

**EDMONTON'S TRANSIT STRATEGY** 

# WHAT WE DID REPORT

2015-2016











#### INTRODUCTION

In 2014, Edmonton City Council requested that a strategic plan be developed for public transit. This Transit Strategy will provide a long term vision for transit, focusing on what should ultimately be achieved by offering transit service.

The topic of transit can be complex. Weaving these complexities into a plan is a major challenge. It was apparent that a meaningful conversation with Edmontonians about the future of transit was needed, and we needed to engage a wide range of Edmontonians. A significant communications and public engagement component was delivered to support the development of the Transit Strategy.

The communications and public engagement plan took place over three phases in 2015 and 2016:



**PHASE 1**Awareness

PHASE 2
Vision

PHASE 3
Explore
Trade-offs

This report highlights what we did to communicate and engage with Edmontonians about the Transit Strategy. A *What We Heard* report will dive deeper into the feedback that we received.

#### TIMELINE



#### PHASE 1

Awareness

Jun '15 - Jul '15

# PHASE 2 Vision

Aug '15 - Dec '15

#### PHASE 3

Explore Trade-offs

Jan '16 - Oct '16

#### PHASE 4

Strategy Development

Nov '16 - Mar '17



#### **APPROACH**

We knew a significant amount of communication and public engagement was needed to support the development of the Transit Strategy. Development of the Transit Strategy is one of the City's top strategic priorities, so communications and public engagement had potential to be one of the largest and most complex consultations ever undertaken by the City. We decided to use this project as a pilot for the Council Initiative on Public Engagement to demonstrate how increased investment and resources positively impacts the results of a project.

#### Our main objectives:

- Increase awareness on key topics related to transit.
- Gather a diverse range of input on strategic questions.

#### Other critical components:

- Reach people who typically face barriers to engagement by going where people are and engaging both riders and non-riders.
- Start without preconceived notions of the end result and go from asking broad questions to asking narrow questions. This enabled us to bring people along on the journey with us.

#### **PARTICIPATION**

**HOW YOU PARTICIPATED** 



# PHASE 1: AWARENESS

The focus of the first phase was to raise awareness about the Transit Strategy and to spark a discussion about transit's role in helping to build the city's future. This set the context for conversations about transit, its role in city-building, and how choices about how we build and run our transit system have social, environmental, and economic implications.

The official launch of the Transit Strategy project was held at the Art Gallery of Alberta on September 28, 2015 with guest speaker, Taras Grescoe. He shared inspiring stories about creative public transit ideas from around the globe.

# PHASE 2: VISION

The conversation moved to discussing an aspirational, but achievable, vision for transit in our city. We engaged Edmontonians about this in both public and targeted workshops. Engagement questions focused on sharing stories and personal thoughts/experiences with transit, both in Edmonton and elsewhere. We used traditional tactics like advertising and a website but also innovative approaches like the engagement bus and street team.



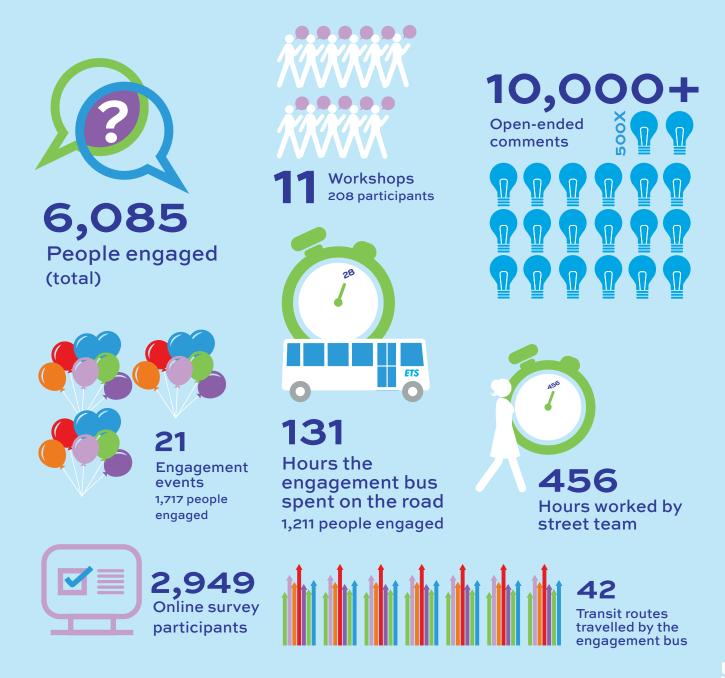
Community partners talk about trade-offs



## **PART 2A: GATHER IDEAS**

We gathered "blue sky" ideas about transit from City staff, and a wide range of Edmontonians including seniors and young people, Aboriginal people, people with disabilities, the LGBTQ community, and newcomers. The key questions included:

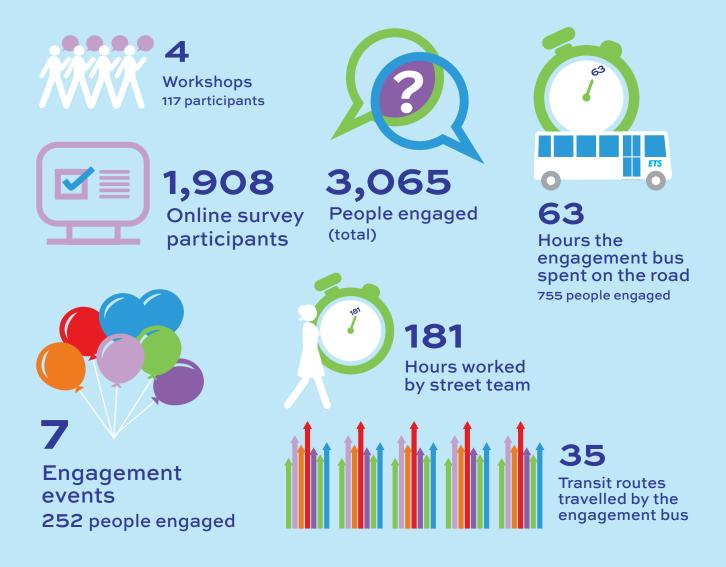
- What are some great things about Edmonton's current transit system?
- What are some things that could make Edmonton's transit system greater in the next ten years?
- Why is it important for Edmonton to have a great transit system?



#### **PART 2B: PRIORITIZE IDEAS**

Some common themes emerged from the thousands of comments we received in the Gather Ideas phase. In this phase we asked people to identify their top priorities from among these themes. The top priorities were gathered into three sections, and the key questions were:

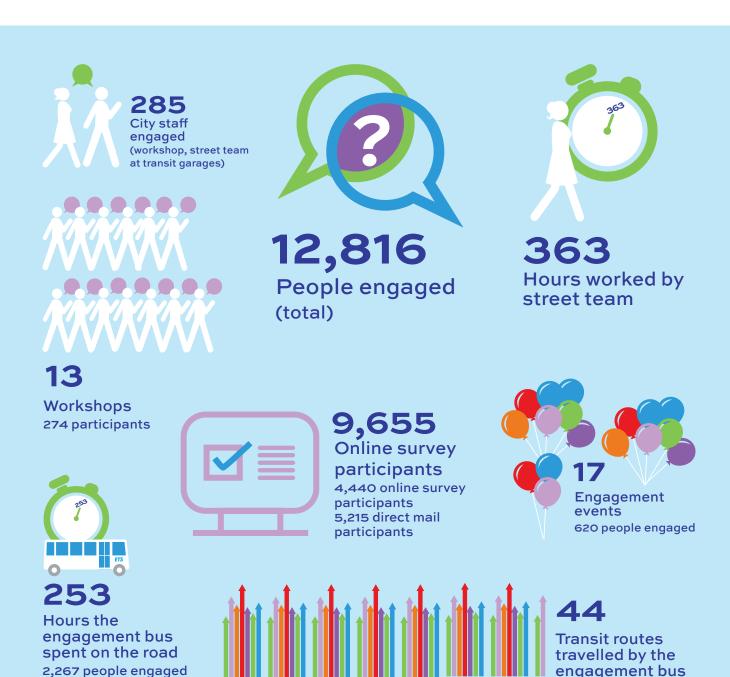
- Why is it important for Edmonton to have a great transit system?
- What terms best describe your ideal future transit system in Edmonton?
- Which terms best describe your ideal future experience using Edmonton's transit system?



#### **PHASE 3: EXPLORE TRADE-OFFS**

Once the top priorities were identified, we went back out to gather feedback on and understand what trade-offs people were willing to make and why. We asked participants about the transit network, investment in transit, and fares including these key questions:

- Who should benefit from transit?
- How much should people pay for transit?
- How much priority should buses get on the road?



#### **HOW WE COMMUNICATED**

We used these tools and tactics to get the word out about the Transit Strategy and how Edmontonians could participate and share their ideas. These activities raised awareness about the project and significantly increased participation rates in all public engagement activities.



### **ACTIVITIES**



## **Advertising**

14 newspaper ads

3 Facebook boosted ads

2,223 transit ads

3 newspaper website ads

90 social media posts

34 road signs

114,000 direct mail invitations to Edmonton households

3,000 postcards distributed at City Hall and through street team



#### **Events**

1 media launch with Mayor Iveson 1 guest speaker event at the AGA



#### **Presentations**

1 Pecha Kucha talk
7 presentations
City Hall School x2, WAVE, Accessibility
Advisory Committee, Canadian Institute of,
Transportation Engineers (CITE), ATU 569
(transit union), ETS field staff
12 videos

## **MEASURING SUCCESS**



30 earned media stories



21,607 website visits



**483,820** Twitter

Twitter impressions



175,523

total Facebook impressions



13,582

YouTube video views

#### WHO PARTICIPATED

It was important to reach a wide range of Edmontonians including transit riders, non-riders and people who may face barriers to engagement. Our approach was to reach out directly to members of these communities, rather than only speak with representatives of these groups. Another important element was going to people where they are, so participants were engaged in locations familiar to them.

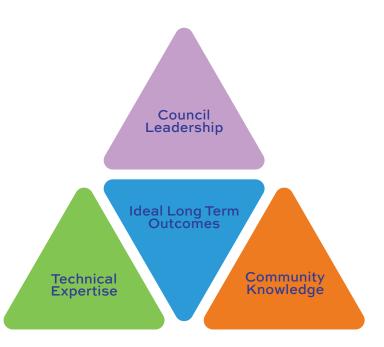
The foundation of our approach involves equal respect between Council's long-term strategic direction, the technical expertise of City Administration, and the unique knowledge of Edmontonians and stakeholder groups. When these elements are balanced in a successful approach, the outcome will be closer to the ideal that we are all striving for.

#### **EXTERNAL STAKEHOLDERS**

- Edmontonians
- Current transit users
- Potential transit users
- Former transit users
- First Nations
- Children/youth/students
- Persons with disabilities
- Low income individuals
- Multicultural groups
- Newcomers
- Seniors
- LGBTQ individuals
- Employers and businesses
- Edmonton Federation of Community Leagues
- Developers
- School boards
- Post-secondary institutions
- Post-secondary student associations
- ETSAB
- ATU 569 (Transit Union)

#### INTERNAL STAKEHOLDERS

- City Council
- Senior City Administration
- City staff
- ETS bus drivers, LRT drivers and maintenance





# ENGAGEMENT EVENTS

Heritage Days

Animethon

Cariwest

Folk Fest

Fringe Festival

Dragon Boat Festival

UofA InfoBus event

UofA grad students

event

**UofA InfoMart event** 

CityLab at Claireview

LRT

Viva Italia

Grant MacEwan New

Students

Grant MacEwan
Block Party

Millwoods Seniors Centre + Library opening

The Way We Move Day

Zoo Free Admission Day

Project launch

Juvenile Diabetes Research Foundation "Meet a Machine" event

Eskimos Park and Ride Bent Arrow Soup & Bannock Event

**ETS Think Tank** 

International Day of Persons with Disabilities

ETS field staff

High Risk Youth Conference

Edmonton Motorshow

Women's Expo

Ben Calf Robe Powwow

Sikh Parade

Victoria Day at the Zoo and Fort Edmonton

Pride Parade

ETS Roadeo

Seniors Health & Wellness Fair at Northgate Seniors Centre



# WORKSHOPS

Millwoods
Multicultural
Women and Seniors
Services Association
(MMWSSA)

Youth/High School

Bent Arrow Healing Society (First Nations)

Persons with Disabilities

Pride Centre

Seniors

Public

**ETSAB** 

Intercultural Centre

Community Partners

ETS field staff

City Staff

Pride Centre

Edmonton Aboriginal Seniors Centre

Seniors United Now

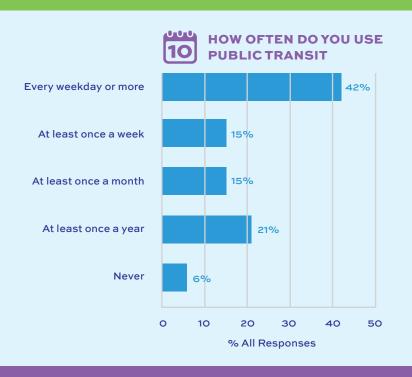
\*Some workshops were held multiple times in multiple phases to engage with stakeholders throughout the process rather than just once.

Mayor Don Iveson and City Hall School students help launch the engagement bus, September 2015.



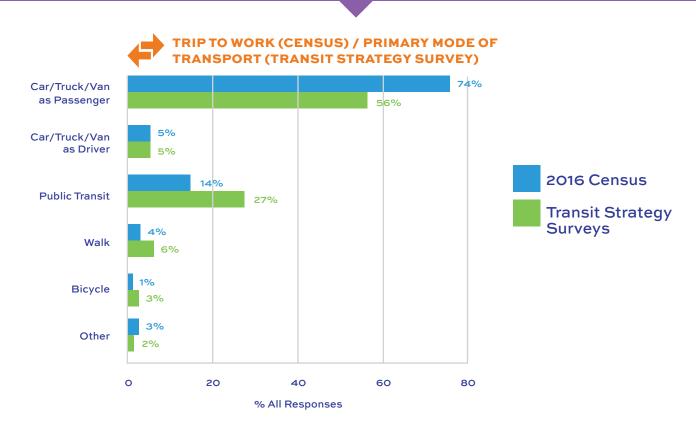
# DEMOGRAPHICS OF ONLINE SURVEY PARTICIPANTS

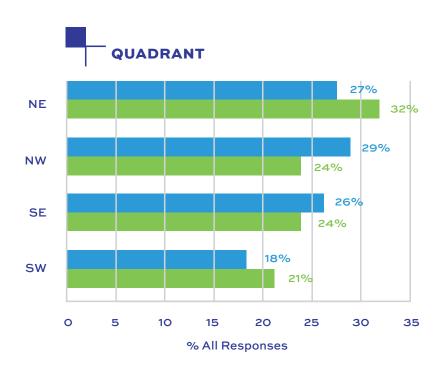
**PHASE 3: EXPLORE TRADE-OFFS** 

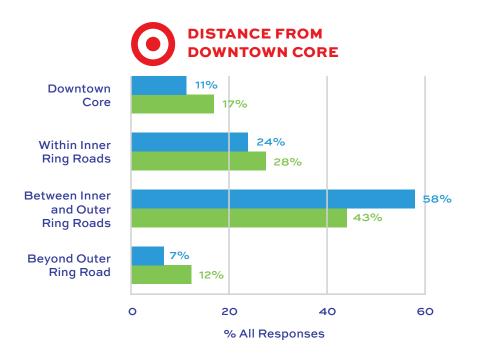


While we heard from transit users, we also heard from many who only rarely use transit.

In addition to transit users, we heard from many non-riders, including car drivers. This met an important objective of the engagement plan: to speak to riders and non-riders.







Looking at the 3-digit postal codes of participants shows us that the number of surveys corresponds closely to the population in different areas of the city - both in terms of proximity to the downtown core, as well as the quadrant.

Adults were well represented in the survey results. Children were engaged through targeted workshops with high school students and City Hall School activities. Extra effort was made to reach seniors, through targeted workshops and community events.

Individuals from all employment categories were represented, with some over-representation of full-time workers and less participation from primary school and high school children.



The gender of survey participants closely matches gender balance of the population.

