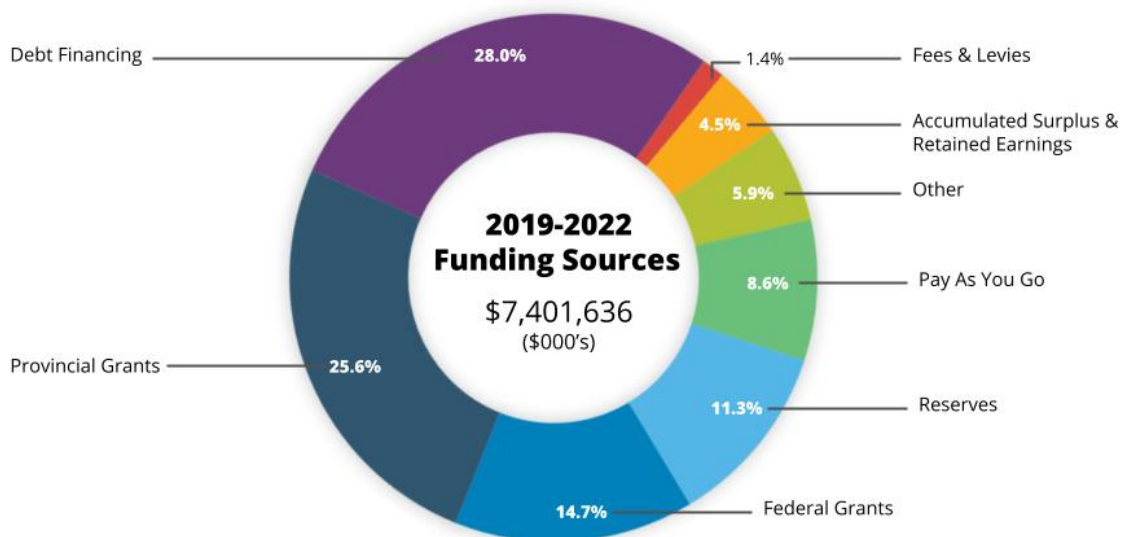
Capital Budget - 2019-2022

The 2019-2022 Capital Budget balances the infrastructure investment required to keep existing City assets in good repair while supporting ongoing growth needs. Approximately 31 percent of 2019-2022 capital investment is earmarked for renewal, including renewing roads, neighbourhoods, parks, City-owned buildings and transit vehicles, with the remaining 69 percent to support planning and delivery of new infrastructure.

(\$000s)	2019	2020	2021	2022	Total 2019 to 2022	2023 & Beyond	Total Approved Budget
Tax Supported Operations	1,232,004	2,813,825	1,423,816	1,688,522	7,158,167	2,478,022	9,636,189
Waste Utility	27,390	83,062	65,072	26,830	202,354	13,000	215,354
Blatchford Renewable Energy Utility	6,045	4,012	1,658	1,500	13,215	3,500	16,715
Downtown District Energy Utility	-	4,500	9,400	14,000	27,900	-	27,900
Total Approved Capital Budget	1,265,439	2,905,399	1,499,946	1,730,852	7,401,636	2,494,522	9,896,158

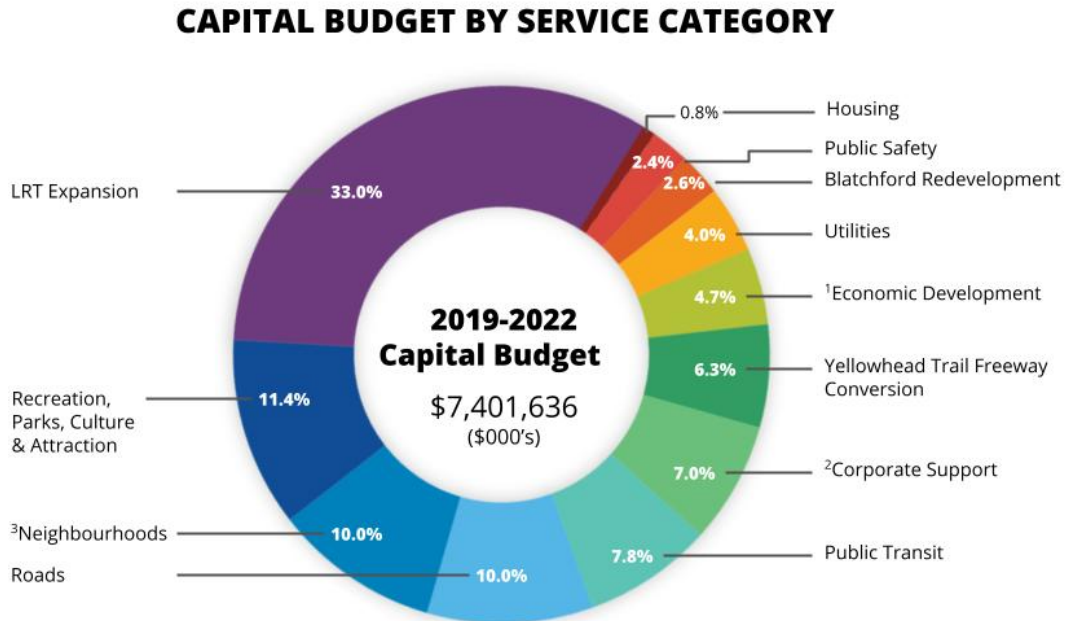
The following chart provides the funding sources for the 2019-2022 capital budget. A large portion of the City's capital budget is funded through provincial and federal grants, as well as debt financing.

CAPITAL BUDGET FUNDING SOURCES



2021 Budget Highlights

The following chart reflects the allocation of the 2019-2022 capital budget by service category. The 2019-2022 capital plan emphasizes investment in LRT expansion, recreation facilities, neighborhoods and roads.



¹Economic Development is focused on creating a stronger downtown core characterized by high density, mixed-use development, easy transit accessibility, walkable and attractive streetscapes, and new urban parks and open spaces.

²Corporate Support includes Fleet and Facility Services and Information Technology

³Neighbourhoods includes the revitalization and reconstruction of older neighbourhoods

WHERE TO FIND MORE INFORMATION ABOUT THE APPROVED BUDGET

This highlights document is an overview of the City's 2021 budget and 2019-2022 as adjusted through the fall 2020 supplemental budget adjustment process.

More budget information is available at www.edmonton.ca/budget including original approved budgets and subsequent supplemental budget adjustments.

The detailed fall 2020 supplemental budget adjustment reports are available through the City Council December 9 and 11, 2020 meeting minutes at:

https://www.edmonton.ca/city_government/council-committee-meetings.aspx



2021 Budget Highlights

Fall 2020 Supplemental Budget Adjustment

APPENDIX (Tax-Supported Operations)

Edmonton

2019-2022 Budget - Tax-supported Operations by Department

(\$000)	2019 Actual	2020 Adjusted Budget	2021	2021	2021 Approved Budget	2022 Approved Budget
			Prior Approved Budget	Approved Budget Changes		
Revenue & Transfers						
Boards & Commissions						
Explore Edmonton	47,963	44,382	45,038	9,900	54,938	54,057
Police Service	93,271	95,634	95,851	1,991	97,842	97,859
Public Library	7,993	8,978	9,128	-	9,128	9,474
Other Boards & Commissions	313	3,316	3,316	-	3,316	3,316
Total Boards & Commissions	\$149,540	\$152,310	\$153,333	\$11,891	\$165,224	\$164,706
Civic Departments						
Citizen Services	105,080	112,852	111,294	738	112,032	109,637
City Operations	205,524	208,299	233,489	(12,413)	221,076	236,082
Communications & Engagement	1,529	703	1,165	-	1,165	1,165
Employee Services	8	-	211	-	211	211
Financial & Corporate Services	22,490	14,661	15,459	(386)	15,073	12,845
Integrated Infrastructure Services	7,917	917	1,417	-	1,417	1,417
Mayor & Councillor Offices	33	-	-	-	-	-
Office of the City Manager	895	732	2,711	-	2,711	1,068
Urban Form & Corporate Strategic Development	115,949	113,152	117,486	(11,290)	106,196	126,299
Corporate Revenues	721,832	709,086	699,426	(8,269)	691,157	693,964
Total Taxation Revenue	1,650,574	1,696,003	1,785,960	(71,111)	1,714,849	1,778,416
One-time Items	-	54,399	-	-	-	-
Total Revenue & Transfers	\$2,981,371	\$3,063,114	\$3,121,951	(\$90,840)	\$3,031,111	\$3,125,810
Net Expenditure & Transfers						
Boards & Commissions						
Explore Edmonton	68,006	63,925	53,581	13,100	66,681	65,800
Police Service	450,899	468,642	485,160	(3,509)	481,651	493,611
Public Library	62,760	63,508	63,660	(1,090)	62,570	62,914
Other Boards & Commissions	37,256	42,484	44,296	(500)	43,796	45,835
Total Boards & Commissions	\$618,921	\$638,559	\$646,697	\$8,001	\$654,698	\$668,160
Civic Departments						
Citizen Services	473,573	487,182	486,976	(7,833)	479,143	474,174
City Operations	698,904	703,834	739,898	(33,977)	705,921	716,789
Communications & Engagement	33,828	34,436	35,072	(1,927)	33,145	33,313
Employee Services	26,349	27,605	27,893	(1,343)	26,550	26,666
Financial & Corporate Services	152,059	149,589	147,969	(6,017)	141,952	139,565
Integrated Infrastructure Services	30,444	23,688	21,944	(1,296)	20,648	19,847
Mayor & Councillor Offices	6,056	6,938	7,012	(30)	6,982	7,080
Office of the City Auditor	2,534	2,661	2,688	-	2,688	2,713
Office of the City Manager	26,864	26,221	30,492	281	30,773	26,782
Urban Form & Corporate Strategic Development	171,605	167,571	174,287	(14,965)	159,322	181,990
Corporate Expenditures	564,083	580,885	639,697	(31,734)	607,963	662,105
Neighbourhood Renewal	155,946	155,946	161,326	-	161,326	166,626
One-time Items	-	57,999	-	-	-	-
2019 Surplus/(Deficit)	20,205	-	-	-	-	-
Total Net Expenditure & Transfers	\$2,981,371	\$3,063,114	\$3,121,951	(\$90,840)	\$3,031,111	\$3,125,810
Total Net Operating Requirement	-	-	-	-	-	-

2019-2022 Budget - Tax-supported Operations by Branch

Net Operating Requirement

(\$000)	2019 Actual	2020 Adjusted Budget	2021 Prior Approved Budget	2021 Approved Budget Changes	2021 Approved Budget	2022 Approved Budget
Boards & Commissions						
Explore Edmonton	20,043	19,543	8,543	3,200	11,743	11,743
Police Service	357,628	373,008	389,309	(5,500)	383,809	395,752
Public Library	54,767	54,530	54,532	(1,090)	53,442	53,440
Other Boards & Commissions	36,943	39,168	40,980	(500)	40,480	42,519
Total Boards & Commissions	\$469,381	\$486,249	\$493,364	(\$3,890)	\$489,474	\$503,454
Civic Departments						
Citizen Services						
Community & Recreation Facilities	62,838	60,639	60,307	(2,088)	58,219	59,026
Community Standards & Neighbourhoods	44,545	44,673	44,137	(2,882)	41,255	41,342
Fire Rescue Services	221,287	225,669	228,138	(757)	227,381	229,119
Integrated Strategic Development	6,198	6,942	7,073	(423)	6,650	6,692
Social Development	33,625	36,407	36,027	(2,421)	33,606	28,358
City Operations						
41ST AVE SW QE2 HWY Interchange	-	-	-	-	-	-
Business Performance & Customer Experience	2,405	2,523	2,523	-	2,523	2,523
Edmonton Transit Service	229,897	228,783	242,959	(3,617)	239,342	242,458
Fleet & Facility Services	62,487	68,196	66,560	(7,111)	59,449	54,083
Parks & Roads Services	198,591	196,033	194,367	(10,836)	183,531	181,643
Communications & Engagement						
Engagement	17,276	19,091	18,911	(257)	18,654	18,729
External and Intergovernmental Relations	3,020	3,290	3,303	(317)	2,986	2,995
Integrated Marketing Communications	9,456	8,787	8,563	(907)	7,656	7,733
Reputation and Brand	2,547	2,565	3,130	(446)	2,684	2,691
Employee Services						
Employee Relations & Compensation	4,194	4,330	4,338	(3)	4,335	4,342
Organizational Design & Development	2,479	3,747	3,731	(234)	3,497	3,471
Talent Acquisition, Service & Solutions	12,688	13,110	13,297	(760)	12,537	12,694
Workforce Safety & Employee Health	6,980	6,418	6,316	(346)	5,970	5,948
Financial & Corporate Services						
Assessment & Taxation	20,382	20,947	20,331	(1,253)	19,078	19,078
Corporate Procurement & Supply Services	18,113	14,109	13,191	(534)	12,657	12,429
Financial Services	18,641	19,884	19,344	(1,187)	18,157	18,053
Open City & Technology	48,726	51,194	50,685	(1,830)	48,855	47,556
Real Estate	23,707	28,794	28,959	(827)	28,132	29,604
Integrated Infrastructure Services						
Building Great Neighbourhoods and Open Spaces	2,448	2,501	2,512	(1)	2,511	2,518
Business Planning & Support	5,493	8,252	7,547	(1,167)	6,380	6,297
Infrastructure Delivery	3,232	1,814	1,872	(1)	1,871	1,884
Infrastructure Planning & Design	10,112	9,491	7,871	(124)	7,747	7,005
LRT Expansion & Renewal	1,242	713	725	(3)	722	726
Mayor & Councillor Offices						
Office of the City Auditor	2,534	2,661	2,688	-	2,688	2,713
Office of the City Manager						
City Manager	2,304	2,026	2,026	(131)	1,895	1,894
Legal Services	11,990	11,970	12,068	(637)	11,431	10,753

Office of the City Clerk	11,675	11,493	13,687	1,049	14,736	13,067
Urban Form & Corporate Strategic Development						
City Planning	13,059	18,309	17,138	(627)	16,511	15,611
Corporate Strategy	5,628	5,127	5,137	(295)	4,842	4,841
Development Services	12,565	5,454	5,715	(850)	4,865	5,305
Economic & Environmental Sustainability	24,263	25,529	28,811	(1,903)	26,908	29,934
The Quarters Downtown CRL (prior to 2020)	141	-	-	-	-	-
Total Civic Departments	\$1,162,791	\$1,178,409	\$1,190,999	(\$43,756)	\$1,147,243	\$1,140,195
Corporate Expenditures & Revenues						
Automated Enforcement	-	-	-	-	-	-
Capital Project Financing	172,764	186,529	214,557	741	215,298	229,647
Corporate Expenditures	20,510	30,320	64,070	(16,440)	47,630	84,309
Corporate Revenues	(396,967)	(398,450)	(397,056)	(7,766)	(404,822)	(409,915)
Taxation Expenditures	10,144	7,300	7,300	-	7,300	7,000
Valley Line LRT	35,800	46,100	51,400	-	51,400	57,100
Total Corporate Expenditures & Revenues	(\$157,749)	(\$128,201)	(\$59,729)	(\$23,465)	(\$83,194)	(\$31,859)
Neighbourhood Renewal						
Neighbourhood Renewal	155,946	162,949	168,329	-	168,329	173,626
Less: Microsurfacing - Parks & Roads Services	-	7,003	7,003	-	7,003	7,000
Transfer to Capital - Corporate Programs	\$155,946	\$155,946	\$161,326	-	\$161,326	\$166,626
Total Taxation Revenue	(1,650,574)	(1,696,003)	(1,785,960)	71,111	(1,714,849)	(1,778,416)
One-time Items	-	3,600	-	-	-	-
2019 Surplus/(Deficit)	20,205	-	-	-	-	-
Total Net Operating Requirement	-	-	-	-	-	-

2019-2022 Budget - Tax-supported Operations by Branch Expenditure Summary

(\$000)	2019 Actual	2020 Adjusted Budget	2021 Prior Approved Budget	2021 Approved Budget Changes	2021 Approved Budget	2022 Approved Budget
Boards & Commissions						
Explore Edmonton	68,006	63,925	53,581	13,100	66,681	65,800
Police Service	450,899	468,642	485,160	(3,509)	481,651	493,611
Public Library	62,760	63,508	63,660	(1,090)	62,570	62,914
Other Boards & Commissions	37,256	42,484	44,296	(500)	43,796	45,835
Total Boards & Commissions	\$618,921	\$638,559	\$646,697	\$8,001	\$654,698	\$668,160
Civic Departments						
Citizen Services						
Community & Recreation Facilities	126,048	128,582	127,820	(1,897)	125,923	126,542
Community Standards & Neighbourhoods	49,647	50,729	50,232	(2,485)	47,747	47,840
Fire Rescue Services	223,762	227,036	229,505	(607)	228,898	230,636
Integrated Strategic Development	6,244	6,988	7,119	(423)	6,696	6,738
Social Development	67,872	73,847	72,300	(2,421)	69,879	62,418
City Operations						
41ST AVE SW QE2 HWY Interchange	602	-	-	-	-	-
Business Performance & Customer Experience	2,405	2,523	2,523	-	2,523	2,523
Edmonton Transit Service	365,122	368,720	409,067	(16,630)	392,437	411,759
Fleet & Facility Services	79,834	85,338	83,740	(7,111)	76,629	71,307
Parks & Roads Services	250,941	247,253	244,568	(10,236)	234,332	231,200
Communications & Engagement						
Engagement	17,733	19,091	19,277	(257)	19,020	19,095
External and Intergovernmental Relations	3,020	3,290	3,303	(317)	2,986	2,995
Integrated Marketing Communications	10,331	9,490	9,349	(907)	8,442	8,519
Reputation and Brand	2,744	2,565	3,143	(446)	2,697	2,704
Employee Services						
Employee Relations & Compensation	4,198	4,330	4,367	(3)	4,364	4,371
Organizational Design & Development	2,480	3,747	3,788	(234)	3,554	3,528
Talent Acquisition, Service & Solutions	12,691	13,110	13,387	(760)	12,627	12,784
Workforce Safety & Employee Health	6,980	6,418	6,351	(346)	6,005	5,983
Financial & Corporate Services						
Assessment & Taxation	20,393	20,947	20,331	(1,253)	19,078	19,078
Corporate Procurement & Supply Services	18,781	14,489	13,676	(534)	13,142	12,914
Financial Services	20,345	21,606	21,829	(1,187)	20,642	20,566
Open City & Technology	49,410	51,588	51,935	(1,830)	50,105	48,806
Real Estate	43,130	40,959	40,198	(1,213)	38,985	38,201
Integrated Infrastructure Services						
Building Great Neighbourhoods and Open Spaces	2,907	2,501	2,512	(1)	2,511	2,518
Business Planning & Support	6,286	8,714	8,509	(1,167)	7,342	7,259
Infrastructure Delivery	5,752	1,814	1,872	(1)	1,871	1,884
Infrastructure Planning & Design	12,901	9,491	7,871	(124)	7,747	7,005
LRT Expansion & Renewal	2,598	1,168	1,180	(3)	1,177	1,181
Mayor & Councillor Offices	6,056	6,938	7,012	(30)	6,982	7,080
Office of the City Auditor	2,534	2,661	2,688	-	2,688	2,713
Office of the City Manager						
City Manager	2,304	2,026	2,026	(131)	1,895	1,894
Legal Services	11,993	11,970	12,404	(637)	11,767	11,089

Office of the City Clerk	12,567	12,225	16,062	1,049	17,111	13,799
Urban Form & Corporate Strategic Development						
City Planning	52,566	63,777	69,101	(11,917)	57,184	76,810
Corporate Strategy	5,628	5,127	5,147	(295)	4,852	4,851
Development Services	77,920	71,638	69,742	(850)	68,892	68,944
Economic & Environmental Sustainability	30,585	27,029	30,297	(1,903)	28,394	31,385
The Quarters Downtown CRL (prior to 2020)	4,906	-	-	-	-	-
Total Civic Departments	\$1,622,216	\$1,629,725	\$1,674,231	(\$67,107)	\$1,607,124	\$1,628,919
Corporate Expenditures						
Automated Enforcement	52,851	45,690	40,880	-	40,880	38,290
Capital Project Financing	436,172	445,549	467,687	(15,294)	452,393	468,939
Corporate Expenditures	21,570	31,157	65,130	(16,440)	48,690	85,385
Corporate Revenues	1,812	89	2,300	-	2,300	91
Taxation Expenditures	15,878	12,300	12,300	-	12,300	12,300
Valley Line LRT	35,800	46,100	51,400	-	51,400	57,100
Total Corporate Expenditures	\$564,083	\$580,885	\$639,697	(\$31,734)	\$607,963	\$662,105
Neighbourhood Renewal						
Neighbourhood Renewal	155,946	162,949	168,329	-	168,329	173,626
Less: Microsurfacing - Parks & Roads Services	-	7,003	7,003	-	7,003	7,000
Transfer to Capital - Corporate Programs	\$155,946	\$155,946	\$161,326	-	\$161,326	\$166,626
One-time Items	-	57,999	-	-	-	-
2019 Surplus/(Deficit)	20,205	-	-	-	-	-
Total Net Expenditure & Transfers	\$2,981,371	\$3,063,114	\$3,121,951	(\$90,840)	\$3,031,111	\$3,125,810

2019-2022 Budget - Tax-supported Operations by Branch Revenue Summary

(\$000)	2019 Actual	2020 Adjusted Budget	2021 Prior Approved Budget	2021 Approved Budget Changes	2021 Approved Budget	2022 Approved Budget
Boards & Commissions						
Explore Edmonton	47,963	44,382	45,038	9,900	54,938	54,057
Police Service	93,271	95,634	95,851	1,991	97,842	97,859
Public Library	7,993	8,978	9,128	-	9,128	9,474
Other Boards & Commissions	313	3,316	3,316	-	3,316	3,316
Total Boards & Commissions	\$149,540	\$152,310	\$153,333	\$11,891	\$165,224	\$164,706
Civic Departments						
Citizen Services						
Community & Recreation Facilities	63,210	67,943	67,513	191	67,704	67,516
Community Standards & Neighbourhoods	5,102	6,056	6,095	397	6,492	6,498
Fire Rescue Services	2,475	1,367	1,367	150	1,517	1,517
Integrated Strategic Development	46	46	46	-	46	46
Social Development	34,247	37,440	36,273	-	36,273	34,060
City Operations						
41ST AVE SW QE2 HWY Interchange	602	-	-	-	-	-
Edmonton Transit Service	135,225	139,937	166,108	(13,013)	153,095	169,301
Fleet & Facility Services	17,347	17,142	17,180	-	17,180	17,224
Parks & Roads Services	52,350	51,220	50,201	600	50,801	49,557
Communications & Engagement						
Engagement	457	-	366	-	366	366
Integrated Marketing Communications	875	703	786	-	786	786
Reputation and Brand	197	-	13	-	13	13
Employee Services						
Employee Relations & Compensation	4	-	29	-	29	29
Organizational Design & Development	1	-	57	-	57	57
Talent Acquisition, Service & Solutions	3	-	90	-	90	90
Workforce Safety & Employee Health	-	-	35	-	35	35
Financial & Corporate Services						
Assessment & Taxation	11	-	-	-	-	-
Corporate Procurement & Supply Services	668	380	485	-	485	485
Financial Services	1,704	1,722	2,485	-	2,485	2,513
Open City & Technology	684	394	1,250	-	1,250	1,250
Real Estate	19,423	12,165	11,239	(386)	10,853	8,597
Integrated Infrastructure Services						
Building Great Neighbourhoods and Open Spaces	459	-	-	-	-	-
Business Planning & Support	793	462	962	-	962	962
Infrastructure Delivery	2,520	-	-	-	-	-
Infrastructure Planning & Design	2,789	-	-	-	-	-
LRT Expansion & Renewal	1,356	455	455	-	455	455
Mayor & Councillor Offices	33	-	-	-	-	-
Office of the City Manager						
Legal Services	3	-	336	-	336	336
Office of the City Clerk	892	732	2,375	-	2,375	732
Urban Form & Corporate Strategic Development						
City Planning	39,507	45,468	51,963	(11,290)	40,673	61,199
Corporate Strategy	-	-	10	-	10	10

Development Services	65,355	66,184	64,027	-	64,027	63,639
Economic & Environmental Sustainability	6,322	1,500	1,486	-	1,486	1,451
The Quarters Downtown CRL (prior to 2020)	4,765	-	-	-	-	-
Total Civic Departments	\$459,425	\$451,316	\$483,232	(\$23,351)	\$459,881	\$488,724
Corporate Expenditures & Revenues						
Automated Enforcement	52,851	45,690	40,880	-	40,880	38,290
Capital Project Financing	263,408	259,020	253,130	(16,035)	237,095	239,292
Corporate Expenditures	1,060	837	1,060	-	1,060	1,076
Corporate Revenues	398,779	398,539	399,356	7,766	407,122	410,006
Taxation Expenditures	5,734	5,000	5,000	-	5,000	5,300
Total Corporate Expenditures & Revenues	\$721,832	\$709,086	\$699,426	(\$8,269)	\$691,157	\$693,964
Total Taxation Revenue	1,650,574	1,696,003	1,785,960	(71,111)	1,714,849	1,778,416
One-time Items	-	54,399	-	-	-	-
Total Revenue & Transfers	\$2,981,371	\$3,063,114	\$3,121,951	(\$90,840)	\$3,031,111	\$3,125,810

2019-2022 Budget - Municipal Enterprises

(\$000)	2019 Actual	2020 Adjusted Budget	2021 Prior Approved Budget	2021 Approved Budget Changes	2021 Approved Budget	2022 Approved Budget
Blatchford Redevelopment Project						
Revenues & Transfers	6,008	16,525	22,304	-	22,304	28,785
Less: Expenditure & Transfers	8,803	18,392	15,884	-	15,884	30,788
Net Income/(Loss)	(\$2,795)	(\$1,867)	\$6,420	-	\$6,420	(\$2,003)
Land Enterprise						
Revenues & Transfers	23,474	36,165	23,150	-	23,150	39,910
Less: Expenditure & Transfers	14,968	28,990	21,147	-	21,147	36,268
Net Income/(Loss)	\$8,506	\$7,175	\$2,003	-	\$2,003	\$3,642

2019-2022 Budget - Community Revitalization Levies

(\$000)	2019 Actual	2020 Adjusted Budget	2021 Prior Approved Budget	2021 Approved Budget Changes	2021 Approved Budget	2022 Approved Budget
Belvedere CRL						
Revenues & Transfers	1,997	3,886	4,573	-	4,573	7,265
Less: Expenditure & Transfers	1,997	3,886	4,573	-	4,573	7,265
Net Income/(Loss)	-	-	-	-	-	-
Capital City Downtown CRL						
Revenues & Transfers	27,349	32,365	35,134	-	35,134	37,786
Less: Expenditure & Transfers	27,349	32,365	35,134	-	35,134	37,786
Net Income/(Loss)	-	-	-	-	-	-
The Quarters Downtown CRL						
Revenues & Transfers	-	8,046	7,985	-	7,985	9,096
Less: Expenditure & Transfers	-	8,046	7,985	-	7,985	9,096
Net Income/(Loss)	-	-	-	-	-	-

Full-time Equivalents

	2019 Actual	2020 Adjusted Budget	2021 Prior Approved Budget	2021 Approved Budget Changes	2021 Approved Budget	2022 Approved Budget
Boards & Commissions						
Explore Edmonton	586.0	586.0	586.0	-	586.0	586.0
Police Service	2,681.6	2,756.2	2,796.7	9.0	2,805.7	2,850.7
Public Library	524.9	525.3	525.3	-	525.3	525.3
Other Boards & Commissions	56.0	56.0	56.0	-	56.0	56.0
Total Boards & Commissions	3,848.5	3,923.5	3,964.0	9.0	3,973.0	4,018.0
Civic Departments						
Citizen Services						
Community & Recreation Facilities	1,016.8	1,034.1	1,034.1	(12.8)	1,021.3	1,029.5
Community Standards & Neighbourhoods	343.2	357.5	353.5	(11.5)	342.0	340.0
Fire Rescue Services	1,299.0	1,298.0	1,298.0	(2.0)	1,296.0	1,296.0
Integrated Strategic Development	53.3	50.0	50.0	(3.0)	47.0	47.0
Social Development	135.2	135.2	135.2	(2.0)	133.2	133.2
City Operations						
Business Performance & Customer Experience	18.0	18.0	18.0	-	18.0	18.0
Edmonton Transit Service	2,298.2	2,320.1	2,320.0	45.9	2,365.9	2,325.0
Fleet & Facility Services	1,212.5	1,214.2	1,214.2	(74.0)	1,140.2	1,140.2
Parks & Roads Services	1,298.6	1,283.2	1,281.2	(54.0)	1,227.2	1,227.2
Communications & Engagement						
Engagement	213.5	238.2	238.2	(2.0)	236.2	236.2
External and Intergovernmental Relations	18.0	18.0	18.0	(3.0)	15.0	15.0
Integrated Marketing Communications	133.9	128.6	125.6	(8.0)	117.6	117.6
Reputation and Brand	20.0	19.0	22.0	(4.0)	18.0	18.0
Corporate Expenditures & Revenues	0.5	8.0	8.0	(40.5)	(32.5)	(32.5)
Employee Services						
Employee Relations & Compensation	37.0	37.0	37.0	-	37.0	37.0
Organizational Design & Development	31.0	32.0	32.0	(3.0)	29.0	29.0
Talent Acquisition, Service & Solutions	108.0	108.0	108.0	(7.0)	101.0	101.0
Workforce Safety & Employee Health	69.0	60.0	60.0	(2.0)	58.0	58.0
Financial & Corporate Services						
Assessment & Taxation	180.2	176.2	171.7	(10.5)	161.2	161.2
Corporate Procurement & Supply Services	166.0	162.0	156.0	(5.0)	151.0	148.0
Financial Services	258.8	252.8	245.8	(7.0)	238.8	238.8
Open City & Technology	361.9	358.8	360.9	(14.0)	346.9	337.9
Real Estate	89.0	86.0	86.0	(1.0)	85.0	85.0
Integrated Infrastructure Services						
Building Great Neighbourhoods and Open Spaces	109.4	119.0	119.0	-	119.0	119.0
Business Planning & Support	188.4	157.6	157.6	(8.0)	149.6	149.6
Infrastructure Delivery	65.6	91.8	91.8	-	91.8	91.8
Infrastructure Planning & Design	130.9	128.9	128.9	(1.0)	127.9	127.9
LRT Expansion & Renewal	38.5	44.0	44.0	-	44.0	44.0
Mayor & Councillor Offices	50.0	50.0	50.0	-	50.0	50.0
Office of the City Auditor	16.0	16.0	16.0	-	16.0	16.0
Office of the City Manager						
City Manager	10.0	10.0	10.0	(1.0)	9.0	9.0
Legal Services	110.8	115.8	115.8	(3.5)	112.3	112.3

Office of the City Clerk	73.6	73.6	73.6	(4.0)	69.6	64.6
Urban Form & Corporate Strategic Development						
City Planning	136.5	126.9	123.3	(4.4)	118.9	114.3
Corporate Strategy	36.8	41.8	41.8	(3.0)	38.8	38.8
Development Services	471.7	432.8	432.3	(11.0)	421.3	419.3
Economic & Environmental Sustainability	72.0	82.0	82.0	(9.0)	73.0	73.0
The Quarters Downtown CRL (prior to 2020)	2.0	-	-	-	-	-
Total Civic Departments	10,873.8	10,885.1	10,859.5	(265.3)	10,594.2	10,535.9
One-time Items	-	(631.6)	-	-	-	-
Total Tax-supported Operations	14,722.3	14,177.0	14,823.5	(256.3)	14,567.2	14,553.9
Municipal Enterprises & Community Revitalization Levies						
Land Enterprise	9.0	9.0	9.0	-	9.0	9.0
Blatchford Redevelopment Project	4.0	4.0	4.0	-	4.0	4.0
Capital City Downtown CRL	2.0	2.0	2.0	2.0	4.0	4.0
The Quarters Downtown CRL	-	2.0	2.0	-	2.0	2.0
Total Municipal Enterprise & CRL	15.0	17.0	17.0	2.0	19.0	19.0
Total Full-time Equivalents	14,737.3	14,194.0	14,840.5	(254.3)	14,586.2	14,572.9

2019-2022 Budget - Tax-supported Operations Other Boards & Commissions

(\$000)	2019 Actual	2020 Adjusted Budget	2021 Prior Approved Budget	2021 Approved Budget Changes	2021 Approved Budget	2022 Approved Budget
Revenue & Transfers						
Combative Sports Commission	-	45	45	-	45	45
Fort Edmonton Park	75	3,271	3,271	-	3,271	3,271
Heritage Council	238	-	-	-	-	-
Total Revenue & Transfers	\$313	\$3,316	\$3,316	-	\$3,316	\$3,316

Net Expenditure & Transfers

Arts Council	13,755	14,917	16,305	-	16,305	17,805
Combative Sports Commission	-	45	44	-	44	45
Federation of Community Leagues	6,031	6,238	6,238	(500)	5,738	5,738
Fort Edmonton Park	4,235	7,455	7,476	-	7,476	7,492
Greater Edmonton Foundation	4,400	4,600	4,600	-	4,600	4,900
Heritage Council	1,347	1,359	1,559	-	1,559	1,709
Reach Edmonton	5,183	5,371	5,575	-	5,575	5,647
TELUS World of Science	2,305	2,499	2,499	-	2,499	2,499
Total Net Expenditure & Transfers	\$37,256	\$42,484	\$44,296	(\$500)	\$43,796	\$45,835

Net Operating Requirement

Arts Council	13,755	14,917	16,305	-	16,305	17,805
Combative Sports Commission	-	-	(1)	-	(1)	-
Federation of Community Leagues	6,031	6,238	6,238	(500)	5,738	5,738
Fort Edmonton Park	4,160	4,184	4,205	-	4,205	4,221
Greater Edmonton Foundation	4,400	4,600	4,600	-	4,600	4,900
Heritage Council	1,109	1,359	1,559	-	1,559	1,709
Reach Edmonton	5,183	5,371	5,575	-	5,575	5,647
TELUS World of Science	2,305	2,499	2,499	-	2,499	2,499
Total Net Operating Requirement	\$36,943	\$39,168	\$40,980	(\$500)	\$40,480	\$42,519

	2019 Actual	2020 Adjusted Budget	2021 Prior Approved Budget	2021 Approved Budget Changes	2021 Approved Budget	2022 Approved Budget
Full-time Equivalents						
Fort Edmonton Park	56.0	56.0	56.0	-	56.0	56.0
Total Full-time Equivalents	56.0	56.0	56.0	-	56.0	56.0

2021-2022 Operating Budget Changes

Fall 2020 Operating Budget Adjustment

(000s)	2021				2022			
	Revenue	Expense	Net	Tax Rate %	Revenue	Expense	Net	Tax Rate %
Current Approved Tax Supported Operations	3,121,819	3,121,819	-	3.2	3,209,163	3,209,163	-	2.4
Budget Adjustments approved October to December	132	132						
Total Operating Budget Changes from prior year			-	-	(90,709)	(90,709)	-	-
Amended Tax Supported Operations	3,121,951	3,121,951	-	3.2	3,118,454	3,118,454	-	2.4
1. Changes to Economic Forecasts:								
Change to Assessment Growth	(15,000)	-	15,000	0.9	-	-	-	-
<u>Corporate Expenditures and Revenues:</u>								
Investment Earnings-Transfer to Capital	(13,047)	(13,047)	-	-	(813)	(813)	-	-
Debt Servicing	(7,498)	(6,842)	656	0.0	5,207	(5,478)	(10,685)	(0.6)
EPCOR Power Franchise Fees	(1,352)	-	1,352	0.1	1,352	-	(1,352)	(0.1)
Tag and Fine Revenue	(1,200)	-	1,200	0.1	-	-	-	-
Water & Wastewater Franchise Fees	(1,187)	-	1,187	0.1	127	-	(127)	(0.0)
RISF Reserve Transfer	-	(166)	(166)	(0.0)	-	(148)	(148)	(0.0)
Gas Franchise Fees	11,016	-	(11,016)	(0.6)	-	-	-	-
Local Improvements	4,510	4,595	85	0.0	(5,074)	(4,961)	113	0.0
Business License	89	-	(89)	(0.0)	(15)	-	15	0.0
	(23,669)	(15,460)	8,209	0.5	784	(11,400)	(12,184)	(0.7)
2. External Factors/Changes to Legislation:								
<u>Edmonton Police Services</u>								
EPS positions funded by ALERT	1,356	1,356	-	-	6	6	-	-
MPAG funding adjustment	635	635						
	1,991	1,991	-	-	6	6	-	-
3. Adjustments to Operating Impacts of Capital:								
<u>Edmonton Transit</u>								
Valley Line Southeast - delays	(17,773)	(17,773)	-	-	17,198	17,198	-	-
Timing of Regional Smart Fare System	-	(2,012)	(2,012)	(0.1)	(881)	1,483	2,364	0.1
<u>Community & Recreation Facilities</u>								
Dr. Anne Anderson High School & Community Centre - programming support	152	383	231	0.0	762	765	3	0.0
	(17,621)	(19,402)	(1,781)	(0.1)	17,079	19,446	2,367	0.1
4. Council Directed								
<u>Edmonton Police Services</u>								
Reduction to EPS Budget	-	(5,500)	(5,500)	(0.3)	-	(5,500)	(5,500)	(0.3)
<u>Corporate Expenditures and Revenues</u>								
EPS budget amounts held in abeyance	-	5,500	5,500	0.3	-	5,500	5,500	0.3
<u>Edmonton Global</u>								
Increase for shareholder subsidy, approved during shareholder's meeting.	-	1,017	1,017	0.1	-	1,023	1,023	0.1
<u>Real Estate</u>								
Explore Edmonton - Surrender Agreement - costs for Edmonton Research Park	(386)	252	638	0.0	-	-	-	-
<u>Corporate Expenditures and Revenues</u>								
Explore Edmonton - Surrender Agreement - costs for Edmonton Research Park - transfer of funds to Real Estate	-	(638)	(638)	(0.0)	-	-	-	-

2021-2022 Operating Budget Changes

Fall 2020 Operating Budget Adjustment

(000s)	2021				2022			
	Revenue	Expense	Net	Tax Rate %	Revenue	Expense	Net	Tax Rate %
<u>Office of the City Clerk</u>								
Membership fee increases	-	470	470	0.0	-	-	-	-
<u>Mayor and Councillors</u>								
Flexible Spending Account	-	7	7	0.0	-	34	34	0.0
	(386)	1,108	1,494	0.1	-	1,057	1,057	0.1
5. Administrative Adjustments Requiring Council Approval								
<u>City Planning:</u>								
Sanitary Servicing Strategy Fund adjustment	(11,290)	(11,290)	-	-	11,290	11,290	-	-
	(11,290)	(11,290)	-	-	11,290	11,290	-	-
6. Adjustments to Achieve 0%								
Budget Reduction Strategies - Civic Departments (included in Attachment 3)	599	(55,915)	(56,514)	(3.3)	31	(6,418)	(6,449)	(0.4)
Adjustment to Financial Strategies	-	(7,519)	(7,519)	(0.4)	-	-	-	-
	599	(63,434)	(64,033)	(3.7)	31	(6,418)	(6,449)	(0.4)
7. Items approved by Council, December 9, 2020								
OP01-Remove Reduction Strategies #35-39 Facility Closures	550	1,775	1,225	0.1	-	301	301	0.0
OP02-Alberta Avenue & Jasper Place Revitalization	297	297	-	-	-	-	-	-
OP04-Reduction to Mayor & Councillors budgets	-	(7)	(7)	(0.0)	-	-	-	-
OP05-Reduction to Edmonton Public Library	-	(1,091)	(1,091)	(0.1)	-	-	-	-
OP06-Remove Reduction Strategy #58 Elimination of Spay & Neuter	-	100	100	0.0	-	-	-	-
OP08-Fund Reduction Strategy #42 CIG Program	-	3,751	3,751	0.2	-	(3,751)	(3,751)	(0.2)
for one year with funding from Financial Strategies	-	(3,751)	(3,751)	(0.2)	-	3,751	3,751	0.2
OP09-Funding to Explore Edmonton	-	3,200	3,200	0.2	-	-	-	-
funded by Financial Strategies	-	(3,200)	(3,200)	(0.2)	-	-	-	-
reduced Financial Strategies by \$1.75M	-	(1,750)	(1,750)	(0.1)	-	-	-	-
funding to Explore Edmonton from the FSR	9,900	9,900	-	-	(2,700)	(2,700)	-	-
OP10-Remove Reduction Strategy #63	139	1,086	947	0.1	69	535	466	-
OP11-Remove Reduction Strategy #68 turf maintenance	-	475	475	0.0	-	-	-	-
OP12-Remove Reduction Strategy #54 green shack program	-	130	130	0.0	-	-	-	-
partially offset with funding from Mayor & Councillor Offices	-	(30)	(30)	(0.0)	-	-	-	-
OP13-Delay cash fares to May 1st for Transit and	(200)	-	200	0.0	-	-	-	-
offset with funding from the FSR	200	-	(200)	(0.0)	-	-	-	-
SM02-Valley Line SE Precursor Service - Service Pkg	4,760	4,760	-	-	(4,760)	(4,760)	-	-
	15,646	15,646	-	(0.0)	(7,391)	(6,624)	767	0.0
Total Operating Budget Changes								
	(34,730)	(90,841)	(56,111)	(3.3)	21,799	7,357	(14,442)	(0.9)
Adjustment to Tax Rate Revenue	(56,111)	-	56,111		(14,442)	-	14,442	
Adjusted Tax Supported Operations Budget	3,031,111	3,031,111	-	-	3,125,810	3,125,810	-	1.6



Budget Reduction Strategies

Budget Reduction Strategies Fall 2020 SOBA

The following is a list of reduction strategies that are included in the Fall 2020 Supplemental Operating Budget Adjustment and approved by Council to achieve a zero percent tax increase in 2021.

Incremental & Ongoing Change (\$000s) Expense or Revenue Increase (+) / Decrease (-)

#	Strategy/Branch	Description of Change	2021				2022			
			Expense	Revenue	Net Impact	FTEs	Expense	Revenue	Net Impact	FTEs
Efficiencies										
1	Assessment & Taxation	Reduction in postage related to expected uptake in property owner subscription for electronic notices for tax assessments and tax notices. Savings of approximately \$2 per property registrant.	(70)	-	(70)	-	-	-	-	-
2	Community & Recreation Facilities	Reductions in FTEs through efficiencies and realignment of workforce.	(520)	-	(520)	(7.5)	-	-	-	-
3		Transitioning select on-site rental services. Centralized model of rental services	(156)	-	(156)	(1.8)	-	-	-	-
4		Optimizing and adjusting existing programming and scheduling to maximize participation. Programs adjusted will include group fitness, Kids Den scheduling, and equipment loan program.	(610)	(10)	(600)	(1.1)	-	-	-	-
5	Corporate Expenditures and Revenues	Claims process efficiencies	(115)	-	(115)	-	-	-	-	-
6	Fleet and Facility Services/Edmonton Transit Service	Complete a review of cleaning processes in Transit to identify efficiencies.	(1,223)	-	(1,223)	(61.0)	-	-	-	-
7	Fleet and Facility Services	Efficiencies related to fleet optimization, private-sector alternatives, and service level changes. <i>Reimagine Services</i>	(2,250)	-	(2,250)	-	(3,750)	-	(3,750)	-
8		Cost savings in municipal fleet maintenance through efficiencies in maintenance intervals and from sander dump box refurbishment.	(445)	-	(445)	(2.0)	(200)	-	(200)	-
9	Office of the City Clerk	<i>Program and Service Review - Tribunals</i>	(144)	-	(144)	(1.0)	-	-	-	-
10	Parks and Road Services	Optimal mix and amount of sand and salt to be put on the roads has been identified, resulting in less material needing to be picked up in the summer.	(1,740)	-	(1,740)	(1.0)	-	-	-	-
11		Cost savings in parks, roads and sidewalks operations through optimization of fleet usage and enhanced shift scheduling.	(500)	-	(500)	-	-	-	-	-
12		Increase use of chemical weed control in shrub beds to target regulated weeds, and use chemical control in exempt areas (e.g. City wide high profile parks). Both are permitted within the current herbicide exemption. Efficiencies from reduced mechanical control (i.e. hand pulling of weeds) in shrub beds.	(1,143)	-	(1,143)	(16.8)	-	-	-	-
13		Efficiencies through outsourcing, service level changes, and inter-departmental efficiencies. <i>Reimagine Services</i>	(200)	200	(400)	(1.5)	(600)	-	(600)	-
14		Power consumption savings due to conversion from high pressure sodium bulbs to LED lighting.	(400)	-	(400)	-	-	-	-	-
Total Efficiencies			(9,516)	190	(9,706)	(93.7)	(4,550)	-	(4,550)	-

Budget Reduction Strategies

Fall 2020 SOBA

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Incremental & Ongoing Change (\$000s) Expense or Revenue Increase (+) / Decrease (-)

#	Strategy/Branch	Description of Change	2021				2022			
			Expense	Revenue	Net Impact	FTEs	Expense	Revenue	Net Impact	FTEs
Expense Reduction										
15	Communications and Engagement - All branches	Reduction in external services	(26)	-	(26)	-	(13)	-	(13)	-
16	Community Standards & Neighbourhoods	Reduction in contractor and training budgets	(200)	-	(200)	-	-	-	-	-
17	Corporate Expenditures and Revenues	Reduction in training	(520)	-	(520)	-	-	-	-	-
18		Reduction in hosting	(443)	-	(443)	-	-	-	-	-
19	Economic & Environmental Sustainability	Funding adjustment from tax levy to Downtown CRL. There are no service level impacts and no anticipated impacts to current projected milestones for the Downtown CRL.	(453)	-	(453)	(2.0)	5	-	5	-
20		Reduction to Renewable Energy Certificates (REC), which equates to a 5% reduction to the approved REC budget and will modestly impact environmental targets. Additional time will be required to progress towards 100% coverage of the green energy budget that is targeted for 2023.	(339)	-	(339)	-	-	-	-	-
21		Reduction in external services	(150)	-	(150)	-	-	-	-	-
22	Edmonton Transit Service	Cost reductions achieved through revised approach to employee recognition and ongoing savings from previous FTE reductions.	(344)	-	(344)	-	-	-	-	-
23	Financial Services	Reduction in budget available for external professional services	(433)	-	(433)	-	-	-	-	-
24	Fire Rescue Services	Reduced uniform and clothing allowance	(150)	-	(150)	-	-	-	-	-
25	Fleet and Facility Services	Cost reductions achieved through reductions to travel and training, savings from contract efficiencies, and heightened vacancy management.	(1,219)	-	(1,219)	(6.0)	-	-	-	-
26	Integrated Strategic Development	Reduction in contractor costs	(16)	-	(16)	-	-	-	-	-
27	Open City and Technology	Reduction of costs related to ESNA Cloudlink. Switch voicemail delivery to either Gmail or Cisco Unity for VoIP phone users. No service impact.	(90)	-	(90)	-	-	-	-	-
28	Parks and Road Services	Reductions to parks, roads & sidewalks, and bridge maintenance budgets to reflect efficiencies; no service impacts. Additionally a partial reduction in consulting and communication budget.	(479)	-	(479)	-	-	-	-	-
29	Real Estate	Reduced operating costs per square foot in Edmonton Tower	(750)	-	(750)	-	-	-	-	-
30		Reductions in rates associated with upcoming office space lease renewals	(403)	-	(403)	-	(203)	-	(203)	-
31		Reduced utility costs resulting from the move of the Technology Data Centre	(100)	-	(100)	-	-	-	-	-
32		Various other reduction strategies	(57)	-	(57)	-	-	-	-	-
33	Talent Acquisition, Service & Solutions	Reduction related to the Cultural Commitment Awards	(50)	-	(50)	-	-	-	-	-
34	Workplace Safety and Employee Health	Reduction in external services	(173)	-	(173)	-	-	-	-	-
Total Expense Reduction			(6,395)	-	(6,395)	(8.0)	(211)	-	(211)	-

Budget Reduction Strategies

Fall 2020 SOBA

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Incremental & Ongoing Change (\$000s) Expense or Revenue Increase (+) / Decrease (-)

#	Strategy/Branch	Description of Change	2021				2022			
			Expense	Revenue	Net Impact	FTEs	Expense	Revenue	Net Impact	FTEs
Facility closures										
40	Parks and Road Services	Asphalt Plant <i>Reimagine Services, Program and Service Review Recommendation</i>	(231)	-	(231)	-	-	-	-	-
Total Facility closures			(231)	-	(231)	-	-	-	-	-
Funding to partners										
41	Edmonton Federation of Community Leagues	Reduction in funding to Edmonton Federation of Community Leagues for 2021 & 2022.	(500)	-	(500)	-	-	-	-	-
42	Social Development	This reduction eliminates the Community Investment Grant (CIG) program and is responsive to audit recommendations from November 2020 that concluded this grant has a low impact towards Social Development branch outcomes. This grant provides operating assistance to non-profit organizations whose activities benefit citizens, assists with the costs of travel to sporting championships, and supports organizations with costs associated with the hosting of recreational, amateur sport, and/or multicultural events within Edmonton.	-	-	-	-	(3,751)	-	(3,751)	-
43		The reduction eliminates the Community Facility Partner Capital Grant (CFPCG) program, which supports partnerships that enhance public use facilities so Edmontonians can thrive in an active and attractive city. Reduced budget in this grant program (due to the previously approved removal of funding for CFPGC from the Traffic Safety & Automated Enforcement Reserve) significantly limits the City's ability to fund larger projects. The increased competition for grant funding and the difficulty with fundraising currently makes it difficult for groups to obtain their 66% of the matching funding requirement (the City provides 33% funding).	(1,859)	-	(1,859)	-	-	-	-	-
44		Elimination of support to Edmonton's NextGen Committee	(151)	-	(151)	(1.0)	-	-	-	-
45		Elimination of support to Clareview Multicultural Centre	(150)	-	(150)	-	-	-	-	-
Total Funding to partners			(2,660)	-	(2,660)	(1.0)	(3,751)	-	(3,751)	-
Increased revenue/recovery										
46	Community & Recreation Facilities	Growth in fees from cemeteries and increase in Muttart admission fees.	-	145	(145)	-	-	100	(100)	-
47	Community Standards & Neighbourhoods	Adjustment to snow/weed removal revenue budgets. No impacts to services or fees.	-	100	(100)	-	-	-	-	-
48	Corporate Expenditures and Revenues	Increased Land Enterprise dividend	-	400	(400)	-	-	-	-	-
49	Fire Rescue Services	Increase in storage tank registration certificate fees	-	150	(150)	-	-	-	-	-
50	Parks and Road Services	Pilot of Snow and Ice Control Snow Dump Site Cost Recovery with City of St. Albert. Initiative will be implemented in the fall of 2020 for the 2020/2021 snow season.	-	50	(50)	-	-	-	-	-
51		Permits issued for the temporary use of any public road right-of-way (Waste Bin/POD Permits). City Council approved amendments to Construction Hoarding Policy C580A, allowing Administration to charge fees for the use of public road right-of-way. Permit fees for use of public road right-of-way have been rolled out since Q1 2019 to allow for stakeholder engagement. Engagement for Waste Bins/PODs started late 2019 and into 2020 for fee implementation in 2021.	-	350	(350)	-	-	-	-	-
Total Increased revenue/recovery			-	1,195	(1,195)	-	-	100	(100)	-

Budget Reduction Strategies

Fall 2020 SOBA

The following is a list of reduction strategies that are included in the Fall 2020 Supplemental Operating Budget Adjustment and approved by Council to achieve a zero percent tax increase in 2021.

Incremental & Ongoing Change (\$000s)										
Expense or Revenue Increase (+) / Decrease (-)										
#	Strategy/Branch	Description of Change	2021				2022			
			Expense	Revenue	Net Impact	FTEs	Expense	Revenue	Net Impact	FTEs
Service level reductions										
52	Communications and Engagement - All branches	Reduction in internal service delivery. The impact on service levels will be mitigated through a reallocation of work.	(440)	-	(440)	(4.0)	(2)	-	(2)	-
53	Community & Recreation Facilities	Eliminate New Years Eve Program and only host fireworks show, eliminate Canada Day program and only host one firework show at Kinsmen, Eliminate Millwoods Canada Day Fireworks show, reduce budget for event attractions and Family Day Civic Precinct programming. Decrease Civic Precinct year round programming.	(196)	-	(196)	(0.6)	(50)	-	(50)	-
54		Discontinue program support for Central Lions Seniors Association. No longer staffing spray parks and skateboards parks from June - August. Eliminate fall/winter/spring Greenshack programming and YEG YOUTH Drop in Programs.	(400)	(20)	(380)	(5.9)	-	-	-	-
55		Closure of outdoor pools from May-June (Borden, Fred, Queen Elizabeth), free admission for 12 and under and reinstate admission fees for over 12. Reduced access to outdoor pools and the reinstatement of fees may impact customer satisfaction with available recreation opportunities.	(383)	(77)	(306)	-	-	-	-	-
56	Community Standards & Neighbourhoods	Elimination of Edmonton Police Services/Transit Peace Officer (TPO) Transit Safety Initiative. A 24/7/365 presence will remain on transit, at LRT stations, and on buses. The funding reduction proposed was set aside specifically for the pilot and does not impact personnel numbers or citizen experience. The current complement of TPOs will ensure safety on transit.	(400)	-	(400)	-	-	-	-	-
57		Adjustment of programs and services across a number of streams, including fewer peace officers working statutory holidays and reduction of community relations budgets.	(500)	-	(500)	-	-	-	-	-
59		Decrease in graffiti program funding and services	(80)	-	(80)	-	30	-	30	-
60		Reductions in Transit Peace Officers. This reduction is not anticipated to impact patron safety on transit. Reduction in staff providing neighbourhood capacity and development services, professional standards oversight, municipal enforcement responsibilities, and administrative support services. These reductions may have some impact on citizens, including slower response times for enforcement issues.	(1,095)	-	(1,095)	(11.5)	-	-	-	-
61		Eliminate the aerial (helicopter) treatment of development sites both within the City of Edmonton and in areas beyond the city boundaries, in surrounding counties and jurisdictions. This accounts for 75-80% of habitat treated by the program, and may be accompanied by an increase in numbers of mosquitoes.	(507)	-	(507)	-	-	-	-	-
62	Development Services	Reduction in cannabis resources. Processing of cannabis applications will be absorbed within existing resources. Implications to service levels are to be determined, as cannabis application volumes are not as high as when cannabis was first legalized.	(236)	-	(236)	(4.0)	-	-	-	-
64	Fleet and Facility Services	Reduction to City facility maintenance and renovation contracted services and using services in-house to carry out a lower level of base services potentially resulting in increased wait times for maintenance work to be completed.	(2,154)	-	(2,154)	(5.0)	-	-	-	-

Budget Reduction Strategies Fall 2020 SOBA

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Incremental & Ongoing Change (\$000s) Expense or Revenue Increase (+) / Decrease (-)

#	Strategy/Branch	Description of Change	2021				2022			
			Expense	Revenue	Net Impact	FTEs	Expense	Revenue	Net Impact	FTEs
65		Continue operating with current adjusted service levels of on-site day porters. This strategy maintains the existing frequency of entrance glass cleaning, spot mopping, and vacuuming. This impacts aesthetics with limited impact to facility cleanliness and safety as it relates to the COVID pandemic. However, this reduction may negatively impact the public perception of facility cleanliness and the optics of services at recreation centres during a pandemic. Impacted recreation centres include Terwilligar, Commonwealth, Clareview and Meadows.	(950)	-	(950)	-	-	-	-	-
66	Legal Services	Savings by reducing hours of security service at City Hall Control Centre, reduced support for higher level industrial and commercial tax assessment hearings, and change in level of contractual legal review based on risk assessment.	(601)	-	(601)	(3.5)	(750)	-	(750)	-
67	Office of the City Clerk	Adjustment to align with service adjustments	(180)	-	(180)	(2.0)	(1)	-	(1)	-
68	Parks and Road Services	Modify the turf maintenance program through changes to timing, frequency and inventory. - Permanently naturalize over 150ha of the total 238ha of Stormwater Management Facilities (wet ponds and lakes); - Eliminate one full trimming cycle across all inventory; - Condense the turf season by starting mid-May (instead of mid-April) and close at the end of September (instead of end of October); - Condense annual flower watering season by starting first week of June and close at the end of September (instead of end of October).	(1,275)	-	(1,275)	(20.5)	-	-	-	-
69		Condense the splash park season to open mid-June and close mid-August. Will reduce water usage by 50%.	(221)	-	(221)	-	-	-	-	-
70		Reduce the previously approved Council service levels for the benchmark program. Critical (safety) repairs will continue to be addressed, however, planned maintenance will increase from 3-4 years to 6-7 years. There will be no impact on the number of new benches for commemoration as these are recoverable.	(224)	-	(224)	(2.0)	-	-	-	-
71		Reducing annual service levels with respect to alley pothole repairs, slab levelling, oil and gravel road maintenance and culvert repairs. The cracksealing program will be limited to only arterials and collector roads and dust abatement services will only be applied under extreme circumstances. Reductions will capitalize on potential efficiencies and will not result in breach of policy. All safety issues will continue to be addressed and changes will be implemented in an integrated approach with rehabilitation programs.	(1,768)	-	(1,768)	(1.2)	-	-	-	-
Total Service level reductions			(11,610)	(97)	(11,513)	(60.2)	(773)	-	(773)	-

Budget Reduction Strategies Fall 2020 SOBA

The following is a list of reduction strategies that are included in the Fall 2020 Supplemental Operating Budget Adjustment and approved by Council to achieve a zero percent tax increase in 2021.

Incremental & Ongoing Change (\$000s) Expense or Revenue Increase (+) / Decrease (-)										
#	Strategy/Branch	Description of Change	2021				2022			
			Expense	Revenue	Net Impact	FTEs	Expense	Revenue	Net Impact	FTEs
Workforce Strategies										
72	Assessment & Taxation	Vacancy management and other strategies. In the event that assessment appeals do increase, reductions in staff resourcing could impact the City's capacity to adequately defend appeals resulting in tax revenue losses.	(1,127)	-	(1,127)	(10.5)	-	-	-	-
73	Business Planning & Support/Infrastructure Planning & Design	Vacancy management: Business Planning & Support (\$1,140) Infrastructure Planning & Design (\$123)	(1,263)	-	(1,263)	(9.0)	(6)	-	(6)	-
74	Communication and Engagement - All branches	Vacancy management: Engagement (\$229) External & Intergovernmental relations (\$269) Integrated Marketing Communications (\$900)	(1,398)	-	(1,398)	(13.0)	(6)	-	(6)	-
75	Corporate Expenditures and Revenues	Creation of Service Innovation and Performance Branch. Corporate strategy consolidation	(3,250)		(3,250)	(32.5)				-
76		Maximum of 2.5% for merit increases for CEMA employees	(650)		(650)	-				-
77		Vacancy management	(900)	-	(900)	(8.0)	(9)	-	(9)	-
78	Corporate Procurement & Supply Services	Vacancy management and other strategies. Risk of potential service reductions relating to procurement and supply chain support to business partners.	(500)	-	(500)	(5.0)	-	-	-	-
79	Financial Services	Vacancy management and other strategies	(706)	-	(706)	(7.0)	-	-	-	-
80	Fire Rescue Services	Reduction in overtime	(192)	-	(192)	-	-	-	-	-
81		Vacancy management	(237)	-	(237)	(2.0)	-	-	-	-
82	Integrated Strategic Development	Vacancy management	(401)	-	(401)	(3.0)	(2)	-	(2)	-
83	Office of the City Manager - All branches	Vacancy management: Office of the City Manager (\$119) Office of the City Clerk (\$108) Legal Services (\$25)	(252)	-	(252)	(2.0)	(2)	-	(2)	-
84	Open City and Technology	Reductions are anticipated to be achieved through workforce strategies and vacancy management. Service impact may be a loss of institutional knowledge.	(1,645)	-	(1,645)	(14.0)	-	-	-	-
85	Organizational Design & Development	The reduction in FTEs is due to the reduced need for in-person branch and training administrative support, and the fact that support services are being shared across the Employee Services Department. Position eliminations may result in minor changes to service response time, if/when demand for in-person administrative work resumes. There is a low and controllable risk.	(230)	-	(230)	(3.0)	(2)	-	(2)	-
86	Parks and Road Services	Cost reductions achieved through a variety of workforce strategies including reductions to travel and training, vacancy management and suspension of the review and implementation of organizational structure.	(2,055)	-	(2,055)	(11.0)	(5)	-	(5)	-
87	Real Estate	Vacancy management and other strategies	(100)	-	(100)	(1.0)	-	-	-	-
88	Social Development	Vacancy management	(163)	-	(163)	(1.0)	-	-	-	-
89	Talent Acquisition, Service & Solutions	Position eliminations may result in minor changes to service primarily in response times. The impact of the reductions will be minimized through more effective use of the workforce. As an example, teams in Talent Acquisition are being optimized by being cross trained to support other teams in the section during various peak workload times to provide additional support in the areas of outreach and sourcing.	(682)	-	(682)	(7.0)	(5)	-	(5)	-

Budget Reduction Strategies - not approved Fall 2020 SOBA

The following is a list of reduction strategies included as recommendations in the Fall 2020 Supplemental Operating Budget Adjustment that were not approved by Council.

Incremental & Ongoing Change (\$000s) Expense or Revenue Increase (+) / Decrease (-)										
#	Strategy/Branch	Description of Change	2021				2022			
			Expense	Revenue	Net Impact	FTEs	Expense	Revenue	Net Impact	FTEs
Facility closures										
35	Community & Recreation Facilities/Fleet and Facilities	Scona Pool <i>Reimagine Services, Program and Service Review Recommendation</i> Community Recreation Facilities (\$226) Fleet and Facilities (\$79)	(305)	-	(305)	-	-	-	-	-
36		Eastglen Pool <i>Reimagine Services, Program and Service Review Recommendation</i> Community Recreation Facilities (\$410) Fleet and Facilities (\$137)	(796)	(249)	(547)	(8.1)	(277)	-	(277)	-
37		Oliver Pool <i>Reimagine Services, Program and Service Review Recommendation</i> Community Recreation Facilities (\$131) Fleet and Facilities (\$60)	(253)	(62)	(191)	(2.6)	-	-	-	-
38		Oliver Arena <i>Reimagine Services, Program and Service Review Recommendation</i> Community Recreation Facilities (\$13) Fleet and Facilities (\$32)	(152)	(107)	(45)	(1.0)	(11)	-	(11)	-
39		Tipton Arena Community Recreation Facilities (\$45) Fleet and Facilities (\$39)	(216)	(132)	(84)	(1.0)	(13)	-	(13)	-
Service level reductions										
58	Community Standards & Neighbourhoods	Elimination of spay and neuter services	(100)	-	(100)	-	-	-	-	-
63	Edmonton Transit Service	Reduce service hours from peak and rapid frequency routes in the Bus Network Redesign (BNR) in April 2021. For some people, they will wait an additional 5 minutes for service. The annualized reductions equal 25,059 service hours and over the long term reduce 10 buses from the current fleet size.	(1,086)	(139)	(947)	(11.2)	(535)	(69)	(466)	(5.8)



Summary of Service Packages – Funded

Approved-Fall 2020 SOBA

City Council approved the following service packages as part of the Fall 2020 Supplemental Operating Budget Adjustment.

Summary of Service Packages - Funded

Operating Impacts of Capital	(\$000)	2019 Net Req	2020 Net Req	2021 Net Req	2022 Net Req
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Citizen Services - Community & Recreation Facilities

CRF - DAAHS Annual Impact to Operating Budget

The master agreement with ESD speaks to a 10-20 year agreement for access. The overall term and use of facility by the City of Edmonton will be determined by expansion needs of ESD in the school and/or the City of Edmonton's plan to build a separate Multi-purpose recreation centre on this Heritage Valley district park.

Annualization	-	-	-	5
New Budget	-	-	231	-
Total	-	-	231	5
FTEs	-	-	4.1	8.2

Total Operating Impacts of Capital	Total	-	-	\$231	\$5
	FTEs	-	-	4.1	8.2

Growth on Existing Services	(\$000)	2019 Net Req	2020 Net Req	2021 Net Req	2022 Net Req
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City Operations - Edmonton Transit Service

Valley Line SE - Precursor Service

Due to the differences in timing of opening the Valley Line Southeast and implementing the new bus network, a precursor express bus route will be required to operate from late April 2021 until early December 2021. Service on the route will be very frequent (4-5 minutes in the peaks) and will utilize a significant component of Edmonton's articulated bus fleet.

Annualization	-	-	-	-
New Budget	-	-	-	-
Total	-	-	-	-
FTEs	-	-	47.9	(47.9)

Total Growth on Existing Services	Total	-	-	-	-
	FTEs	-	-	47.9	(47.9)

Total Service Packages	Total	-	-	\$231	\$5
	FTEs	-	-	52.0	(39.7)

Branch - Community & Recreation Facilities

Program - Facility Operations
Title - CRF - DAAHS Annual Impact to Operating Budget

Operating Impacts of Capital Funded Ongoing

Results to be Achieved

Opening of the first new City of Edmonton public Recreation Centre since 2015. Being delivered via partnership based model with Edmonton Public Schools (ESD). This Community Centre facility was approved by Edmonton City Council, with a \$5.5 million capital contribution (over three years 19-21), on July 10/11, 2018. Facility to open September 2021.

Description

Establishing the Dr. Anne Anderson High School & Community Centre as a Community Hub in Heritage Valley, for this and surrounding neighborhoods. The School and Community Centre is being built by Edmonton Public Schools Board in partnership with City of Edmonton, where City of Edmonton contributes \$5.5 Million Capital budget to the project to incorporate a 3rd Gymnasium, Fitness Centre, Studio and Functional Training area into the school build. The City of Edmonton will have access to these spaces as well as others (e.g. Multi-Purpose Rooms) during agreed upon times and will be offering dryland Recreation Centre programs and services (including drop-in, spontaneous use and registered programs), rental opportunities, registered programs including Arts Outreach and Summer camps. The attached outlines the operating model, both expenses and revenue and reflects the yearly operating impacts.

Justification

Council-approved Capital project. It was shared operating costs would be brought forward at a later date via a supplementary operating budget process or other - around one year in advance of opening.

Incremental (\$000)	2019				2020				2021				2022			
	Exp	Rev	Net	FTEs	Exp	Rev	Net	FTEs	Exp	Rev	Net	FTEs	Exp	Rev	Net	FTEs
Annualization	-	-	-	-	-	-	-	-	-	-	-	-	\$767	762	\$5	8.2
New Budget	-	-	-	-	-	-	-	-	\$383	152	\$231	4.1	-	-	-	-
Total	-	-	-	-	-	-	-	-	\$383	152	\$231	4.1	\$767	762	\$5	8.2

Branch - Edmonton Transit Service

Program - Bus and LRT
Title - Valley Line SE - Precursor Service

Growth on Existing Services
Funded
One Time

Results to be Achieved

Maintain, on an uninterrupted basis, the capacity to connect the citizens in Southeast Edmonton with their destinations for the interim period between the implementation of the redesigned bus network and the start of service on the Valley Line SE LRT line. This will support the use of public transit and achieving ridership objectives.

This temporary bus service will operate at a similar frequency to the Valley Line SE LRT service between late April and early December 2021.

Description

Due to the differences in timing of opening the Valley Line Southeast and implementing the new bus network, a precursor express bus route will be required to operate from late April 2021 until late December 2021. The route will be very frequent (4-5 minutes in the peaks) and will use a significant component of Edmonton's articulated bus fleet.

Upon Valley Line Southeast service commencement, the route will be replaced by the LRT service. This transition may involve a short period of overlapping service, in which a modified precursor service would operate in parallel with the Valley Line operation, in order to support customers switching to the new LRT service.

Justification

The Valley Line South East LRT service is a centre piece in planning future transit service in Edmonton. As such, the operation of the Valley Line SE was a key assumption in optimizing planning of the new, redesigned bus network. With the redesigned bus network scheduled to launch in late April 2021, the precursor service will maintain the connection of citizens of Southeast Edmonton with their destinations until Valley Line SE LRT service begins. It is proposed to utilize funding from the LRT Reserve for this service starting in late April 2021 and for the duration of the precursor service during 2021.

incremental (\$000)	2019				2020				2021				2022			
	Exp	Rev	Net	FTEs	Exp	Rev	Net	FTEs	Exp	Rev	Net	FTEs	Exp	Rev	Net	FTEs
Annualization	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
New Budget	-	-	-	-	-	-	-	-	\$4,760	4,760	-	47.9	(\$4,760)	(4,760)	-	(47.9)
Total	-	-	-	-	-	-	-	-	\$4,760	4,760	-	47.9	(\$4,760)	(4,760)	-	(47.9)



Supplementary Schedules

2019-2022 Budget - Amortization

(\$000)	Amortization			
	2019 Actual	2020 Adjusted Budget	2021 Budget	2022 Budget
Boards & Commissions				
Economic Development Corporation	1,351	-	-	-
Police Service	24,115	31,800	33,400	34,800
Public Library	10,008	9,758	9,858	9,833
Civic Departments				
Citizen Services				
Community & Recreation Facilities	6,506	6,143	6,167	5,774
Fire Rescue Services	2,271	2,638	2,614	2,358
Social Development	795	804	469	135
City Operations				
Edmonton Transit	59,818	64,341	74,941	72,570
Fleet & Facility Services	149,389	178,255	189,780	191,854
Parks & Roads Services	255,285	266,578	280,327	291,834
Corporate Expenditures & Revenues				
Drainage Retained Assets	372	1,447	1,765	2,157
Employee Services				
Talent Acquisition, Service & Solutions	34	34	34	34
Financial & Corporate Services				
Corporate Procurement & Supply Services	4	4	4	4
Financial Services	189	189	189	189
Open City & Technology	22,612	27,138	28,223	29,100
Real Estate	1,038	1,253	1,234	1,111
Mayor & Councillor Offices	6	6	6	6
Office of the City Auditor	8	8	8	8
Office of the City Manager				
City Manager	10	10	10	10
Legal Services	61	61	61	61
Office of the City Clerk	147	170	170	170
Urban Form & Corporate Strategic Development				
City Planning	157	124	124	124
Development Services	-	1,439	1,439	1,439
Total	\$534,176	\$592,200	\$630,823	\$643,571

Outstanding Debt Summary as at Dec 31, 2020 ('000s)

Debt and Debt Servicing (\$000)	Debt Outstanding	Debt Servicing Requirements
Tax-Supported Debt		
Multi-Purpose Recreation Centres (Commonwealth, Meadows, Clareview)	228,395	17,806
Lewis Farms	21,250	473
Whitemud Drive/Quesnell Bridge	101,631	9,520
NLRT	147,764	9,234
Terwilliger Recreation Centre	75,832	7,371
Roadways	32,605	4,947
Yellowhead Trail	74,269	2,547
Valleyline South East LRT	538,541	42,014
Valleyline West LRT	106,766	4,335
Great Neighbourhoods	83,219	10,041
Other Recreation & Cultural Facilities	54,589	7,645
Transportation	195,555	11,419
Protective Services	102,358	7,003
Library	54,929	6,452
Corporate Land & Buildings	15,366	4,982
Walterdale Bridge	128,060	8,984
Fleet	28,932	3,715
Energy Greenhouse	2,888	546
Northlands	39,472	4,286
Total Tax-Supported Debt	2,032,421	163,320
Self-Supporting Tax Guaranteed		
SLRT	285,316	44,490
Other (Quarters, Land Fund, *RISF, Downtown)	159,241	11,646
Arena	473,897	33,071
Total Self-Supporting Tax Guaranteed Debt	918,453	89,207
Self Liquidating Debt		
Waste	220,066	26,771
Blatchford Development	87,302	6,330
Local Improvements	125,588	13,771
Other (Housing, Soccer Centres, Research Park)	23,314	3,596
Total Self Liquidating Debt	456,271	50,468
Total Debt Outstanding and Debt Servicing	3,407,145	302,995

*RISF - Revolving Industrial Servicing Fund

Debt Servicing Requirement at December 31, 2020 of \$302,995 includes a principal portion of \$164,703 and interest of \$138,292

This section highlights the User Fees, Fines, Permits that include changes approved in the Fall 2020 Supplemental Operating Budget Adjustment. The fees that also require approval through a bylaw amendment have been identified.

Community Recreation Facilities

Facility	Edmonton Valley Zoo
Facility Plus	Arenas (per hour)
All Facility	45 Athletic Fields (per hour)
Muttart Conservatory	Riverside and Victoria Golf course
John Janzen Nature Centre	Rundle Park Golf Course

Community Recreation Facilities / Parks and Roads Services (Sportsfields, Picnics)

Athletic Tracks/Fields	Picnic Sites
Artificial Turfs	Picnic Extra Service Fees
Tennis Courts	

Fire Rescue Services – Bylaw 15309

Fire Inspection Fees	Fire Rescue Fees
Fire Permits	

Development Services

Administrative Fees	Business Licences – Bylaw 13138
Development Permits	Vehicle for Hire – Bylaw 17400
Encroachment – Bylaw 12513	
Safety Codes Building Permits	Land Development Applications

Edmonton Transit

Cash Fares	Senior Annual Passes
Tickets	Family Pass/Day Pass
Monthly Passes	Charter Rates
Subsidized Passes	Airport Monthly Pass
Student Passes	

City Planning

Sanitary Servicing Strategy Fund (SSSF) Rates – Bylaw 18100

User Fees, Fines, Permits

Citizen Services - Community and Recreation Facilities

Program/Service	Approved			
	2019	2020	2021	2022
Facility - (fees and passes include access to Outdoor Pools. Outdoor pools free for children 12 and under.)				
Facility - Single Admission				
Child	\$5.50	\$5.75	\$6.00	\$6.25
Youth/Senior	\$7.00	\$7.25	\$7.50	\$7.75
Adult	\$8.25	\$8.50	\$8.75	\$9.00
Family	\$22.00	\$22.75	\$23.50	\$24.25
Facility - Multi Per Visit				
Child	\$4.95	\$5.20	\$5.40	\$5.65
Youth/Senior	\$6.30	\$6.55	\$6.75	\$7.00
Adult	\$7.45	\$7.70	\$7.90	\$8.10
Family	\$19.80	\$20.50	\$21.15	\$21.85
Facility - Regular 1 Month Pass				
Child	\$37.00	\$39.00	\$41.00	\$43.00
Youth/Senior	\$46.00	\$48.00	\$50.00	\$52.00
Adult	\$55.00	\$57.00	\$59.00	\$61.00
Family	\$150.00	\$156.00	\$162.00	\$168.00
Facility - Continuous Monthly				
Child	\$29.00	\$31.00	\$33.00	\$35.00
Youth/Senior	\$40.00	\$42.00	\$44.00	\$46.00
Adult	\$45.00	\$47.00	\$49.00	\$51.00
Family	\$123.00	\$128.00	\$133.00	\$138.00
Facility - Annual				
Child	\$312.00	\$330.00	\$348.00	\$372.00
Youth/Senior	\$408.00	\$432.00	\$456.00	\$480.00
Adult	\$480.00	\$504.00	\$528.00	\$552.00
Family	\$1,308.00	\$1,356.00	\$1,404.00	\$1,452.00
Facility Plus (fees and passes include access to Outdoor Pools. Outdoor pools free for children 12 and under.)				
Facility Plus- Single Admission				
Child	\$7.00	\$7.00	\$7.25	\$7.50
Youth/Senior	\$8.75	\$8.75	\$9.00	\$9.25
Adult	\$10.25	\$10.50	\$10.75	\$11.00
Family	\$27.00	\$27.75	\$28.50	\$29.25
Facility Plus - Multi Per Visit				
Child	\$6.30	\$6.30	\$6.50	\$6.75
Youth/Senior	\$7.90	\$7.90	\$8.10	\$8.35
Adult	\$9.25	\$9.45	\$9.70	\$9.90
Family	\$24.30	\$25.00	\$25.65	\$26.35
Facility Plus - Regular 1 Month Pass				
Child	\$46.00	\$46.00	\$48.00	\$50.00
Youth/Senior	\$59.00	\$59.00	\$61.00	\$62.00
Adult	\$70.00	\$72.00	\$74.00	\$76.00
Family	\$189.00	\$195.00	\$200.00	\$206.00
Facility Plus- Continuous Monthly				
Child	\$40.00	\$40.00	\$41.00	\$43.00
Youth/Senior	\$50.00	\$50.00	\$51.00	\$53.00
Adult	\$60.00	\$62.00	\$64.00	\$66.00
Family	\$161.00	\$166.00	\$171.00	\$176.00
Facility Plus- Annual				
Child	\$410.00	\$415.00	\$430.00	\$450.00
Youth/Senior	\$520.00	\$525.00	\$540.00	\$550.00
Adult	\$624.00	\$648.00	\$672.00	\$696.00
Family	\$1,716.00	\$1,764.00	\$1,812.00	\$1,860.00

User Fees, Fines, Permits

Citizen Services - Community and Recreation Facilities

Program/Service	2019	Approved		
		2020	2021	2022
All Facility (fees and passes include access to Outdoor Pools. Outdoor pools free for children 12 and under.)				
All Facility - Single Admission				
Child	\$7.25	\$7.25	\$7.50	\$7.75
Youth/Senior	\$9.00	\$9.00	\$9.25	\$9.50
Adult	\$11.50	\$11.50	\$11.75	\$12.00
Family	\$31.50	\$31.50	\$32.25	\$33.00
All Facility - Multi Per Visit				
Child	\$6.55	\$6.55	\$6.75	\$7.00
Youth/Senior	\$8.10	\$8.10	\$8.30	\$8.55
Adult	\$10.35	\$10.35	\$10.60	\$10.80
Family	\$28.35	\$28.35	\$29.05	\$29.70
All Facility - Regular 1 Month Pass				
Child	\$48.00	\$48.00	\$50.00	\$52.00
Youth/Senior	\$61.00	\$61.00	\$63.00	\$65.00
Adult	\$74.00	\$74.00	\$76.00	\$78.00
Family	\$218.00	\$218.00	\$224.00	\$230.00
All Facility - Continuous Monthly				
Child	\$41.00	\$41.00	\$43.00	\$45.00
Youth/Senior	\$51.00	\$51.00	\$53.00	\$55.00
Adult	\$65.00	\$65.00	\$67.00	\$69.00
Family	\$188.00	\$188.00	\$193.00	\$198.00
All Facility - Annual				
Child	\$421.00	\$421.00	\$444.00	\$468.00
Youth/Senior	\$530.00	\$530.00	\$552.00	\$576.00
Adult	\$686.00	\$686.00	\$708.00	\$732.00
Family	\$1,928.00	\$1,928.00	\$1,980.00	\$2,028.00
Muttart Conservatory				
			New Fee	New Fee
Single Admission				
Child	\$6.50	\$6.50	\$7.75	\$7.75
Youth/Senior	\$10.50	\$10.50	\$12.95	\$12.95
Adult	\$12.50	\$12.50	\$14.95	\$14.95
Family	\$37.00	\$37.00	\$44.95	\$44.95
Annual Pass				
Child	\$23.00	\$23.00	\$29.95	\$29.95
Youth/Senior	\$37.00	\$37.00	\$44.95	\$44.95
Adult	\$45.00	\$45.00	\$54.95	\$54.95
Family	\$130.00	\$130.00	\$149.95	\$149.95
John Janzen Nature Centre				
Single Admission				
Child	\$8.00	\$8.00	\$8.00	\$8.00
Youth/Senior	\$8.00	\$8.00	\$8.00	\$8.00
Adult	\$8.00	\$8.00	\$8.00	\$8.00
Family	\$17.00	\$17.00	\$17.00	\$17.00
Annual Pass				
Child	\$30.00	\$30.00	\$30.00	\$30.00
Youth/Senior	\$30.00	\$30.00	\$30.00	\$30.00
Adult	\$30.00	\$30.00	\$30.00	\$30.00
Family	\$59.00	\$59.00	\$59.00	\$59.00

User Fees, Fines, Permits

Citizen Services - Community and Recreation Facilities

Program/Service	Approved			
	2019	2020	2021	2022
Edmonton Valley Zoo				
Single Admission - High Season				
Child	\$10.00	\$10.50	\$11.00	\$11.50
Youth/Senior	\$12.50	\$13.00	\$13.50	\$14.00
Adult	\$15.00	\$15.50	\$16.00	\$16.50
Family	\$50.00	\$52.00	\$54.00	\$56.00
Single Admission - Low Season				
Child	\$7.50	\$8.00	\$8.25	\$8.75
Youth/Senior	\$9.50	\$9.75	\$10.25	\$10.50
Adult	\$11.25	\$11.75	\$12.00	\$12.50
Family	\$37.50	\$39.00	\$40.00	\$42.00
Annual Pass				
Child	\$29.00	\$29.00	\$29.00	\$29.00
Youth/Senior	\$30.00	\$30.00	\$30.00	\$30.00
Adult	\$46.00	\$46.00	\$46.00	\$46.00
Family	\$152.50	\$152.50	\$152.50	\$152.50
Arenas (per hour)				
Winter Ice Rental				
Good Time	\$296.00	\$302.00	\$309.00	\$316.00
Fair Time	\$236.00	\$241.00	\$246.00	\$251.00
Marginal Time	\$176.00	\$180.00	\$184.00	\$188.00
Minor Rates				
Good Time	\$148.00	\$151.00	\$155.00	\$159.00
Fair Time	\$118.00	\$121.00	\$124.00	\$126.00
Marginal Time	\$88.00	\$90.00	\$92.00	\$94.00
Summer Ice Rental - Ice Off Season				
High Priority	\$230.00	\$235.00	\$240.00	\$245.00
Low Priority	\$174.00	\$178.00	\$182.00	\$186.00
Summer Ice Rental - Concrete				
Adult	\$144.00	\$147.00	\$150.00	\$153.00
Minor	\$72.00	\$74.00	\$76.00	\$77.00
Athletic Fields (per hour)				
Premier Artificial Turf (Clarke)				
Field - Adult	\$138.00	\$141.00	\$144.00	\$147.00
Field - Minor	\$75.00	\$77.00	\$78.00	\$79.00
Standard Artificial Turf (Clareview, Jasper Place Bowl, Millwoods)				
Field - Adult	\$105.00	\$105.00	\$105.00	\$105.00
Field - Minor	\$75.00	\$77.00	\$78.00	\$79.00
Riverside and Victoria Golf Course				
Monday to Thursday				
9 Holes	\$33.00	\$34.00	\$35.00	\$36.00
18 Holes	\$49.00	\$50.00	\$51.00	\$52.00
Friday Saturday, Sunday and Holidays				
9 Holes	\$37.00	\$38.00	\$39.00	\$40.00
18 Holes	\$60.00	\$61.00	\$62.00	\$63.00
Rundle Park Golf Course				
Monday to Thursday				
9 Holes	\$20.00	\$20.00	\$20.00	\$20.00
18 Holes	\$28.00	\$28.00	\$28.00	\$28.00
Friday Saturday, Sunday and Holidays				
9 Holes	\$24.00	\$24.00	\$24.00	\$24.00
18 Holes	\$34.00	\$34.00	\$34.00	\$34.00

User Fees, Fines, Permits

Citizen Services / City Operations -

Community & Recreation Facilities / Parks and Roads Services (Sportsfields, Picnics)

Program/Service	Approved			
	2019	2020	2021	2022
"Staffed" Diamonds/Rectangular Fields/Art.Tracks				
Adult	\$45.05	\$46.00	\$46.95	\$47.90
Minor	\$22.50	\$22.95	\$23.45	\$23.95
Diamonds/Rectangular Fields/Art.Tracks (Premier Fields)				
Adult	\$10.65	\$10.90	\$11.15	\$11.40
Minor	\$5.40	\$5.55	\$5.70	\$5.85
"Standard" Diamonds/Rectangular Fields (Standard fields)				
Adult	\$5.40	\$5.55	\$5.70	\$5.85
Minor	\$0.00	\$0.00	\$0.00	\$0.00
Jasper Place Bowl - Artificial Turf				
Field - Adult	\$105.00	\$105.00	\$105.00	\$105.00
Field - Minor	\$75.00	\$77.00	\$78.00	\$79.00
Millwoods - Artificial Turf				
Field - Adult	\$105.00	\$105.00	\$105.00	\$105.00
Field - Minor	\$75.00	\$77.00	\$78.00	\$79.00
Picnic Sites				
Canopied Sites (per hour)	\$38.95	\$38.95	\$38.95	\$38.95
Non - Canopied Sites (per hour)	\$29.85	\$29.85	\$29.85	\$29.85
Sites with Ball Diamonds (per hour)	\$38.95	\$38.95	\$38.95	\$38.95
Borden Park Pavillion (per hour)	\$49.20	\$49.20	\$49.20	\$49.20
Borden Park Pavillion - Full Day	\$408.50	\$408.50	\$408.50	\$408.50
Jackie Parker Pavillion (per hour)	\$49.20	\$49.20	\$49.20	\$49.20
Jackie Parker Pavillion - Full Day	\$408.50	\$408.50	\$408.50	\$408.50
Goldstick Park Meeting Room (per hour)	\$49.20	\$49.20	\$49.20	\$49.20
Goldstick Park Meeting Room - Full Day	\$408.50	\$408.50	\$408.50	\$408.50
Goldstick Park Meeting Room - Event	\$398.10	\$398.10	\$398.10	\$398.10
John Fry Park - Canopy Site	\$49.05	\$49.05	\$50.25	\$51.50
Picnic Extra Service Fees				
Power Access at selected sites	\$46.80	\$46.80	\$46.80	\$46.80
Vehicle Access at selected sites	\$46.80	\$46.80	\$46.80	\$46.80
Extra Picnic Tables	\$28.40	\$28.40	\$28.40	\$28.40
Gazebo Bookings (per hour)	\$38.75	\$38.75	\$38.75	\$38.75
Tennis Courts				
Outdoor Tennis Courts - Adult (per hour)	\$9.00	\$9.20	\$9.40	\$9.60
Outdoor Tennis Courts - Yth/Senior (per hour)	\$6.70	\$6.85	\$7.00	\$7.15
Outdoor Tennis Courts - Child (per hour)	\$4.60	\$4.70	\$4.80	\$4.90

User Fees, Fines, Permits

Fees are reviewed periodically with other municipalities. Generally revenue rates are increased annually by CPI and rounded to nearest dollar.

Citizen Services - Fire Rescue Services - Bylaw 15309

Program/Service	Approved			
	2019	2020	2021	2022
Fire Inspection Fees				
Inspection of Flammable/Combustible Fuel Tanks each hour	\$ 97	\$ 99	\$ 101	\$ 102
Plan Examination and Letter of Compliance	\$ 220	\$ 224	\$ 228	\$ 232
Occupancy Load Approval	\$ 135	\$ 137	\$ 140	\$ 143
Occupancy Load Certificate Replacement	\$ 70	\$ 71	\$ 73	\$ 74
Occupant Load Calculation	\$ 135	\$ 137	\$ 140	\$ 143
New Business License Approval - Low and Moderate Risk	\$ 70	\$ 71	\$ 73	\$ 74
New Business License Approval - High and Maximum Risk	\$ 210	\$ 213	\$ 218	\$ 222
Second Re-Inspection of Quality Management Plan occupancy or building Requested Inspection	\$ 133	\$ 135	\$ 138	\$ 140
Special Event Floor Plan Review and Inspection (during the hours of 08:00-17:20, Monday to Friday)	\$ 133	\$ 135	\$ 138	\$ 140
Major Development/Construction Site Plan Review	\$ 133	\$ 135	\$ 138	\$ 140
Construction Site Fire Safety Plan Review	\$ 386	\$ 392	\$ 400	\$ 408
File Search/Summary Report of Fire Inspection History	\$ 134	\$ 136	\$ 139	\$ 142
Fire Permits				
Petroleum Tank Certificate			\$ 75	\$ 75
Hazardous Material Permit	\$ 85	\$ 86	\$ 88	\$ 90
Permit for the sale of fireworks and pyrotechnic devices	\$ 97	\$ 99	\$ 101	\$ 102
Permit for Professional display for Family/Consumer fireworks 7.2/1.4G	\$ 145	\$ 147	\$ 150	\$ 153
Permit for the Display fireworks 7.1/1.3G 9 (on-site Fire Inspection Required)	\$ 178	\$ 181	\$ 184	\$ 188
Permit for the use of pyrotechnic devices	\$ 97	\$ 99	\$ 101	\$ 102
Permit for indoor venues for fire performers up to one year	\$ 133	\$ 135	\$ 138	\$ 140
Permit for outdoor venues for fire performers per event	\$ 133	\$ 135	\$ 138	\$ 140
Permit for Special Event fire pits per event	\$ 133	\$ 135	\$ 138	\$ 140
Permit for open burning per municipal address up to one year	\$ 133	\$ 135	\$ 138	\$ 140
Fire Rescue Fees				
Hazardous Material Incident - One Single Pumper Apparatus	\$ 275	\$ 279	\$ 285	\$ 290
Fire Rescue Response to Residential False Alarm 2nd Response	\$ 85	\$ 86	\$ 88	\$ 90
Fire Rescue Response to Residential False Alarm 3rd Response	\$ 416	\$ 423	\$ 431	\$ 439
Fire Rescue Response to Residential False Alarm 4th Response or more	\$ 829	\$ 842	\$ 859	\$ 875
Fire Rescue Response to Commercial False Alarm 2nd Response	\$ 326	\$ 331	\$ 338	\$ 344
Fire Rescue Response to Commercial False Alarm 3rd Response	\$ 649	\$ 659	\$ 673	\$ 685
Fire Rescue Response to Commercial False Alarm 4th Response or more	\$ 1,295	\$ 1,316	\$ 1,342	\$ 1,368
Residential Security Alarms routed to Fire Rescue Services	\$ 829	\$ 842	\$ 859	\$ 875
Commercial Security Alarms routed to Fire Rescue Services	\$ 1,295	\$ 1,316	\$ 1,342	\$ 1,368
Pumpers, Pump tankers, rescue trucks, aerial trucks, jet boat, ambulance bus, air monitoring truck: per Apparatus, per half hour or portion thereof	\$ 415	\$ 422	\$ 430	\$ 438
Chiefs' vans/cars, salvage truck, hose tender, fan truck, water cannon, mobile command, bus, medical support units, Metzler boat, Zodiac, 4 x 4 mobile pumps, and any other unspecified Apparatus	\$ 209	\$ 212	\$ 217	\$ 221
Hazardous Material Apparatus for first 30 minutes	\$ 621	\$ 631	\$ 644	\$ 656
Hazardous Material Apparatus for subsequent 30 minutes or portion thereof	\$ 415	\$ 422	\$ 430	\$ 438
Costs related to overtime per Member, per half hour or portion thereof	\$ 66	\$ 67	\$ 68	\$ 70
Costs related to dispatch, monitoring and response management per Member, per half hour or portion thereof	\$ 66	\$ 67	\$ 68	\$ 70
Costs related to Fire Inspection, per half hour or portion thereof	\$ 66	\$ 67	\$ 68	\$ 70
Costs related to Fire Investigation per Member, per half hour or portion thereof	\$ 66	\$ 67	\$ 68	\$ 70
Costs related to K-9 search per team (includes a handler and a canine)	\$ 87	\$ 88	\$ 90	\$ 92

User Fees, Fines, Permits

A non-cash fare increase of 2% per year for 2021 and 2022 has been included to address increased service delivery costs for Edmonton Transit. Cash fare increases in each of 2019 - 2021 has been included, to more closely align to the anticipated maximum fare payable in the Regional SMART Fare fare collection system.

City Operations - Edmonton Transit

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Cash Fare*	\$3.50	\$3.50	\$3.75	\$4.00
Tickets (ten)				
Adult	\$26.25	\$27.00	\$27.75	\$28.25
Youth/Senior	\$23.00	\$19.00	\$19.75	\$20.25
Monthly Passes				
Youth (6-24 years)**	\$75.00	\$72.50	\$73.00	\$74.00
Adult	\$97.00	\$97.00	\$100.00	\$102.00
Senior	\$15.50	\$34.00	\$35.00	\$35.75
Subsidized Passes***				
Adult Subsidized Pass - Ride Base	\$35.00	\$34.00	\$35.00	\$35.75
Youth Subsidized Pass - Ride Base	\$35.00	\$34.00	\$35.00	\$35.75
Adult Subsidized Pass - Ride Tier 1	\$35.00	\$34.00	\$35.00	\$35.75
Youth Subsidized Pass - Ride Tier 1	\$35.00	\$34.00	\$35.00	\$35.75
Adult Subsidized Pass - Ride Tier 2	\$50.00	\$48.50	\$50.00	\$51.00
Youth Subsidized Pass - Ride Tier 2	\$50.00	\$48.50	\$50.00	\$51.00
Student Passes				
Post Secondary	\$88.50	N/A	N/A	N/A
UPASS - Winter Semester	\$141.44	\$145.60	\$149.76	TBD
UPASS - Summer Semester	\$141.44	\$145.60	\$149.76	TBD
UPASS - Fall Semester	\$145.60	\$149.76	TBD	TBD
Senior Annual Passes				
Regular	\$136.50	\$374.00	\$385.00	\$393.25
Low Income - Base and Tier 1	\$59.25	\$0.00	\$0.00	\$0.00
Low Income - Tier 2	N/A	\$136.50	\$139.00	\$141.75
Family Pass / Day Pass	\$9.75	\$10.00	\$10.25	\$10.50
Charter Rates	\$145.00	\$145.00	\$148.00	\$151.00
Airport Monthly Pass	\$90.00	\$90.00	\$90.00	\$90.00

*Effective May 1, 2021, Cash fares increase from \$3.50 to \$3.75.

** Effective September 1, 2021, the Youth Monthly Pass increases from \$72.50 to \$73.00.

***Effective for April 2021 monthly passes, ride Transit passes increase from \$34.00 to \$35.00 for Base and Tier 1 and from \$48.50 to \$50.00 for Tier 2.

ETS receives 83.2% of the U-PASS fees, with the remainder split between City of St. Albert, Strathcona County, City of Spruce Grove, City of Fort Saskatchewan, and City of Leduc.

Current U-PASS agreements end in August 2021, with new rates to be negotiated.

Effective February 21 2020, Regular Senior Annual Passes were offered at \$136.50 to individuals who purchased a Regular Senior Annual Pass in 2019 to facilitate a one-year transition period.

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - City Planning

	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Sanitary Servicing Strategy Fund (SSSF) Rates - Bylaw 18100				
Expansion Assessment				
North Edmonton Sanitary Trunk (NEST per hectare)	\$23,735	\$24,448	\$24,937	\$24,937
South Edmonton Sanitary Sewer (SESS per hectare)	\$23,735	\$24,448	\$24,937	\$24,937
West Edmonton Sanitary Sewer (WESS per hectare)	\$29,673	\$30,563	\$31,174	\$31,174
Sanitary Sewer Trunk Charges				
Single Family or Duplex (per dwelling)	\$1,662	\$1,712	\$1,746	\$1,746
Multi-Family (per dwelling)	\$1,186	\$1,222	\$1,246	\$1,246
Secondary Suite (per dwelling)	\$735	\$758	\$773	\$773
Commercial/Industrial/Institutional (per hectare)	\$8,311	\$8,560	\$8,731	\$8,731

As stated in the EPCOR Drainage Services Bylaw approved by Council on August 30th, commencing January 1, 2018 and for each subsequent year on that date the Sanitary Sewer Trunk Charge shall be adjusted in accordance with an adjustment notice provided by the City of Edmonton, as applicable.

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Administrative Fees				
Non-refundable Administrative Fee (or 20%, whichever is greater)*	\$110	\$112	\$112	\$114
Recirculation Fee	50% of original permit fee	50% of original permit fee	50% of original permit fee	50% of original permit fee
Re-inspection Fee	\$259	\$264	\$264	\$269
Re-examination of Plans Fee	\$259	\$264	\$264	\$269
Search of Records/Outstanding Orders Search (per titled lot)	\$110	\$112	\$112	\$114
Reproduction Fee: 8" x 11" document over 20 pages (per page)	\$0.25	\$0.25	\$0.25	\$0.25
Reproduction Fee: for larger documents (fee charged per sq ft by vendor)	\$1	\$1	\$1	\$1
Development Permits				
Residential Applications				
Home Improvement				
Additions to:				
Mobile Home	\$174	\$176	\$176	\$180
Single Detached, Duplex, or Semi-Detached Housing with NO increase in floor area or height	\$173	\$176	\$176	\$180
Single Detached, Duplex, or Semi-Detached Housing with increase in floor area or height	\$425	\$433	\$433	\$442
Accessory Building	\$118	\$120	\$120	\$122
Driveway Extension	\$173	\$176	\$176	\$180
Fireplace	\$173	\$176	\$176	\$180
Overheight Fence	\$179	\$182	\$182	\$186
Secondary Suites	\$288	\$293	\$293	\$299
Solar Panels or Renewable Energy	\$118	\$120	\$120	\$122
Swimming Pool, Hot Tub, Pond	\$118	\$120	\$120	\$122
Uncovered Deck	\$118	\$120	\$120	\$122
Wheelchair Ramp	\$118	\$120	\$120	\$122

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
<u>Exterior Alterations</u>				
Exterior Alterations to Single Detached, Duplex, or Semi-Detached Housing with NO increase in floor area or height	\$173	\$176	\$176	\$180
Exterior Alterations to Existing Multi-dwelling Residential Building	\$368	\$375	\$375	\$383
<u>New Dwellings</u>				
Garden Suites	\$288	\$293	\$293	\$299
Single Detached Housing, Duplex, Semi-Detached, Residential Sales Centres	\$493	\$502	\$502	\$512
Apartment and Row Housing, an all other housing units (excluding Single Detached, Duplex, or Semi-Detached), up to 4 dwelling units	\$848	\$864	\$864	\$881
For each additional dwelling above 4	\$76	\$77	\$77	\$79
<u>Residential Related and Move On Applications</u>				
Group Homes, Limited Group Homes - (conversions of dwellings to)	\$344	\$351	\$351	\$358
Major Home Occupation	\$321	\$327	\$327	\$334
Minor Home Occupation	\$127	\$129	\$129	\$132
Mobile Home Move On	\$174	\$177	\$177	\$181
Residential Move On	\$344	\$351	\$351	\$358
Residential Demolition	\$87	\$89	\$89	\$91
Recreational Vehicle Parking	\$179	\$182	\$182	\$186
<u>Commercial, Industrial, Institutional, Mixed Use Applications</u>				
<u>New or Additions to Existing Buildings</u>				
Gross Floor Area up to 500 square meters (5,381.95 sq. ft.)	\$963	\$981	\$1,080	\$1,102
Each additional 100 square meters (1,076.39 sq. ft.) of Gross Floor Area or part thereof in commercial portion	\$98	\$100	\$110	\$112
Cannabis Retail Sales and Cannabis Production and Distribution as a General Industrial Building	\$5,600	\$5,600	\$5,600	\$5,600
<u>Mixed Use Buildings</u>				
Gross Floor Area up to 500 square meters (5,381.95 sq. ft.) in commercial portion and up to 4 dwelling units in residential portion	\$1,877	\$1,913	\$1,913	\$1,951
Each additional 100 square meters of Gross Floor Area or part thereof in commercial portion	\$98	\$100	\$110	\$112
Each additional dwelling unit in residential portion	\$76	\$77	\$77	\$79
<u>Change of Use</u>				
Child Care Services	\$331	\$337	\$375	\$383
Discretionary Use	\$518	\$528	\$528	\$539
Permitted Use or Uses in Direct Control Districts	\$281	\$286	\$375	\$383
Cannabis Retail sales or Cannabis Production and Distribution (including ones proposed as new construction)	\$5,600	\$5,600	\$5,600	\$5,600
Non-Accessory Parking	\$848	\$864	\$864	\$881
<u>General</u>				
Carnival	\$275	\$280	\$280	\$286
Christmas Tree Lot	\$275	\$280	\$280	\$286
Commercial Demolition	\$87	\$89	\$89	\$91
Commercial Move On	\$894	\$911	\$911	\$929
Exterior alterations or renovations to existing commercial buildings	\$368	\$375	\$375	\$383
Outdoor Patio, Special Events, Temporary Garden Greenhouse, Garden Centre, Solar Panels	\$368	\$375	\$375	\$383
Satellite Signal Receiving Antenna, Satellite Dish, Amateur Radio Antennae and Support Structures	\$191	\$195	\$195	\$199
Sidewalk Cafe (5 years)	\$518	\$528	\$528	\$539
<u>Cell Towers</u>				
Freestanding	\$3,568	\$3,636	\$3,636	\$3,709
Rooftop	\$2,665	\$2,716	\$2,716	\$2,770
<u>Other Development Permits & Supporting Services</u>				
<u>Encroachment Applications - Bylaw 12513</u>				

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Application Fee				
Encroachments under 0.05 meters	No charge	No charge	No charge	No charge
Applications that do not require circulation	\$300	\$300	\$300	\$300
Applications that require circulation	\$500	\$500	\$500	\$500
Encroachment Fee				
Encroachments onto easements; aerial, canopy or projecting signs encroachments	\$50	\$50	\$50	\$50
Encroachments under 0.05 meters	\$100	\$100	\$100	\$100
Encroachments under 0.3 meters and under 2 square meters in area	\$100	\$100	\$100	\$100
Encroachments under 0.3 meters and under 5 square meters in area	\$350	\$350	\$350	\$350
Encroachments over 0.3 meters and/or over 5 square meters in area	Assessed Value of the Owner's Land, divided by the Area of the Owner's Land, times the Area of the Encroachment	Assessed Value of the Owner's Land, divided by the Area of the Owner's Land, times the Area of the Encroachment	Assessed Value of the Owner's Land, divided by the Area of the Owner's Land, times the Area of the Encroachment	Assessed Value of the Owner's Land, divided by the Area of the Owner's Land, times the Area of the Encroachment
Compliance Certificates and Zoning Confirmation				
Compliance Certificate - Single Detached, Semi-Detached or Duplex (Regular Service)	\$133	\$136	\$136	\$139
Compliance Certificate - Single Detached, Semi-Detached or Duplex (Express Service)	\$264	\$269	\$269	\$274
Compliance Certificate - Multi-Family, Commercial, Industrial (Regular Service)	\$276	\$281	\$281	\$287
Compliance Certificate - Multi-Family, Commercial, Industrial (Express Service)	\$550	\$560	\$560	\$571
Compliance Certificate Revision	\$84	\$86	\$86	\$88
Zoning Confirmation of Letter (per site)	\$112	\$114	\$114	\$116
Pick-up/Mail Out of Compliance Certificates	\$25	\$25	\$25	\$26
Lot Grading Fee - Bylaw 18093				
Single Detached Housing	\$145	\$148	\$148	\$151
Semi-Detached Housing (per dwelling unit)	\$145	\$148	\$148	\$151
Multi-Family housing ***	\$236	\$240	\$240	\$245
*** Additional fee for each dwelling unit on the first level that contains dwelling units	\$58	\$58	\$60	\$61
Any other land use - Minimum fee per hectare	\$236	\$240	\$240	\$245
Re-inspection	N/A	\$160	\$160	\$163
Sign Developments				
Digital Signs	\$458	\$467	\$900	\$918
Fascia Signs	\$94	\$96	\$120	\$122
Permanent, Freestanding, Projecting or Roof Signs	\$282	\$287	\$375	\$383
Temporary Signs - Valid for 90 days	\$94	\$96	\$96	\$98
Temporary Signs - Valid for 365 days	\$282	\$287	\$287	\$293
Comprehensive Sign Design	N/A	\$380	\$380	\$388
Urban Agriculture				
Urban Garden	\$55	\$56	\$56	\$57
Urban Hen Enclosure	\$55	\$56	\$56	\$57
Urban Indoor Farm	\$275	\$280	\$280	\$286
Urban Outdoor Farm	\$55	\$56	\$56	\$57
Additional Fees				
Development Permit Inspections				
Residential Development Permits (excluding Row Housing, Stacked Row Housing, and Apartment Housing) for the first two inspections	\$207	\$211	\$211	\$215
Other Development Permits for the first two inspections	\$518	\$528	\$528	\$539
Leave as Built & Existing Without Permit				

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Development existing without a required Development Permit	Double regular application fee	Double regular application fee	Double regular application fee	Double regular application fee
Leave As Built - Accessory Building for House/Other Residential Renovations & Additions	\$112	\$114	\$114	\$116
Leave as Built - Single Detached, Semi-Detached, Duplex	\$167	\$170	\$170	\$173
Leave As Built - Other Development Permits (Multi-Family, Commercial, Industrial)	\$386	\$393	\$393	\$401
<u>Pre-Application Meeting</u>				
Major Development Permits-Commercial, Industrial, Institutional, Mixed Use, and Multi-dwelling Development Applications	\$331	\$337	\$450	\$459
Minor Development Permits-New Infill Construction for Single Detached Housing, Semi Detached Housing, Duplex Housing, Garden Suite Applications	N/A	N/A	\$176	\$180
<u>Revision Fees</u>				
Minor Amendment to Development Permit - Minor Residential Applications	\$112	\$114	\$114	\$116
Minor Amendment to Development Permit - Single Detached, Semi-Detached, Duplex	\$167	\$170	\$170	\$173
Minor Amendment to Development Permit - Other (Multi-Family, Commercial, Industrial)	\$386	\$393	\$393	\$401
Recirculation Fee (for the third and subsequent re-circulations)	50% original permit fee	50% original permit fee	50% original permit fee	50% original permit fee
Re-examination of Plans Fee	\$259	\$264	\$264	\$269
Non-refundable Administrative Fee (or 20%, whichever is greater)*	\$110	\$112	\$112	\$114

*The Development Officer may reduce or waive Development Permit Fees, including any additional fees, where payment of the fee will result in hardship or inequity

Sanitary Sewer Trunk Charge (SSTC)

New Residential - One or Two Dwellings (per dwelling)	\$1,662	\$1,712	\$1,746	\$1,746
New Residential - Secondary, Garage or Garden Suite (per dwelling)	\$735	\$758	\$773	\$773
New Residential - Three or More Dwellings (per dwelling)	\$1,186	\$1,222	\$1,246	\$1,246
New Industrial, Commercial, Institutional (per hectare)	\$8,311	\$8,560	\$8,731	\$8,731

Redevelopment/Expansion of Any Type of Development;
Where A = SSTC that should be paid by new development and B = charge paid, or would have been paid, by existing development on site

Safety Codes Building Permits

Calculated Construction Value per square foot of floor area

New semi-detached, duplex, row-housing or stacked row-housing (floor area of the basement and garage should be excluded)	\$115	\$120	\$120	\$120
New residential and mixed use residential projects, not more than 6 storeys in height	\$185	\$175	\$175	\$175
New residential and mixed use residential projects, not more than 12 storeys in height	\$200	\$180	\$180	\$180
New residential and mixed use residential projects, buildings not more than 39 storeys in height	\$215	\$190	\$190	\$190
New residential and mixed use residential projects, buildings 40 or more storeys in height	\$250	\$200	\$200	\$200
New hotels and motels	\$207	\$213	\$213	\$213
New parkade development	\$80	\$90	\$90	\$90

Combo Building Mechanical Permit Fee - Single Detached Housing

0 - 1050 sq. ft.	\$611	\$623	\$623	\$635
1051 - 1150 sq. ft.	\$750	\$764	\$764	\$779
1151 - 1250 sq. ft.	\$817	\$833	\$833	\$850
1251 - 1450 sq. ft.	\$973	\$991	\$991	\$1,011
1451 - 1650 sq. ft.	\$1,090	\$1,111	\$1,111	\$1,133
1651 - 1850 sq. ft.	\$1,210	\$1,233	\$1,233	\$1,258
1851 - 2050 sq. ft.	\$1,382	\$1,408	\$1,408	\$1,436
2051 - 2250 sq. ft.	\$1,499	\$1,527	\$1,527	\$1,558
2251 - 2500 sq. ft.	\$1,642	\$1,673	\$1,673	\$1,706
2501 - 3000 sq. ft.	\$1,947	\$1,984	\$1,984	\$2,024

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
3001 - 3500 sq. ft.	\$2,253	\$2,296	\$2,296	\$2,342
3501 - 4000 sq. ft.	\$2,804	\$2,857	\$2,857	\$2,914
4001 - 4500 sq. ft.	\$3,462	\$3,528	\$3,528	\$3,599
4501 - 5000 sq. ft.	\$4,251	\$4,332	\$4,332	\$4,419
5001 - 5500 sq. ft.	\$5,200	\$5,299	\$5,299	\$5,405
5501 - 6000 sq. ft.	\$6,339	\$6,459	\$6,459	\$6,588
Over 6000 sq. ft.	\$7,699	\$7,845	\$7,845	\$8,002
Combo Building Mechanical Permit Fee - Garden Suites				
0 - 1050 sq. ft.	\$816	\$832	\$832	\$849
1051 - 1150 sq. ft.	\$955	\$973	\$973	\$992
1151 - 1250 sq. ft.	\$1,022	\$1,041	\$1,041	\$1,062
1251 - 1450 sq. ft.	\$1,179	\$1,201	\$1,201	\$1,225
1451 - 1650 sq. ft.	\$1,295	\$1,320	\$1,320	\$1,346
1651 - 1850 sq. ft.	\$1,415	\$1,442	\$1,442	\$1,471
1851 - 2050 sq. ft.	\$1,587	\$1,617	\$1,617	\$1,649
2051 - 2250 sq. ft.	\$1,704	\$1,736	\$1,736	\$1,771
2251 - 2500 sq. ft.	\$1,847	\$1,882	\$1,882	\$1,920
2501 - 3000 sq. ft.	\$2,152	\$2,193	\$2,193	\$2,237
3001 - 3500 sq. ft.	\$2,459	\$2,506	\$2,506	\$2,556
3501 - 4000 sq. ft.	\$3,009	\$3,066	\$3,066	\$3,127
4001 - 4500 sq. ft.	\$3,667	\$3,737	\$3,737	\$3,812
4501 - 5000 sq. ft.	\$4,456	\$4,541	\$4,541	\$4,632
5001 - 5500 sq. ft.	\$5,405	\$5,508	\$5,508	\$5,618
5501 - 6000 sq. ft.	\$6,544	\$6,668	\$6,668	\$6,801
Over 6000 sq. ft.	\$7,904	\$8,054	\$8,054	\$8,215
Building Permits				
<u>For Additions/Alterations to Single Detached Housing</u>				
For minor residential projects: accessory building, uncovered deck, hot tub, swimming pool, detached garage, single family house demolition, wheelchair ramp, or mobile home move on Construction value: \$0 - \$5,000	\$110	\$112	\$112	\$114
Construction value: \$5,001 - \$10,000	\$110	\$112	\$112	\$114
Construction value: \$10,001 - \$25,000	\$157	\$160	\$276	\$282
Construction value: \$25,001 - \$50,000	\$271	\$276	\$276	\$282
Construction value: \$50,001 - \$100,000	\$503	\$513	\$513	\$523
Construction value: \$100,001+	\$975	\$994	\$994	\$1,014
Construction value: \$100,000+	\$1,899	\$1,935	\$1,935	\$1,974
<u>For New Commercial, Industrial, Institutional or additions/alterations to Multi-Family Developments, Mixed Use Developments, Hotels and Motels, or Underground Parkades</u>				
For each Construction Value under \$1,000,000 - per \$1,000 of Construction Value	\$11	\$11	\$11	\$11
For each Construction Value over \$1,000,000 - per \$1,000 of Construction Value	\$9	\$10	\$10	\$10
Minimum Fee	\$158	\$161	\$264	\$269
Gas Permits				
<u>Commercial, Industrial, Institutional or Multi-Family Developments</u>				
Construction value: \$0 - \$15,000	\$169	\$172	\$172	\$175
Construction value: \$15,001 - \$500,000	\$246	\$251	\$251	\$256
Construction value: \$500,001 - \$1,000,000	\$330	\$336	\$336	\$343
Construction value: \$1,000,001 - \$5,000,000	\$494	\$503	\$503	\$513
Construction value: \$5,000,001+	\$818	\$834	\$834	\$851
Additional Meter Set	\$44	\$45	\$45	\$46
Single Detached Housing or Single Unit in a Residential Multi-Family Developments	\$110	\$112	\$112	\$114
Temporary Heat - Commercial Permits	\$169	\$172	\$172	\$175
Temporary Heat - Single Detached Housing or Single Unit in a Residential Multi-Family Development	\$110	\$112	\$112	\$114

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Plumbing Permits & Sewer Permits				
Plumbing Permit for Residential Multi-Family Development and Single Detached Housing Development (per dwelling unit)	\$110	\$112	\$112	\$114
Sewer Connection: Residential Multi-Family Development - per dwelling unit	\$110	\$112	\$112	\$114
Sewer Connection: Residential Multi-Family Development - Maximum Fee	\$205	\$209	\$209	\$213
Plumbing Permits for Other Developments - per \$1,000 of Construction Value	\$0.51	\$0.52	\$0.52	\$0.53
Plumbing Permits for Other Developments - Minimum Fee	\$169	\$172	\$172	\$175
HVAC Permits				
Alterations/Replacing Existing HVAC in Residential Multi-Development (per unit)	\$110	\$112	\$112	\$114
New Residential Multi-Family Development - per \$1,000 of Construction Value	\$0.59	\$0.60	\$0.60	\$0.61
New Single Detached Housing or Single Unit in Residential Multi-Family Development	\$110	\$112	\$112	\$114
Other Developments - per \$1,000 of Construction Value	\$0.59	\$0.60	\$0.60	\$0.61
Other Developments - minimum fee	\$169	\$172	\$172	\$175
Hoarding Permits				
<u>Hoarding projecting from property line towards a roadway</u>				
Per lineal meter of boulevard occupied	\$5.15	\$5.25	\$5.25	\$5.36
Under 2.4 meters from the edge of the sidewalk or roadway - per square meter of sidewalk or roadway occupied	\$4.03	\$4.11	\$4.11	\$4.19
Over 2.4 meters from the edge of a sidewalk or roadway - per square meter of sidewalk or roadway occupied	\$15.76	\$16.06	\$16.06	\$16.38
<u>Hoarding projecting from a property line towards an alley</u>				
Under 1.5 meters from edge of alley - per square meter of alley occupied	\$4.03	\$4.11	\$4.11	\$4.19
Over 1.5 meters from edge of alley - per square meter of alley occupied.	\$15.76	\$16.06	\$16.06	\$16.38
<i>NOTE: The fee for hoarding building permit may also include hoarding permit rental fees which are based on the size and location of space occupied. Hoarding rental fee rates are per month and are subject to GST.</i>				
Electrical Permits				
<u>For New Single Detached Housing Developments</u>				
Underground Service Cable Permit Fee	\$82	\$84	\$84	\$86
House Wiring Permit: 0 - 1050 sq. ft.	\$232	\$236	\$236	\$241
House Wiring Permit: 1051 - 1150 sq. ft.	\$241	\$246	\$246	\$251
House Wiring Permit: 1151 - 1250 sq. ft.	\$250	\$255	\$255	\$260
House Wiring Permit: 1251 - 1450 sq. ft.	\$259	\$264	\$264	\$269
House Wiring Permit: 1451 - 1650 sq. ft.	\$270	\$275	\$275	\$281
House Wiring Permit: 1651 - 1850 sq. ft.	\$281	\$286	\$286	\$292
House Wiring Permit: 1851 - 2050 sq. ft.	\$293	\$299	\$299	\$305
House Wiring Permit: 2051 - 2250 sq. ft.	\$304	\$310	\$310	\$316
House Wiring Permit: 2251 - 2500 sq. ft.	\$316	\$322	\$322	\$328
House Wiring Permit: 2501 - 3000 sq. ft.	\$329	\$335	\$335	\$342
House Wiring Permit: 3001 - 3500 sq. ft.	\$342	\$348	\$348	\$355
House Wiring Permit: 3501 - 4000 sq. ft.	\$355	\$362	\$362	\$369
House Wiring Permit: 4001 - 4500 sq. ft.	\$369	\$376	\$376	\$384
House Wiring Permit: 4501 - 5000 sq. ft.	\$385	\$392	\$392	\$400
House Wiring Permit: 5001 - 5500 sq. ft.	\$399	\$407	\$407	\$415
House Wiring Permit: 5501 - 6000 sq. ft.	\$415	\$423	\$423	\$431
House Wiring Permit: Over 6000 sq. ft.	\$432	\$440	\$440	\$449
Other New Developments				
New Semi-Detached, Duplex or Row Housing - Underground Service Cable Permit Fee	\$82	\$84	\$84	\$86
New Semi-Detached, Duplex or Row Housing - House Wiring Permit Fee	\$217	\$221	\$221	\$225

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
New Apartment Housing - Underground Service Cable Permit Fee	\$177	\$180	\$180	\$184
New Apartment Housing - House Wiring Permit Fee	\$116	\$118	\$118	\$120
<i>For Owners Residing in a Single Family Residential Dwelling</i>				
Service Changes	\$200	\$204	\$204	\$208
Minor Alterations	\$146	\$149	\$149	\$152
<i>Annual Electrical Permits</i>				
Electrical Installation Cost - Minimum Fee	\$311	\$317	\$317	\$323
Annual Electrical Permit Fee (per \$100 of Electrical Installation Cost)	\$1.04	\$1.06	\$1.06	\$1.08
Inspection Fee - First hour	\$146	\$149	\$149	\$152
Inspection Fee - Each additional hour	\$146	\$149	\$149	\$152
<i>For Stand Alone Electrical Permits</i>				
Electrical Installation Cost: \$0 - \$3,000	\$146	\$149	\$149	\$152
Electrical Installation Cost: \$3,001 - \$10,000 Base Fee	\$68	\$69	\$69	\$70
Electrical Installation Cost: \$3,001 - \$10,000 Multiplier	0.0266	0.0271	0.0271	0.0277
Electrical Installation Cost: \$10,001 - \$50,000 Base Fee	\$271	\$276	\$276	\$282
Electrical Installation Cost: \$10,001 - \$50,000 Multiplier	0.0060	0.0061	0.0061	0.0062
Electrical Installation Cost: \$50,001 - \$250,000 Base Fee	\$357	\$364	\$364	\$371
Electrical Installation Cost: \$50,001 - \$250,000 Multiplier	0.0045	0.0046	0.0046	0.0046
Electrical Installation Cost: \$250,000+ Base Fee	\$971	\$989	\$989	\$1,009
Electrical Installation Cost: \$250,000+ Multiplier	0.00203	0.00207	0.00207	0.00211
<i>For Electrical Permits Obtained in Connection with Other Permits</i>				
Construction Value: \$0 - \$24,000 Base Fee	\$146	\$149	\$149	\$152
Construction Value: \$24,000 - \$80,000 Base Fee	\$68	\$69	\$69	\$70
Construction Value: \$24,000 - \$80,000 Multiplier	0.00334	0.00340	0.00340	0.00347
Construction Value: \$80,001 - \$400,000 Base Fee	\$271	\$276	\$276	\$282
Construction Value: \$80,001 - \$400,000 Multiplier	0.00075	0.00076	0.00076	0.00078
Construction Value: \$400,001 - \$2,000,000 Base Fee	\$357	\$364	\$364	\$371
Construction Value: \$400,001 - \$2,000,000 Multiplier	0.00055	0.00056	0.00056	0.00057
Construction Value: \$2,000,000+ Base Fee	\$971	\$989	\$989	\$1,009
Construction Value: \$2,000,000+ Multiplier	0.00025	0.00025	0.00025	0.00026
Additional Meter Set	N/A	\$45	\$45	\$46
<i>For Temporary Events</i>				
Inspection Fee - First Hour	\$146	\$149	\$149	\$152
Inspection Fee - Each Additional Hour	\$116	\$118	\$118	\$120
Inspection Fee - Outside of 8AM to 5PM on weekdays, weekends and stat holidays - Minimum Fee	\$518	\$528	\$528	\$539
Inspection Fee - Outside of 8AM to 5PM on weekdays, weekends and stat holidays - First Hour	\$293	\$299	\$299	\$305
Inspection Fee - Outside of 8AM to 5PM on weekdays, weekends and stat holidays - Each Additional Hour	\$232	\$236	\$236	\$241
Emergency or After Hours Inspection Fees - First 3 hours	\$518	\$528	\$528	\$539
Emergency or After Hours Inspection Fees - Each additional hour	\$254	\$259	\$259	\$264
<i>Additional Fees</i>				
Additional Inspections	\$259	\$264	\$264	\$269
Mailing Out Minor Building Permit Flat Plans	\$25	\$25	\$25	\$26
Search of Records/Outstanding Orders Search (per titled lot)	\$110	\$112	\$112	\$114
Reproduction Fee: 8" x 11" document over 20 pages (per page)	\$0.25	\$0.25	\$0.25	\$0.25
Reproduction Fee: for larger documents (fee charged per sq ft by vendor)	\$1	\$1	\$1	\$1
Fire Inspection Fee for Secondary Suites (For Secondary Suites existing before December 31, 2006 with a Development Permit) **	\$135	\$133	\$133	\$133
Fire Inspection Services Fee for Construction Site Plan Review **	\$392	\$386	\$386	\$386
Interior Alterations to Commercial/Industrial Buildings Commenced BEFORE Permit is Issued	\$391	\$398	\$398	\$406

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Occupant Load Certificate	\$110	\$112	\$112	\$114
Re-examination of Revised Plans	\$259	\$264	\$264	\$269
Sign Building Permit - per \$1,000 of Construction Value	\$10.57	\$10.77	\$10.77	\$10.99
Sign Building Permit - Minimum Fee	\$158	\$161	\$161	\$164
Unmetered Construction Water Fee - per \$1,000 of Construction Value	\$0.44	\$0.44	\$0.44	\$0.44
Unmetered Construction Water Fee - Maximum Per Project Fee	\$625	\$625	\$625	\$625
Non-refundable Administrative Fee (or 20%, whichever is greater)*	\$110	\$112	\$112	\$114

*Only refundable if circulation has not commenced.

**per the Fire Rescue Services Bylaw 15309, fee amount may subject to change in early 2021.

Business Licences - Bylaw 13138

Business Licences

Adult Theatre	\$2,364	\$2,409	\$2,409	\$2,457
After Hours Dance Club	\$630	\$642	\$642	\$655
After Hours Dance Event	\$395	\$403	\$403	\$411
Alcohol Sales (Consumption Off-Premises)	\$239	\$244	\$244	\$249
Alcohol Sales (Consumption On Premises/ Minors Allowed)	\$239	\$244	\$244	\$249
Alcohol Sales (Consumption On Premises/ Minors NOT Allowed)	\$630	\$642	\$642	\$655
Amusement Establishment	\$239	\$244	\$244	\$249
Auction Establishment	\$239	\$244	\$244	\$249
Bed and Breakfast	\$239	\$244	\$244	\$249
Bingo Establishment	\$487	\$496	\$496	\$506
Body Rub Centre	\$630	\$642	\$642	\$655
Body Rub Practitioner	\$0	\$0	\$0	\$0
Cannabis Cultivation Facility	\$2,500	\$2,500	\$2,500	\$2,500
Cannabis Processing Facility	\$2,500	\$2,500	\$2,500	\$2,500
Cannabis Retail Sales	\$2,500	\$2,500	\$2,500	\$2,500
Carnival - 25 or more shows/games/rides (fee per day)	\$1,884	\$1,920	\$1,920	\$1,958
Carnival - 25 or more shows/games/rides (maximum per year)	\$18,825	\$19,183	\$19,183	\$19,567
Carnival - less than 25 shows/games/rides (fee per day)	\$791	\$806	\$806	\$822
Casino Establishment	\$3,154	\$3,214	\$3,214	\$3,278
Commercial Leasing	\$239	\$244	\$244	\$249
Commercial Schools	\$239	\$244	\$244	\$249
Construction Vehicle and Equipment Sales/Rentals	\$239	\$244	\$244	\$249
Delivery/Transportation Services	\$77	\$78	\$78	\$80
Escort	\$0	\$0	\$0	\$0
Escort Agency	\$630	\$642	\$642	\$655
Escort Agency (Independent)	\$0	\$0	\$0	\$0
Exhibition Hall	\$239	\$244	\$244	\$249
Exotic Entertainer	\$0	\$0	\$0	\$0
Exotic Entertainment Agency	\$630	\$642	\$642	\$655
Exotic Entertainment Venue	\$630	\$642	\$642	\$655
Farmer's Market	\$239	\$244	\$244	\$249
Festival	\$239	\$244	\$244	\$249
Firearm/Ammunition Dealer	\$239	\$244	\$244	\$249
Food Processing	\$239	\$244	\$244	\$249
Funeral, Cremation and Cemetery Services	\$239	\$244	\$244	\$249
General Business	\$239	\$244	\$244	\$249
General Contractor	\$239	\$244	\$244	\$249
General Industrial	\$239	\$244	\$244	\$249
Health Enhancement Centre	\$239	\$244	\$244	\$249
Health Enhancement Centre (Independent)	\$239	\$244	\$244	\$249
Health Enhancement Practitioner	\$92	\$94	\$94	\$96

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Independent Laboratory	\$239	\$244	\$244	\$249
Livestock Operation	\$239	\$244	\$244	\$249
Major Retail Store	\$487	\$496	\$496	\$506
Minor Retail Store	\$239	\$244	\$244	\$249
Participant Recreation Services	\$239	\$244	\$244	\$249
Pawn Shop	\$487	\$496	\$496	\$506
Personal Services Shop	\$239	\$244	\$244	\$249
Public Market Organizer	\$239	\$244	\$244	\$249
Public Market Vendor	\$56	\$57	\$57	\$58
Rental Accommodation	\$239	\$244	\$244	\$249
Restaurant or Food Service	\$239	\$244	\$244	\$249
Second Hand Store	\$487	\$496	\$496	\$506
Short-Term Residential Rental Accommodation	\$92	\$94	\$94	\$96
Small Animal Breeding/Boarding Establishment	\$487	\$496	\$496	\$506
Spectator Entertainment Establishment	\$487	\$496	\$496	\$506
Tobacco Sales	\$487	\$496	\$496	\$506
Traveling or Temporary Food Sales (1 to 3 days)	\$56	\$57	\$57	\$58
Traveling or Temporary Food Sales (3+ days)	\$239	\$244	\$244	\$249
Traveling or Temporary Sales (1 to 3 days)	\$56	\$57	\$57	\$58
Traveling or Temporary Sales (3+ days)	\$239	\$244	\$244	\$249
Vehicle Fuelling Station	\$239	\$244	\$244	\$249
Vehicle Repair	\$239	\$244	\$244	\$249
Vehicle Sales/Rentals	\$239	\$244	\$244	\$249
Consultation Fee	\$77	\$78	\$78	\$80
Non-Profit Organization Fee	\$44	\$45	\$45	\$46
Non-Resident Fee	\$549	\$559	\$559	\$570
Service Fee	\$49	\$50	\$50	\$51

Vehicle For Hire - Bylaw 17400

Driver's Licence

One Year	\$63	\$64	\$64	\$65
Two Year	\$104	\$106	\$106	\$108

Dispatch Licence

General Dispatch: 1-50 vehicles*	\$1,036	\$1,056	\$1,056	\$1,077
General Dispatch: 51+ vehicles* & **	\$1,036	\$1,056	\$1,056	\$1,077
Taxi Dispatch	\$1,036	\$1,056	\$1,056	\$1,077
Transportation Network Dispatch: 1-15 vehicles*	\$3,048	\$3,106	\$3,106	\$3,168
Transportation Network Dispatch: 16-50 vehicles*	\$10,160	\$10,353	\$10,353	\$10,560
Transportation Network Dispatch: 51+ vehicles* & **	\$20,320	\$20,706	\$20,706	\$21,120

Vehicle Licence

Accessible Taxi	\$415	\$423	\$423	\$431
Limousine	\$415	\$423	\$423	\$431
Private Transportation Provider	\$415	\$423	\$423	\$431
Shuttle	\$415	\$423	\$423	\$431
Taxi	\$415	\$423	\$423	\$431
Administration Fee	\$37	\$38	\$38	\$39
Licence Replacement Fee	\$104	\$106	\$106	\$108
Taxi/Licence/Accessible Taxi Licence Transfer Fee	\$964	\$982	\$982	\$1,002

*\$50 per vehicle Licence Fee Accessibility Surcharge

**\$0.30 per Trip Fee

Land Development Applications

Rezoning Applications

Rezoning - Zone Category 1 to 1;	\$1,320	\$1,345	\$1,345	\$1,372
Rezoning - Zone Category 2 to 2	\$1,540	\$1,569	\$1,569	\$1,600

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Rezoning - Zone Category 2 to 1,6; Zone Category 3 to 1,2,3,4,6; Zone Category 4 to 1,2,3,4; Zone Category 5 to 1,2,3,4; Zone Category 6 to 1,2; Zone Category 7 to 1,2; Zone Category 8 to 1,2	\$1,540	\$1,569	\$1,569	\$1,600
Rezoning - Zone Category 1 to 8; Zone Category 4 to 6; Zone Category 5 to 5; Zone Category 6 to 3,4; Zone Category 7 to 6	\$1,870	\$1,906	\$1,906	\$1,944
Rezoning - Zone Category 1 to 2,6; Zone Category 2 to 3; Zone Category 5 to 6,8; Zone Category 6 to 8; Zone Category 7 to 3,4,8; Zone Category 8 to 3,4,6	\$2,309	\$2,353	\$2,353	\$2,400
Rezoning - Zone Category 1 to 3; Zone Category 2 to 4; Zone Category 4 to 5; Zone Category 6 to 5; Zone Category 7 to 5,7; Zone Category 8 to 5	\$3,299	\$3,362	\$3,362	\$3,429
Rezoning - Zone Category 1 to 7; Zone Category 2 to 7; Zone Category 3 to 7; Zone Category 8 to 7;	\$3,849	\$3,922	\$3,922	\$4,000
Rezoning - Zone Category 1 to 4; Zone Category 4 to 7; Zone Category 5 to 7; Zone Category 6 to 6	\$4,398	\$4,482	\$4,482	\$4,572
Rezoning - Zone Category 1 to 5; Zone Category 2 to 5; Zone Category 3 to 5;	\$4,728	\$4,818	\$4,818	\$4,914
Rezoning - Zone Category 2 to 8; Zone Category 3 to 8; Zone Category 4 to 8	\$2,749	\$2,801	\$2,801	\$2,857
Rezoning - Zone Category 6 to 7	\$5,277	\$5,377	\$5,377	\$5,485
Rezoning - Zone Category 8 to 8	\$1,650	\$1,681	\$1,681	\$1,715
Direct Control - Administrative	\$6,658	\$6,785	\$6,785	\$6,921
Direct Control - Minor (Base Fee)	\$6,658	\$6,785	\$6,785	\$6,921
Direct Control - Minor (plus, per m ² of buildable floor area = site size * FAR)	\$0.53	\$0.54	\$0.54	\$0.55
Direct Control - Major (Base Fee)	\$13,314	\$13,567	\$13,567	\$13,838
Direct Control - Major (plus, per m ² of buildable floor area = site size * FAR)	\$0.89	\$0.91	\$0.91	\$0.93
Concept Plans and Plan Amendments				
Text Amendment to the Zoning Bylaw	\$10,363	\$10,560	\$10,560	\$10,771
Municipal Development Plan Amendment	\$8,972	\$9,142	\$9,142	\$9,325
Area Structure Plan, Neighbourhood Structure Plan, Servicing Design	\$304	\$310	\$310	\$316
Area Structure Plan, Neighbourhood Structure Plan, Servicing Design Concept Brief, Outline Plan (minimum fee)	\$2,748	\$2,800	\$2,800	\$2,856
Area Structure Plan Amendment (per gross ha)	\$304	\$310	\$310	\$316
Area Structure Plan Amendment (minimum fee)	\$2,748	\$2,800	\$2,800	\$2,856
Neighbourhood Structure Plan Amendment, Area Redevelopment Plan Amendment (per gross ha)	\$304	\$310	\$310	\$316
Neighbourhood Structure Plan Amendment, Area Redevelopment Plan Amendment (minimum fee)	\$2,748	\$2,800	\$2,800	\$2,856
Subdivisions and Condominium Applications				
Subdivision Application				
Each lot designated for single detached or semi-detached dwelling	\$281	\$286	\$286	\$292
Each lot designated for multi-unit housing development	\$2,576	\$2,625	\$2,625	\$2,678
Each lot designated for commercial development	\$1,690	\$1,722	\$1,722	\$1,756
Each lot designated for industrial development - 0.5 ha or less	\$699	\$712	\$712	\$726

User Fees, Fines, Permits

Urban Form & Corporate Strategic Development - Development Services

Program/Service	Approved 2019	Approved 2020	Approved 2021	Approved 2022
Each lot designated for industrial development - 0.5 ha to 1 ha	\$1,395	\$1,422	\$1,422	\$1,450
Each lot designated for industrial development - 1 ha to 1.5 ha	\$2,099	\$2,139	\$2,139	\$2,182
Each lot designated for industrial development - over 1.5 ha	\$2,802	\$2,855	\$2,855	\$2,912
Each lot designated but not covered by the above categories, except reserve lot or public utility lot	\$281	\$286	\$650	\$663
Change request base fee	N/A	N/A	\$650	\$663
Plus re-phasing	\$433	\$441	\$650	\$663
Plus fee per each additional lot	N/A	N/A	Refer to Subdivision Application fees, above	Refer to Subdivision Application fees, above
<u>Subdivision Endorsement</u>				
Each lot designated for single detached or semi-detached dwelling	\$673	\$686	\$686	\$700
Each lot designated for multi-unit housing development	\$2,974	\$3,031	\$3,031	\$3,092
Each lot designated for commercial development	\$2,087	\$2,127	\$2,127	\$2,170
Each lot designated for industrial development - 0.5 ha or less	\$1,097	\$1,118	\$1,118	\$1,140
Each lot designated for industrial development - 0.5 ha to 1 ha	\$1,787	\$1,821	\$1,821	\$1,857
Each lot designated for industrial development - 1 ha to 1.5 ha	\$2,497	\$2,544	\$2,544	\$2,595
Each lot designated for industrial development - over 1.5 ha	\$3,243	\$3,305	\$3,305	\$3,371
Each lot designated but not covered by the above categories, except reserve lot or public utility lot	\$673	\$686	\$686	\$700
Time Extension for Endorsement	\$433	\$441	\$650	\$663
<u>Bare Land Condominium Fees</u>				
Bare Land Condominium Application Fee (per bare land unit to be created)	Refer to Subdivision Fees	Refer to Subdivision Fees	Refer to Subdivision Fees	Refer to Subdivision Fees
Bare Land Condominium Endorsement Fee (per bare land unit to be created)	Refer to Subdivision Fees	Refer to Subdivision Fees	Refer to Subdivision Fees	Refer to Subdivision Fees
Flat fee for parking stalls converted to a bare land unit (per stall)	\$158	\$161	\$161	\$164
<u>Strata Space Plan Fees</u>				
Strata Space Plan Application Fee	Refer to Subdivision Fees	Refer to Subdivision Fees	Refer to Subdivision Fees	Refer to Subdivision Fees
Strata Space Plan Endorsement Fee	Refer to Subdivision Fees	Refer to Subdivision Fees	Refer to Subdivision Fees	Refer to Subdivision Fees
<u>Condominium Fees</u>				
Application fee per unit excluding common property pursuant to the Condominium Property Regulation [1]	\$40	\$40	\$40	\$40
Flat fee for parking stalls converted to condominium units (per stall)	\$27	\$28	\$28	\$29
<u>Additional Land Development Application Fees</u>				
Re-circulation (3rd and subsequent recirculation)	\$1,079	\$1,100	\$1,100	\$1,122
Re-activation (on an existing file that has been on hold for 12 months or more)	N/A	N/A	\$1,100	\$1,122
Authorization Fee	\$2,748	\$2,800	\$2,800	\$2,856
Pre-Application Meeting	\$331	\$337	\$450	\$459
Advertising Fee	\$1,388	\$1,414	\$1,414	\$1,442
Re-notification Fee	\$3	\$3	\$3	\$3
DC2 Notification Fee (per label)	\$5	\$5	\$5	\$5
DC2 Notification Fee minimum	\$40	\$41	\$41	\$42
International Notification Fee (per label)	\$3	\$3	\$3	\$3
Arterial Roadway Administration Fee **	\$2,111	\$2,159	\$2,159	\$2,202
Road Closure Applications	\$1,540	\$1,569	\$1,569	\$1,600
Change of Address (per address)	\$365	\$372	\$372	\$379
Show Home Agreement Application **	\$1,079	\$1,104	\$1,104	\$1,126

* The Subdivision Officer and Director of Planning Coordination may reduce or waive Land Development Application Fees, including any additional fees, where payment of the fee will result in a hardship or an inequity.

** The fee will be finalized in February 2021.

Reserve Funds - Definitions

Reserve Fund	Responsibility Area and Description
Affordable Housing	Social Development, Citizen Services
To assist the Social Development branch in delivering Affordable Housing units as outlined in the Council approved "Road Map" for Affordable Housing Investment Plan implementation. Due to the unpredictable spending pattern of expenditures and involvement of other orders of government, this reserve permits unexpended funds to be retained and applied to support future funding requirements. No interest earnings are applied to this reserve.	
Brownfield Redevelopment	Economic and Environmental Sustainability, Urban Form and Corporate Strategic Development
To facilitate implementation of City Policy C571 Brownfield Remediation and Redevelopment Support, the reserve supports Phase III Brownfield Redevelopment grant payments to qualified developers under the program to help finance developer costs related to environmental testing, remediation and/or exposure control in preparation for redevelopment. The reserve will accumulate timing differences between recognition of the City's liability (expense) to provide funds to the grant applicant for Phase III redevelopment work and receipt of future municipal tax uplift from the redevelopment. Upon approval of the Phase III Grant Funding Agreement by City Council a liability is recognized by the City. The liability and related expense will be up to the lesser of 100% of the total Phase III remediation costs or the projected net municipal tax uplift, as calculated by the City Assessor.	
City of Edmonton Library Board	Public Library, Boards and Authorities
Reserves for future expenditures relating to Library Operations include amounts set aside by the Library Board for specific purposes. This will include amounts for Library facility projects and other major projects. No interest is applied to this reserve.	
Commonwealth Stadium	Community and Recreation Facilities, Citizen Services
Approved in 1995 and established with \$750,000 from the original Vehicle Equipment Reserve as a result of the agreement between the City of Edmonton and the Edmonton Eskimo Football Club for the operation of the Commonwealth Stadium on an entrepreneurial basis. Annually \$200,000 of tax-levy funding is allocated to the reserve for development of new revenue, marketing strategies or capital programs. The City's portion of concession earnings are held in this reserve for capital concession capital projects. Effective January 1, 2007, 15% of net concession revenues from City events or co-sponsored events is contributed by the Eskimos annually to the reserve for replacement of concession equipment. Interest earnings are applied to this reserve.	
Community Revitalization Levy - Belvedere	Belvedere Community Revitalization Levy, Urban Form and Corporate Strategic Development
The purpose of the CRL reserves is to capture timing differences between program operating costs and incremental tax-levy increases and land sales. Belvedere CRL (Station Pointe) is financed through borrowing Bylaw 14883 which was passed in 2008 that enabled the City to undertake infrastructure improvements and land development along Fort Road. In January 2012, Bylaw 15932 was passed to allow for the Belvedere CRL to fund this project. The accumulated net deficit balance is due to timing difference between program operating costs (including debt servicing) and incremental tax-levy revenues and land sales. The deficit will be repaid from future CRL revenues and net proceeds from sale of land. The assessment baseline for the CRL is December 31, 2012. The CRL can remain in place for up to a maximum of 20 years from 2013 to 2032.	
Community Revitalization Levy - Downtown	Capital City Downtown Community Revitalization Levy, Urban Form and Corporate Strategic Development
The purpose of the CRL reserves is to capture timing differences between program operating costs and incremental tax-levy increases. Council approved a boundary for the Capital City Downtown CRL on March 5, 2013. The Province approved the CRL regulation on July 25, 2013, and Council approved the CRL Plan and Bylaw 16521 on September 17, 2013. The Province gave final approval of the CRL bylaw on April 16, 2014. The accumulated net deficit balance is due to timing difference between program operating costs (including debt servicing) and incremental tax-levy revenues. The deficit will be repaid from future CRL revenues. The assessment baseline for the CRL is December 31, 2014. The CRL can remain in place for up to a maximum of 20 years from 2015 to 2034.	

Reserve Funds - Definitions

Reserve Fund	Responsibility Area and Description
Community Revitalization Levy - Quarters	Quarters Community Revitalization Levy, Urban Form and Corporate Strategic Development
<p>The purpose of the CRL reserves is to capture timing differences between program operating costs and incremental tax-levy increases. City Council approved Bylaw 15800, Schedule "A" - The Quarters Downtown CRL Plan on June 22, 2011. Quarters CRL is financed through borrowing Bylaw 15977 which was passed on January 18, 2012 that enabled the City to undertake infrastructure improvements and land development. The accumulated net deficit balance is due to timing difference between program operating costs (including debt servicing) and incremental tax-levy revenues. The deficit will be repaid from future CRL revenues. The assessment baseline for the CRL is December 31, 2011. The CRL can remain in place for up to a maximum of 20 years from 2012 to 2031.</p>	
Developer Recoveries	Parks and Roads Services and Other Tax-Supported Branches, City Operations
<p>Fees collected from external developers, for developments where the City was the initial developer, will be transferred to the reserve and withdrawals will be made to fund future ARA recoverable capital projects as approved by City Council through the capital budget process. Interest earnings would be applied to this reserve as it is intended to maintain future capital purchasing power.</p>	
Development Incentive	Economic and Environmental Sustainability, Urban Form and Corporate Strategic Development
<p>Approved during the 2010 budget deliberations to facilitate the implementation of City Policy C553C Development Fund Program. This reserve will be used to capture any unspent funding from the Development Incentive Program. The Development Incentive Program is designed to stimulate new infill development or redevelopment of existing buildings for mixed-use, commercial and/or multi-unit residential uses and fill vacant retail and commercial building storefronts with eligible commercial uses. In April 2014, City Council approved policy amendments to continue delivering the program and to expand it to be available to all Business Revitalization Zones and other City Council supported initiative areas. No interest earnings are applied to this reserve.</p>	
Edmonton Police Service	Edmonton Police Service, Edmonton Police Service
<p>Established June 26, 2018 and governed by City Policy C605 Edmonton Police Service Reserve. The reserve is established to manage operational surpluses and deficits of the Edmonton Police Service over time.</p>	
Enterprise Portfolio	Community and Recreation Facilities, Citizen Services
<p>To facilitate the implementation of City Policy C479 Fiscal Policy for the Enterprise Portfolio - Community Services by managing revenue fluctuations and fund business development opportunities for all facilities managed by the Community and Recreational Facilities branch. Interest earnings are applied to this reserve.</p>	
Façade and Storefront Improvements	Economic and Environmental Sustainability, Urban Form and Corporate Strategic Development
<p>This reserve facilitates implementation of City Policy C216C Retail and Commercial Façade and Storefront Improvement Program. This program provides matching grants to building owners who invest in approved projects to improve the appearance and function of street level retail and commercial buildings in targeted areas within eligible Business Revitalization Zones throughout the City. The program is funded through on-going annual tax levy funding and the net program timing difference for the year is applied to the reserve. No interest earnings are applied to this reserve.</p>	
Financial Stabilization	Corporate Expenditures & Revenues, Corporate Expenditures & Revenues
<p>The Financial Stabilization Reserve (FSR) was established in 1997 to provide flexibility in addressing financial risks associated with revenue instability and unforeseen costs on a transitional basis, and to ensure the orderly provision of services to citizens. As per City Policy C217D Reserve and Equity Accounts, a minimum balance of 5% with a target balance of 8.3% of current general government expenses (excluding non-cash amortization and gain or loss on disposal of capital assets) has been established. The source of funding for the FSR has generally been tax-supported operating surplus. No interest is applied to this reserve.</p>	
Financial Stabilization - Appropriated	Corporate Expenditures & Revenues and Other Tax-Supported Branches, Corporate Expenditures & Revenues
<p>The Financial Stabilization Reserve (FSR) - Appropriated tracks amounts that have been appropriated from the FSR for specific purposes in current or future years. No interest is applied to this reserve.</p>	
Fleet Services - Vehicle Replacement	Fleet Services, City Operations
<p>Approved at the October 14, 2009 City Council Meeting, this reserve is used to fund the replacement of fleet assets that have reached their useful life. Fleet assets for Edmonton Transit and Edmonton Police Services are excluded from the scope of this reserve. Funds to replenish the reserve come from fixed charges paid by tax-supported and utility operations.</p>	

Reserve Funds - Definitions

Reserve Fund	Responsibility Area and Description
Fort Edmonton Train Maintenance	Fort Edmonton Park, Boards and Authorities
As a condition of an ongoing agreement between the City of Edmonton and the Fort Edmonton Historical Foundation, annually a maximum of \$5,000 from the Fort Edmonton operations is set aside in this reserve to fund major maintenance expenses of the steam railway system within the Park. Interest earnings are applied to the reserve.	
Funds in Lieu - Residential	City Planning, Urban Form and Corporate Strategic Development
This reserve was approved in 1985 based on City Council's direction to separate the residential portion from the commercial/industrial portion in the Parkland Purchase Reserve. Funds received from developers and from the sale of parkland in residential areas is used to purchase and develop parkland in residential areas. The funds are generated as a result of the parkland dedication required in accordance with the Municipal Government Act (MGA) of up to 10%. The MGA requires that such funds be used for "a public park, a public recreation area, school authority purposes, or to separate areas of land that are used for different purposes". The funds collected are restricted by City Policy C468A Policy to Govern the Use of Funds from the Sale of Surplus School Sites to usage within the same neighbourhood. Interest earnings are applied to the reserve.	
Heritage Resources	City Planning, Urban Form and Corporate Strategic Development
The Heritage Resources Reserve supports City Policy C450B Policy to Encourage the Designation and Rehabilitation of Municipal Historic Resources in Edmonton. This policy sets process for the designation of historically significant structures and the payment of required compensation such as grants, tax cancellation, rebate of property taxes, or a payment equal to the value of the amount of taxes payable on the designated historic building and substantial rehabilitation. This reserve also provides funding for maintenance grants, promoting heritage, and special heritage projects including limited demonstrative restoration projects. Annually, an amount is approved in the operating budget for this program and unspent funds are transferred into the reserve at the end of the year. Conversely, if there is a deficit in the program, draws are made on the reserve. No interest earnings are applied to this reserve.	
Interim Financing	Capital Project Financing and Real Estate, Corporate Expenditures & Revenues
The Interim Financing Reserve was originally approved on November 19, 2014 and later amended on November 29, 2016. The purpose of the reserve is to accommodate timing differences between operating impacts of capital projects and related external funding sources and differences that arise between the timing of cash outflows (budget) and recognition of expenses (accounting) to ensure that the City can levy taxes in a manner that matches the cash outflow of the expenses. Reserve deficit balances will be repaid through external funding sources. No interest earnings are applied to this reserve.	
Local Improvement	Capital Project Financing, Corporate Expenditures & Revenues
Approved at the October 31, 2012 City Council meeting, this reserve will accumulate the annual difference between local improvement revenues and debt servicing related to local improvements. No interest earnings are applied to this reserve.	
LRT	Capital Project Financing and Transit, Corporate Expenditures & Revenues
An annual funding level of \$5.0 million is provided from tax-levy and is used to cover any deficiency of the Federal Gas Tax Fund over SLRT debt charges annually with any residual added to the reserve. Furthermore, a multi-year dedicated funding level is provided from tax-levy to support the construction and future operation of the new Valley Line LRT. The reserve is to be made available for funding city-wide LRT expansion. No interest earnings are applied to this reserve.	
Motor Vehicle Insurance	Corporate Expenditures, Corporate Expenditures & Revenues
The City self-insures automobile liability claims with any amount in excess of the self insured amount being insured by external commercial insurers. Pursuant to Section 825, Part 7 of the Alberta Insurance Act, the Corporation must maintain a separate insurance fund. The amount is approved annually by the Superintendent of Insurance for the Province, and the City is required to sign a statutory declaration indicating that a separate insurance fund of the required amount is maintained. The amount of \$2.5 million, in addition to the amount set aside to satisfy third party liability and accident benefit claims is the current approved requirement. Since the City records an ongoing liability for claim estimates, the established limit in the reserve has remained stable. The reserve balance is invested in the Balanced Fund. Interest earnings on the investments form part of the corporate investment earnings budget.	
Natural Areas	City Planning, Urban Form and Corporate Strategic Development
Approved March 2, 1999, the Natural Areas reserve was established to facilitate the acquisition and conservation of environmentally sensitive natural areas, as per City Policy C531 Natural Area Systems. Bylaw 15164, approved July 22, 2009 expanded the purpose of the reserve to facilitate the repayment of debt incurred in the purchase of natural areas. The expected source of funding is \$1 million transferred annually from tax levy through the budget process. Interest earnings are applied to the reserve.	
Neighbourhood Renewal	Corporate Expenditures & Revenues and Other Tax-Supported Branches, Corporate Expenditures & Revenues
The Neighbourhood Renewal reserve will contain tax funding dedicated to the Neighbourhood Renewal Program net of annual expenditures, as approved through the annual City budget process, as per City Policy C595A Neighbourhood Renewal Program. No interest is applied to this reserve.	

Reserve Funds - Definitions

Reserve Fund	Responsibility Area and Description
Parkland Purchase	City Planning, Urban Form and Corporate Strategic Development
<p>The reserve receives funds from developer levies, the sale of municipal reserve lands in industrial and commercial areas, proceeds from the sale of municipal reserve land in the river valley communities (where land was originally purchased with Parkland Reserve funds) and money received from the rental of City property on park land. The Municipal Government Act (MGA) requires that such funds must be used for "a public park, a public recreation area, school authority purposes, or to separate areas of land that are used for different purposes". The funds collected can be used anywhere in the City for the required purposes. Interest earnings are applied to the reserve.</p>	
Pay-As-You-Go Capital	Capital Project Financing, Corporate Expenditures & Revenues
<p>Pay-As-You-Go (PAYG) funding is largely made available from annual investment income, the Ed Tel Endowment Fund dividend, and property taxes. Annually the approved PAYG operating funds will be transferred to the reserve. Amounts will be transferred from the reserve to fund tax-supported operations (excluding Edmonton Police Services) capital projects as approved by City Council through the capital budget process. Over the capital budget cycle, total withdrawals from the reserve cannot exceed total available funding. In order to provide the necessary flexibility in the use of PAYG funds to manage the general government operations capital program, in any year of the current capital budget cycle funds may be withdrawn from the reserve in excess of available funding. At the end of the capital budget cycle, the reserve must be in a surplus or balanced position. Sufficient PAYG funds need to be available in the current capital budget cycle to fund the total cost of approved capital projects to be funded with PAYG, including those costs with cash flows extending beyond the current capital budget cycle. Proceeds from the sale of capital assets paid for with PAYG funds are to be transferred to the reserve to be used to fund future capital projects.</p>	
Pay-As-You-Go Capital - Edmonton Police Services	Edmonton Police Service, Edmonton Police Service
<p>Pay-As-You-Go (PAYG) funding for Edmonton Police Services comprises property taxes. Annually the approved PAYG operating funds will be transferred to the reserve. Amounts will be transferred from the reserve to fund Edmonton Police Services capital projects as approved by City Council through the capital budget process. Over the capital budget cycle, total withdrawals from the reserve cannot exceed total available funding. In order to provide the necessary flexibility in the use of PAYG funds to manage the Edmonton Police Services capital program, in any year of the current capital budget cycle funds may be withdrawn from the reserve in excess of available funding. At the end of the capital budget cycle, the reserve must be in a surplus or balanced position. Sufficient PAYG funds need to be available in the current capital budget cycle to fund the total cost of approved capital projects to be funded with PAYG, including those costs with cash flows extending beyond the current capital budget cycle. Proceeds from the sale of capital assets paid for with PAYG funds are to be transferred to the reserve to be used to fund future capital projects.</p>	
Perpetual Care	Community and Recreation Facilities, Citizen Services
<p>The Perpetual Care Reserve is used for preservation, improvement, embellishment, and maintenance in perpetuity of the municipal cemeteries. 25% of specific cemetery revenue is applied to the reserve at the time revenue is recognized. Investment earnings on the fund balance are redirected back to the reserve.</p>	
Planning and Development	Development Services, Urban Form and Corporate Strategic Development
<p>Approved by Council on November 27, 2018 as part of City Policy C610 Fiscal Policy for the Planning and Development Business. The purpose of the reserve is to manage the long term fiscal sustainability of the Planning and Development Business. The balance in the reserve represents the appropriated accumulated surplus of the Planning and Development Business over time. This reserve is only intended to stabilize the Planning and Development Business over long periods of time and is not to support any other activities, including tax-supported operations. No interest is applied to this reserve. This reserve replaces the previous Current Planning Reserve.</p>	

Reserve Funds - Definitions

Reserve Fund	Responsibility Area and Description
Revolving Industrial Servicing Fund	City Planning, Urban Form and Corporate Strategic Development
<p>The purpose of this reserve is to facilitate implementation of City Policy C533A Revolving Industrial Servicing Fund. The City provides rebates to Front End Developers that undertake construction of cost shareable infrastructure. The City often borrows debt in order to provide these rebates. Front End Developers are eligible for a rebate providing they construct End-User Development that increases the taxable property assessment by \$10 million or more (excluding machinery and equipment). The source of funding for this reserve will be 50% of the incremental property tax revenue from these End-User Developments and recoveries from subsequent developers attributable to the City, and these will be used to offset related debt servicing costs first. Additional recoveries shall be deposited into the reserve to fund future rebates. Interest earnings are applied to the reserve.</p>	
Rogers Place Arena Capital	Capital Project Financing, Corporate Expenditures & Revenues
<p>The ticket surcharge agreement between the City of Edmonton and the Edmonton Arena Corporation identifies ticket surcharge revenues of \$375,000 per quarter (\$1.5 million annually) to fund certain repair and maintenance costs associated with major building components of Rogers Place Arena. These funds will be transferred to the reserve quarterly. Amounts will be drawn from the reserve to fund the repair and maintenance costs. Interest earnings are applied to the reserve.</p>	
Sanitary Servicing Strategy Fund	City Planning, Urban Form and Corporate Strategic Development
<p>Fees collected by the City from developers and EPCOR Drainage will be transferred to the reserve, and withdrawals will be made to reimburse EPCOR Drainage for eligible capital design and construction costs as approved by the Sanitary Servicing Strategy Fund (SSSF) Oversight Committee. Transfers to and from the reserve will be approved by City Council annually through the operating budget, however actual reserve transfers may vary from the budget approved by City Council at the discretion of the SSSF Oversight Committee in order to appropriately manage major sanitary truck projects. Annual transfers from the reserve for reimbursement of EPCOR Drainage project costs are limited to the available funding in the reserve, and as a result the reserve is not allowed to go into a deficit balance. Interest earnings would be applied to this reserve as it is intended to maintain future capital purchasing power.</p> <p>EPCOR Drainage capital design and construction costs must be related to major sanitary trunks to service growth within the city and in new development areas.</p>	
St. Francis Xavier	Community and Recreation Facilities, Citizen Services
<p>Established August 5, 2011 as a condition of an on-going agreement with the City of Edmonton and the Edmonton Catholic School Board to fund life/cycle maintenance for the St. Francis Xavier Sports Centre. Tax-levy funding is approved annually in the amount of 78% of annual estimated maintenance costs, to fund the City's portion of major life/cycle maintenance. Any funding timing differences for the year are applied to the reserve. Interest earnings are applied to this reserve.</p>	
Tax-Supported Debt	Capital Project Financing, Corporate Expenditures & Revenues
<p>Approved on October 29, 2002 to accommodate timing differences between debt servicing requirements and receipt of taxes for the \$250 million 5 year program of tax-supported debt. As approved at the October 31, 2012 City Council meeting the purpose of the reserve was expanded to accommodate timing differences between debt servicing and receipt of taxes for all City tax-supported debt. A minimum balance of \$1.0 million is to be maintained and any unappropriated balance above this is made available to stabilize debt servicing costs within a year or to fund capital on a pay-as-you go basis. The minimum balance is to be used to manage any interest rate or cash flow fluctuations. No interest is applied to this reserve.</p>	
Telus Field Capital	Corporate Expenditures & Revenues, Corporate Expenditures & Revenues
<p>The Telus Field Capital Reserve was established in 2004 as part of the license agreement between the City of Edmonton and the Northern League in Edmonton Incorporated (subsequently assumed by Katz Baseball Corporation) who operated out of the ballpark, which was named Telus Field at the time. The agreement stated that the license fees earned from the agreement be held in a separate account, resulting in the creation of the Telus Field Capital Reserve. This reserve was intended to pay for structural repairs at Telus Field (now RE/MAX Field) for the term of the agreement. Upon expiry or termination of the agreement, the funds remaining in the reserve were to be released to general City revenue, subject City Policy C217D Revenue and Equity Accounts. The City and Katz Baseball Corporation agreed to terminate the license agreement effective March 31, 2016. Following a review of the reserve in 2018, Administration decided to maintain the reserve should future structural work be required at the ballpark. Interest earnings are applied to this reserve. On October 5, 2020, Council approved funding from the Telus Field Capital Reserve to fund the work required to investigate and resolve the drainage issue at RE/MAX Field.</p>	

Reserve Funds - Definitions

Reserve Fund	Responsibility Area and Description
Traffic Safety and Automated Enforcement	Corporate Expenditures & Revenues and Other Tax-Supported Branches, Corporate Expenditures & Revenues
	Established November 26, 2014 and governed by City Policy C579B Traffic Safety and Automated Enforcement Reserve. The reserve is intended to accumulate surpluses (and fund shortfalls) that may arise from the variability of photo enforcement revenues, and transparently show budgeted allocations toward: a) The Office of Traffic Safety, b) Edmonton Police Services, c) Other traffic safety initiatives (operating and capital), and d) Community infrastructure programs such as, but not restricted to, the Community Facility Partner Capital Grant and Community League Infrastructure Grant programs. The reserve will be funded from automated enforcement revenues and is to have a minimum balance of 5% of automated enforcement revenue. Interest earnings are applied to this Reserve.
Tree Management	Parks and Roads Services, City Operations
	A requirement of City Policy C456C Corporate Tree Management. Funds are placed in the reserve to replace the trees and shrubbery with a view to protect the urban forest, upon removal in the course of construction or repairs to City-owned property. Funds are transferred out of the reserve to cover the operating costs incurred to replace trees and shrubbery.
Vehicle for Hire	Development Services, Urban Form and Corporate Strategic Development
	The reserve may be utilized for specified purposes as approved by City Council through the operating and capital budget process. The amounts in the reserve are used for initiatives that benefit the Vehicle for Hire industry, such as full enforcement and coverage during peak hours and the need to purchase additional vehicles. The reserve will also stabilize resources across extended periods of time and offset annual program deficits. Annual program surpluses are transferred to the reserve. No interest earnings are applied to this reserve.

Reserve Funds - Balances

The following are lists by year of the City of Edmonton reserve funds for 2019-2022 including proposed changes to the reserve balances. The description of the reserves are listed on the preceding pages.

Reserve Fund in Alphabetical Order (\$000)	2019 Ending Balance	2020 Ending Balance	2021 Ending Balance	2022 Ending Balance
Affordable Housing	44,956	35,220	25,946	16,647
Brownfield Redevelopment	(2,900)	(2,975)	(3,050)	(3,125)
City of Edmonton Library Board	8,680	9,715	10,751	11,786
Commonwealth Stadium	1,968	1,821	1,778	1,735
Community Revitalization Levy - Belvedere	(10,093)	(10,199)	(11,678)	(10,670)
Community Revitalization Levy - Downtown	(19,872)	(14,785)	(9,955)	(5,880)
Community Revitalization Levy - Quarters	(8,650)	(11,770)	(14,938)	(17,918)
Developer Recoveries	12,078	6,888	5,241	3,619
Development Incentive	1,699	1,358	1,017	676
Edmonton Police Service	2,245	4,785	4,476	4,167
Enterprise Portfolio	2,044	1,042	1,047	1,052
Façade and Storefront Improvements	616	516	416	316
Financial Stabilization	123,886	127,550	127,550	127,550
Financial Stabilization - Appropriated	51,291	191,076	173,304	160,593
Fleet Services - Vehicle Replacement	28,418	(64)	5,196	10,865
Fort Edmonton Train Maintenance	43	48	53	58
Funds in Lieu - Residential	26,582	24,942	26,178	27,259
Heritage Resources	2,324	2,865	4,122	5,704
Interim Financing	(40,556)	(40,496)	(40,621)	(39,379)
Local Improvement	123,003	126,789	135,165	138,408
LRT	40,486	48,730	69,915	80,710
Motor Vehicle Insurance	2,500	2,500	2,500	2,500
Natural Areas	8,722	1,247	(251)	(251)
Neighbourhood Renewal	2,042	(37,374)	(349)	25,468
Parkland	20,647	3,142	(396)	(3,941)
Pay-As-You-Go Capital	185,874	(31,584)	(20,311)	(52,971)
Pay-As-You-Go Capital - Edmonton Police	13,734	9,967	9,967	9,967
Perpetual Care	3,719	3,025	3,482	3,921
Planning and Development	16,156	1,173	879	1,722
Revolving Industrial Servicing Fund	923	(1,043)	(1,230)	(1,417)
Rogers Place Arena Capital	5,439	6,970	8,509	10,055
Sanitary Servicing Strategy Fund	66,320	49,034	35,074	1,756
St. Francis Xavier	1,934	1,944	1,954	1,964
Tax-Supported Debt	5,380	2,719	2,719	2,719
Telus Field Capital	374	0	0	0
Traffic Safety and Automated Enforcement	16,903	9,036	4,238	1,013
Tree Management	8,161	8,161	8,161	8,161
Vehicle for Hire	2,353	1,502	1,381	1,295
Total	\$749,429	\$533,474	\$568,240	\$526,134

Reserve Funds - 2020

Reserve Fund in Alphabetical Order (\$000)	Actual: 2019 Ending / 2020 Opening Balance	Transfer from Operating Budget	Transfer to Operating Budget	Transfer (to)/from Capital Budget	Transfer from FSR	Transfer (to)/from Other Reserve	Transfer from surplus	Interest	Budgeted: 2020 Ending / 2021 Opening Balance
Affordable Housing	44,956	1,553	(10,136)	(1,153)	-	-	-	-	35,220
Brownfield Redevelopment	(2,900)	779	(854)	-	-	-	-	-	(2,975)
City of Edmonton Library Board	8,680	1,035	-	-	-	-	-	-	9,715
Commonwealth Stadium	1,968	301	(53)	(404)	-	-	-	9	1,821
Community Revitalization Levy - Belvedere	(10,093)	-	(106)	-	-	-	-	-	(10,199)
Community Revitalization Levy - Downtown	(19,872)	7,620	(2,534)	-	-	-	-	-	(14,785)
Community Revitalization Levy - Quarters	(8,650)	-	(3,120)	-	-	-	-	-	(11,770)
Developer Recoveries	12,078	-	-	(5,237)	-	-	-	47	6,888
Development Incentive	1,699	-	(341)	-	-	-	-	-	1,358
Edmonton Police Service	2,245	2,760	(219)	-	-	-	-	-	4,785
Enterprise Portfolio	2,044	100	(100)	(1,010)	-	-	-	8	1,042
Façade and Storefront Improvements	616	-	(100)	-	-	-	-	-	516
Financial Stabilization	123,886	-	-	-	-	(16,463)	20,127	-	127,550
Financial Stabilization - Appropriated	51,291	163,179	-	(10,259)	(29,598)	16,463	-	-	191,076
Fleet Services - Vehicle Replacement	28,418	26,512	-	(54,994)	-	-	-	-	(64)
Fort Edmonton Train Maintenance	43	5	-	-	-	-	-	-	48
Funds in Lieu - Residential	26,582	8,588	-	(10,356)	-	-	-	128	24,942
Heritage Resources	2,324	541	-	-	-	-	-	-	2,865
Interim Financing	(40,556)	3,491	(3,431)	-	-	-	-	-	(40,496)
Local Improvement	123,003	3,786	-	-	-	-	-	-	126,789
LRT	40,486	52,193	(46,017)	2,068	-	-	-	-	48,730
Motor Vehicle Insurance	2,500	-	-	-	-	-	-	-	2,500
Natural Areas	8,722	-	-	(7,500)	-	-	-	25	1,247
Neighbourhood Renewal	2,042	155,946	-	(195,362)	-	-	-	-	(37,374)
Parkland	20,647	-	(1,045)	(16,518)	-	-	-	59	3,142
Pay-As-You-Go Capital	185,874	55,175	-	(272,633)	-	-	-	-	(31,584)
Pay-As-You-Go Capital - Edmonton Police	13,734	10,078	-	(13,845)	-	-	-	-	9,967
Perpetual Care	3,719	500	-	(1,211)	-	-	-	17	3,025
Planning and Development	16,156	0	(14,983)	-	-	-	-	-	1,173
Revolving Industrial Servicing Fund	923	8,937	(10,903)	-	-	-	-	-	(1,043)
Rogers Place Arena Capital	5,439	1,500	-	-	-	-	-	31	6,970
Sanitary Servicing Strategy Fund	66,320	-	(17,574)	-	-	-	-	288	49,034
St. Francis Xavier	1,934	-	-	-	-	-	-	10	1,944
Tax-Supported Debt	5,380	-	(2,661)	-	-	-	-	-	2,719
Telus Field Capital	374	-	-	(374)	-	-	-	-	0
Traffic Safety and Automated Enforcement	16,903	45,690	(41,585)	(12,038)	-	-	-	65	9,036
Tree Management	8,161	400	(400)	-	-	-	-	-	8,161
Vehicle for Hire	2,353	4	(856)	-	-	-	-	-	1,502
Total	\$749,429	\$550,674	(\$157,018)	(\$600,827)	(\$29,598)	-	\$20,127	\$687	\$533,474

Reserve Funds - 2021

Reserve Fund in Alphabetical Order (\$000)	Budgeted: 2020 Ending / 2021 Opening Balance	Transfer from Operating Budget	Transfer to Operating Budget	Transfer (to)/from Capital Budget	Transfer from FSR	Transfer (to)/from Other Reserve	Transfer from surplus	Interest	Budgeted: 2021 Ending / 2022 Opening Balance
Affordable Housing	35,220	1,132	(10,109)	(298)	-	-	-	-	25,946
Brownfield Redevelopment	(2,975)	779	(854)	-	-	-	-	-	(3,050)
City of Edmonton Library Board	9,715	1,035	-	-	-	-	-	-	10,751
Commonwealth Stadium	1,821	301	(53)	(300)	-	-	-	9	1,778
Community Revitalization Levy - Belvedere	(10,199)	-	(1,479)	-	-	-	-	-	(11,678)
Community Revitalization Levy - Downtown	(14,785)	7,363	(2,534)	-	-	-	-	-	(9,955)
Community Revitalization Levy - Quarters	(11,770)	-	(3,167)	-	-	-	-	-	(14,938)
Developer Recoveries	6,888	-	-	(1,677)	-	-	-	30	5,241
Development Incentive	1,358	-	(341)	-	-	-	-	-	1,017
Edmonton Police Service	4,785	-	(309)	-	-	-	-	-	4,476
Enterprise Portfolio	1,042	100	(100)	-	-	-	-	5	1,047
Façade and Storefront Improvements	516	-	(100)	-	-	-	-	-	416
Financial Stabilization	127,550	-	-	-	-	-	-	-	127,550
Financial Stabilization - Appropriated	191,076	2,210	-	(526)	(19,456)	-	-	-	173,304
Fleet Services - Vehicle Replacement	(64)	24,248	-	(18,987)	-	-	-	-	5,196
Fort Edmonton Train Maintenance	48	5	-	-	-	-	-	-	53
Funds in Lieu - Residential	24,942	8,209	-	(7,100)	-	-	-	127	26,178
Heritage Resources	2,865	1,257	-	-	-	-	-	-	4,122
Interim Financing	(40,496)	3,491	(3,615)	-	-	-	-	-	(40,621)
Local Improvement	126,789	8,376	-	-	-	-	-	-	135,165
LRT	48,730	62,849	(41,663)	-	-	-	-	-	69,915
Motor Vehicle Insurance	2,500	-	-	-	-	-	-	-	2,500
Natural Areas	1,247	-	-	(1,500)	-	-	-	2	(251)
Neighbourhood Renewal	(37,374)	161,326	-	(124,301)	-	-	-	-	(349)
Parkland	3,142	-	(1,045)	(2,500)	-	-	-	7	(396)
Pay-As-You-Go Capital	(31,584)	119,215	-	(107,942)	-	-	-	-	(20,311)
Pay-As-You-Go Capital - Edmonton Police	9,967	7,102	-	(7,102)	-	-	-	-	9,967
Perpetual Care	3,025	500	-	(59)	-	-	-	16	3,482
Planning and Development	1,173	(0)	(294)	-	-	-	-	-	879
Revolving Industrial Servicing Fund	(1,043)	2,003	(2,190)	-	-	-	-	-	(1,230)
Rogers Place Arena Capital	6,970	1,500	-	-	-	-	-	39	8,509
Sanitary Servicing Strategy Fund	49,034	-	(14,170)	-	-	-	-	210	35,074
St. Francis Xavier	1,944	-	-	-	-	-	-	10	1,954
Tax-Supported Debt	2,719	-	-	-	-	-	-	-	2,719
Telus Field Capital	0	-	-	-	-	-	-	-	0
Traffic Safety and Automated Enforcement	9,036	40,880	(38,961)	(6,750)	-	-	-	33	4,238
Tree Management	8,161	400	(400)	-	-	-	-	-	8,161
Vehicle for Hire	1,502	4	(125)	-	-	-	-	-	1,381
Total	\$533,474	\$454,287	(\$121,511)	(\$279,042)	(\$19,456)	-	-	\$488	\$568,240

Reserve Funds - 2022

Reserve Fund in Alphabetical Order (\$000)	Budgeted: 2021 Ending / 2022 Opening Balance	Transfer from Operating Budget	Transfer to Operating Budget	Transfer (to)/from Capital Budget	Transfer from FSR	Transfer (to)/from Other Reserve	Transfer from surplus	Interest	Budgeted: 2022 Ending Balance
Affordable Housing	25,946	774	(10,074)	-	-	-	-	-	16,647
Brownfield Redevelopment	(3,050)	779	(854)	-	-	-	-	-	(3,125)
City of Edmonton Library Board	10,751	1,035	-	-	-	-	-	-	11,786
Commonwealth Stadium	1,778	301	(53)	(300)	-	-	-	9	1,735
Community Revitalization Levy - Belvedere	(11,678)	1,008	-	-	-	-	-	-	(10,670)
Community Revitalization Levy - Downtown	(9,955)	6,608	(2,534)	-	-	-	-	-	(5,880)
Community Revitalization Levy - Quarters	(14,938)	-	(2,980)	-	-	-	-	-	(17,918)
Developer Recoveries	5,241	-	-	(1,644)	-	-	-	22	3,619
Development Incentive	1,017	-	(341)	-	-	-	-	-	676
Edmonton Police Service	4,476	-	(309)	-	-	-	-	-	4,167
Enterprise Portfolio	1,047	100	(100)	-	-	-	-	5	1,052
Façade and Storefront Improvements	416	-	(100)	-	-	-	-	-	316
Financial Stabilization	127,550	-	-	-	-	-	-	-	127,550
Financial Stabilization - Appropriated	173,304	-	-	-	(12,710)	-	-	-	160,593
Fleet Services - Vehicle Replacement	5,196	24,268	-	(18,599)	-	-	-	-	10,865
Fort Edmonton Train Maintenance	53	5	-	-	-	-	-	-	58
Funds in Lieu - Residential	26,178	7,848	-	(6,900)	-	-	-	133	27,259
Heritage Resources	4,122	1,582	-	-	-	-	-	-	5,704
Interim Financing	(40,621)	3,491	(2,249)	-	-	-	-	-	(39,379)
Local Improvement	135,165	3,243	-	-	-	-	-	-	138,408
LRT	69,915	70,615	(59,820)	-	-	-	-	-	80,710
Motor Vehicle Insurance	2,500	-	-	-	-	-	-	-	2,500
Natural Areas	(251)	-	-	-	-	-	-	-	(251)
Neighbourhood Renewal	(349)	166,626	-	(140,809)	-	-	-	-	25,468
Parkland	(396)	-	(1,045)	(2,500)	-	-	-	-	(3,941)
Pay-As-You-Go Capital	(20,311)	118,827	-	(151,486)	-	-	-	-	(52,971)
Pay-As-You-Go Capital - Edmonton Police	9,967	5,985	-	(5,985)	-	-	-	-	9,967
Perpetual Care	3,482	500	-	(79)	-	-	-	18	3,921
Planning and Development	879	(0)	844	-	-	-	-	-	1,722
Revolving Industrial Servicing Fund	(1,230)	2,003	(2,190)	-	-	-	-	-	(1,417)
Rogers Place Arena Capital	8,509	1,500	-	-	-	-	-	46	10,055
Sanitary Servicing Strategy Fund	35,074	-	(33,410)	-	-	-	-	92	1,756
St. Francis Xavier	1,954	-	-	-	-	-	-	10	1,964
Tax-Supported Debt	2,719	-	-	-	-	-	-	-	2,719
Telus Field Capital	0	-	-	-	-	-	-	-	0
Traffic Safety and Automated Enforcement	4,238	38,290	(35,878)	(5,650)	-	-	-	13	1,013
Tree Management	8,161	400	(400)	-	-	-	-	-	8,161
Vehicle for Hire	1,381	4	(90)	-	-	-	-	-	1,295
Total	\$568,240	\$455,793	(\$151,583)	(\$333,953)	(\$12,710)	-	-	\$348	\$526,134



2021 Approved Budget
including one-time adjustments for
COVID-19

2019-2022 Budget - Tax-supported Net Operating Requirement

(\$000)	2021 Approved Budget	2021 Impacts of COVID	2021 Approved Budget with COVID Impacts
Boards & Commissions			
Explore Edmonton	11,743 -		11,743
Police Service	383,809 -		383,809
Public Library	53,442 -		53,442
Other Boards & Commissions	40,480	(863)	39,617
Total Boards & Commissions	\$489,474	(\$863)	\$488,611
Civic Departments			
Citizen Services			
Community & Recreation Facilities	58,219	6,213	64,432
Community Standards & Neighbourhoods	41,255	220	41,475
Fire Rescue Services	227,381	414	227,795
Integrated Strategic Development	6,650	(114)	6,536
Social Development	33,606	(219)	33,387
City Operations			
41ST AVE SW QE2 HWY Interchange	-	-	-
Business Performance & Customer Experience	2,523	-	2,523
Edmonton Transit Service	239,342	58,601	297,943
Fleet & Facility Services	59,449	582	60,031
Parks & Roads Services	183,531	11,158	194,689
Communications & Engagement			
Engagement	18,654	(29)	18,625
External and Intergovernmental Relations	2,986	(33)	2,953
Integrated Marketing Communications	7,656	(55)	7,601
Reputation and Brand	2,684 -		2,684
Employee Services			
Employee Relations & Compensation	4,335	(3)	4,332
Organizational Design & Development	3,497	(70)	3,427
Talent Acquisition, Service & Solutions	12,537	(174)	12,363
Workforce Safety & Employee Health	5,970	(7)	5,963
Financial & Corporate Services			
Assessment & Taxation	19,078	(51)	19,027
Corporate Procurement & Supply Services	12,657	10,419	23,076
Financial Services	18,157	(99)	18,058
Open City & Technology	48,855	(101)	48,754
Real Estate	28,132	(83)	28,049
Integrated Infrastructure Services			
Building Great Neighbourhoods and Open Spaces	2,511	(9)	2,502

Business Planning & Support	6,380	(162)	6,218
Infrastructure Delivery	1,871	(5)	1,866
Infrastructure Planning & Design	7,747	(54)	7,693
LRT Expansion & Renewal	722	(3)	719
Mayor & Councillor Offices	6,982	-	6,982
Office of the City Auditor	2,688	(3)	2,685
Office of the City Manager			
City Manager	1,895	(10)	1,885
Legal Services	11,431	721	12,152
Office of the City Clerk	14,736	291	15,027
Urban Form & Corporate Strategic Development			
City Planning	16,511	(234)	16,277
Corporate Strategy	4,842	(31)	4,811
Development Services	4,865	(2)	4,863
Economic & Environmental Sustainability	26,908	(1,254)	25,654
The Quarters Downtown CRL (prior to 2020)	-	-	-
Total Civic Departments	\$1,147,243	\$85,814	\$1,233,057
Corporate Expenditures & Revenues			
Automated Enforcement	-	-	-
Capital Project Financing	215,298	-	215,298
Corporate Expenditures	47,630	-	47,630
Corporate Revenues	(404,822)	(90,152)	(494,974)
Taxation Expenditures	7,300	5,200	12,500
Valley Line LRT	51,400 -		51,400
Total Corporate Expenditures & Revenues	(\$83,194)	(\$84,952)	(\$168,146)
Neighbourhood Renewal			
Neighbourhood Renewal	168,329 -		168,329
Less: Microsurfacing - Parks & Roads Services	7,003 -		7,003
Transfer to Capital - Corporate Programs	\$161,326	-	\$161,326
Total Taxation Revenue	(1,714,849)		(1,714,849)
Total Net Operating Requirement	-	-	-

2019-2022 Budget - Tax-supported Expenditure Summary

(\$000)	2021 Approved Budget	2021 Impacts of COVID	2021 Approved Budget with COVID Impacts
Boards & Commissions			
Explore Edmonton	66,681	-	66,681
Police Service	481,651	-	481,651
Public Library	62,570	-	62,570
Other Boards & Commissions	43,796	(863)	42,933
Total Boards & Commissions	\$654,698	(\$863)	\$653,835
Civic Departments			
Citizen Services			
Community & Recreation Facilities	125,923	(26,647)	99,276
Community Standards & Neighbourhoods	47,747	220	47,967
Fire Rescue Services	228,898	414	229,312
Integrated Strategic Development	6,696	(114)	6,582
Social Development	69,879	(219)	69,660
City Operations			
41ST AVE SW QE2 HWY Interchange	-	-	-
Business Performance & Customer Experience	2,523	-	2,523
Edmonton Transit Service	392,437	(4,817)	387,620
Fleet & Facility Services	76,629	182	76,811
Parks & Roads Services	234,332	304	234,636
Communications & Engagement			
Engagement	19,020	(29)	18,991
External and Intergovernmental Relations	2,986	(33)	2,953
Integrated Marketing Communications	8,442	(55)	8,387
Reputation and Brand	2,697	-	2,697
Employee Services			
Employee Relations & Compensation	4,364	(3)	4,361
Organizational Design & Development	3,554	(70)	3,484
Talent Acquisition, Service & Solutions	12,627	(174)	12,453
Workforce Safety & Employee Health	6,005	(7)	5,998
Financial & Corporate Services			
Assessment & Taxation	19,078	(51)	19,027
Corporate Procurement & Supply Services	13,142	10,419	23,561
Financial Services	20,642	(99)	20,543
Open City & Technology	50,105	(101)	50,004
Real Estate	38,985	(83)	38,902
Integrated Infrastructure Services			
Building Great Neighbourhoods and Open Spaces	2,511	(9)	2,502
Business Planning & Support	7,342	(162)	7,180

Infrastructure Delivery	1,871	(5)	1,866
Infrastructure Planning & Design	7,747	(54)	7,693
LRT Expansion & Renewal	1,177	(3)	1,174
Mayor & Councillor Offices	6,982	-	6,982
Office of the City Auditor	2,688	(3)	2,685
Office of the City Manager			
City Manager	1,895	(10)	1,885
Legal Services	11,767	721	12,488
Office of the City Clerk	17,111	291	17,402
Urban Form & Corporate Strategic Development			
City Planning	57,184	(234)	56,950
Corporate Strategy	4,852	(31)	4,821
Development Services	68,892	(2,311)	66,581
Economic & Environmental Sustainability	28,394	(1,254)	27,140
The Quarters Downtown CRL (prior to 2020)	-		
Total Civic Departments	\$1,607,124	(\$24,027)	\$1,583,097
Corporate Expenditures			
Automated Enforcement	40,880	-	40,880
Capital Project Financing	452,393	-	452,393
Corporate Expenditures	48,690	-	48,690
Corporate Revenues	2,300	-	2,300
Taxation Expenditures	12,300	4,200	16,500
Valley Line LRT	51,400	-	51,400
Total Corporate Expenditures	\$607,963	\$4,200	\$612,163
Neighbourhood Renewal			
Neighbourhood Renewal	168,329	-	168,329
Less: Microsurfacing - Parks & Roads Services	7,003	-	7,003
Transfer to Capital - Corporate Programs	\$161,326	-	\$161,326
Total Net Expenditure & Transfers	\$3,031,111	(\$20,690)	\$3,010,421

2019-2022 Budget - Tax-supported Revenue Summary

(\$000)	2021 Approved Budget	2021 Impacts of COVID	2021 Approved Budget with COVID Impacts
Boards & Commissions			
Explore Edmonton	54,938	-	54,938
Police Service	97,842	-	97,842
Public Library	9,128	-	9,128
Other Boards & Commissions	3,316	-	3,316
Total Boards & Commissions	\$165,224	-	\$165,224
Civic Departments			
Citizen Services			
Community & Recreation Facilities	67,704	(32,860)	34,844
Community Standards & Neighbourhoods	6,492	-	6,492
Fire Rescue Services	1,517	-	1,517
Integrated Strategic Development	46	-	46
Social Development	36,273	-	36,273
City Operations			
41ST AVE SW QE2 HWY Interchange	-	-	-
Edmonton Transit Service	153,095	(63,418)	89,677
Fleet & Facility Services	17,180	(400)	16,780
Parks & Roads Services	50,801	(10,854)	39,947
Communications & Engagement			
Engagement	366	-	366
Integrated Marketing Communications	786	-	786
Reputation and Brand	13	-	13
Employee Services			
Employee Relations & Compensation	29	-	29
Organizational Design & Development	57	-	57
Talent Acquisition, Service & Solutions	90	-	90
Workforce Safety & Employee Health	35	-	35
Financial & Corporate Services			
Assessment & Taxation	-	-	-
Corporate Procurement & Supply Services	485	-	485
Financial Services	2,485	-	2,485
Open City & Technology	1,250	-	1,250
Real Estate	10,853	-	10,853
Integrated Infrastructure Services			
Building Great Neighbourhoods and Open Spaces	-	-	-
Business Planning & Support	962	-	962
Infrastructure Delivery	-	-	-
Infrastructure Planning & Design	-	-	-

LRT Expansion & Renewal	455	-	455
Mayor & Councillor Offices	-	-	-
Office of the City Manager			-
Legal Services	336	-	336
Office of the City Clerk	2,375	-	2,375
Urban Form & Corporate Strategic Development			
City Planning	40,673	-	40,673
Corporate Strategy	10	-	10
Development Services	64,027	(2,309)	61,718
Economic & Environmental Sustainability	1,486	-	1,486
The Quarters Downtown CRL (prior to 2020)	-		-
Total Civic Departments	\$459,881	(\$109,841)	\$350,040
Corporate Expenditures & Revenues			
Automated Enforcement	40,880	-	40,880
Capital Project Financing	237,095	-	237,095
Corporate Expenditures	1,060	-	1,060
Corporate Revenues	407,122	90,152	497,274
Taxation Expenditures	5,000	(1,000)	4,000
Total Corporate Expenditures & Revenues	\$691,157	\$89,152	\$780,309
Total Taxation Revenue	\$1,714,849	-	\$1,714,849
Total Revenue & Transfers	\$3,031,111	(\$20,690)	\$3,010,421

The following is a representation of the 2021 approved budget (tax-supported, utility and enterprise operations) reflected in the format used for legislated financial reporting.

Budget - Legislated Financial Reporting (Note 1)	2021
000's	
Revenue	
Net taxes available for municipal purposes	1,764,664
User fees & sale of goods and services	702,088
Investment earnings	33,444
Subsidiary Operations (EPCOR)	171,000
Franchise fees	187,967
Government transfers - operating	108,472
Licenses and permits	70,589
Fines and penalties	80,061
Developer and customer contributions - operating	26,035
Edt Tel Dividend	40,687
Total revenues	3,185,007
Expenses	
Bus and light rail transit	531,012
Roadway and parking	445,005
Transportation services	976,017
Police	510,958
Fire rescue	231,533
Bylaw enforcement	64,832
Protective services	807,323
Parks & recreation	244,738
Community & family	55,042
Edmonton Public Library	65,643
Planning & Corporate Properties	206,875
Convention and tourism (Edmonton Economic Development Corporation)	66,681
Public housing	42,907
Community services	681,886
Waste Management	210,465
Drainage Services	2,410
Land Enterprise	37,032
Utility & enterprise	249,907
Corporate administration	231,425
Fleet Services	47,474
General municipal	415,537
	694,436
Total expenses	3,409,569
Excess/ (shortfall) before transfers, debt principal payments and internal revenues	(224,562)
Transfers, debt principal payments and internal revenues:	
Transfers from / (to) capital	(462,221)
Transfers from / (to) reserves	142,126
Debt principal payments (Note 2)	(75,451)
Net position/ (loss)	(620,108)

Notes

Note 1: This budget presentation will be adjusted in the 2021 Annual Report as follows:

- Adjustments required to adhere to public sector accounting requirements, including the elimination of internal revenues and other transactions (i.e. EPCOR and Ed Tel Endowment fund dividends), recognition of EPCOR's 2021 budgeted net income, elimination of debt principal payments, reversal of annual contributed asset depreciation and consolidation of other entities controlled by the City but not included in the budgeting process. This information is not available until early 2022 as a part of the year-end financial statement preparation process.

- The original approved operating budget reported in legislated financial reporting is considered to be the 2021 budget approved by Council through the Fall 2020 Supplemental Operating Budget Adjustment, that provides authority to spend, plus any other adjustments approved through the Spring Supplemental Operating Budget Adjustment report in April 2021, prior to setting the mill rate for 2021. Any adjustments as a part of the Spring 2021 Supplemental Operating Budget Adjustment have not been included in this presentation, but will be included in the year-end financial statements.

- External capital revenues used as capital project funding sources are approved through the capital budget cycle and are included in legislated financial reporting. They reflect the annual approved budget in the 2019-2022 budget cycle plus capital carry forwards from the previous year. Capital revenues have not been included in this presentation, but will be included in the year-end financial statements.

Note 2: Debt principal and debt interest have been reported separately. Debt interest is recognized within expenses in the area responsible for the debt financed asset.

2021-2022 Operating Budget Changes

(000s)	2021				2022			
	Revenue	Expense	Net	Tax Rate %	Revenue	Expense	Net	Tax Rate %
Approved Tax Supported Operations (Dec. 2020)	3,031,111	3,031,111	-	-	3,125,810	3,125,810	-	1.6
2020 Carryforwards, COVID & other approved adjustm	21,484	21,484	-	-	(248)	(248)	-	-
Total operating budget changes from prior years					1,804	1,804	-	-
Amended Tax Supported Operations	3,052,595	3,052,595	-	-	3,127,366	3,127,366	-	1.6
1. Changes to Economic Forecasts:								
Growth in assessments/forecasts	5,670	-	(5,670)	(0.3)	-	-	-	-
<u>Corporate Expenditures & Revenues</u>								
Remove repayment to FSR Reserve-not required	-	(2,210)	(2,210)	(0.1)	-	2,210	2,210	0.1
	5,670	(2,210)	(7,880)	(0.4)	-	2,210	2,210	0.1
2. Administrative Adjustments Requiring Council Approval								
<u>Development Services (Vehicle for Hire)</u>								
Remove transfer from FSR	(945)	-	945	0.1	945	-	(945)	(0.1)
Increase transfer from Vehicle for Hire Reserve	945	-	(945)	(0.1)	(945)	-	945	0.1
	-	-	-	-	-	-	-	-
3. Council Directed								
<u>Parks and Roads Services</u>								
Speed Limit Reduction - Operating Impacts of Capital (Funded Service Package)	500	500	-	-	(500)	(500)	-	-
Service Packages approved April 19, 2021:								
<u>Edmonton Transit Service</u>								
Valley Line SE - Increased Service Level Service Package (2021 one-time funded by the FSR)	904	904	-	-	(904)	2,175	3,079	0.2
<u>Development Services</u>								
Safety Codes, Permits and Inspections Service Package	-	386	386	0.0	-	-	-	-
Funded by Financial Strategies	-	(386)	(386)	(0.0)	-	-	-	-
	1,404	1,404	-	-	(1,404)	1,675	3,079	0.2
Financial Strategies		2,610	2,610	0.1		(2,210)	(2,210)	(0.1)
	-	2,610	2,610	0.1	-	(2,210)	(2,210)	(0.1)
Total Operating Budget Changes	7,074	1,804	(5,270)	(0.3)	(1,404)	1,675	3,079	0.2
Adjusted Tax Supported Operations	3,059,669	3,054,399	(5,270)		3,125,962	3,129,041	3,079	
Adjustment to Tax Rate Revenue	(5,270)	-	5,270		3,079	-	(3,079)	
Adjusted Tax Supported Operations Budget	3,054,399	3,054,399	-	(0.3)	3,129,041	3,129,041	-	1.8