




# Literature Review

## SNAPSHOT REPORT (2013)

	<p><b><u>Local Level</u></b></p> <ul style="list-style-type: none"><li>• The Way We Live</li><li>• Recreation Facility Master Plan (2005-2015)</li><li>• Urban Parks Management Plan (2006-2016)<ul style="list-style-type: none"><li>• Recreation User Fee Policy</li><li>• Active Transportation Policy</li><li>• Edmonton Sport Strategy</li></ul></li></ul>
	<p><b><u>National and Provincial Level</u></b></p> <ul style="list-style-type: none"><li>• National Recreation Statement</li><li>• Canadian Sport Policy (2012)<ul style="list-style-type: none"><li>• Active Canada 20/20</li></ul></li><li>• Canadian Sport for Life</li><li>• Active Alberta (2011-2021)</li><li>• Alberta Sport Plan (2002-2010)</li></ul>
	<p><b><u>Other Municipalities</u></b></p> <ul style="list-style-type: none"><li>• City of Calgary: Civic Sport Policy</li><li>• City of Mississauga: Sport Plan</li><li>• City of Regina: True Sport Resolution</li><li>• City of Toronto: Recreation Service Plan<ul style="list-style-type: none"><li>• City of Vancouver: Sport Strategy</li></ul></li><li>• City of Winnipeg: Community Sport Policy</li></ul>

# Edmonton Active Recreation & Sport Policy

## 1) LOCAL LEVEL



### Data Findings

<b>City of Edmonton</b> (The Way We Live Implementation Plan)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> Edmonton is one of Canada's most livable cities because it is welcoming to all, safe and clean, fosters its heritage and supports its arts and multicultural communities, encourages active lifestyles through recreation opportunities and engages its citizens in the city vision and direction.</li> <li>▫ <b>Goals:</b> (1) Edmonton is a vibrant, connected, engaged and welcoming city; (2) Edmonton celebrates life; (3) Edmonton is a caring, inclusive and affordable community; (4) Edmonton is a safe city; (5) Edmonton is an attractive city; (6) Edmonton is a sustainable city.</li> </ul>
<b>City of Edmonton</b> (Recreation Facility Master Plan 2005-2015)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> The Recreation Facility Master Plan focuses on the way recreation facilities will be developed, redeveloped, and delivered, to ensure those things the community values can be maintained and achieved</li> <li>▫ <b>Goals:</b> 50+ detailed recommendations were outlined.</li> </ul>
<b>City of Edmonton</b> (Urban Parks Management Plan 2006-2016)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> Edmonton's parks, trails, river valley and natural areas connect Edmontonians to their community, to the environment and to one another. Open spaces provide year-round recreation, relaxation, natural beauty and ecological integrity... parks breathe life and sustainability into a vibrant urban environment.</li> <li>▫ <b>Goals:</b> (1) To provide a vision specific to Edmonton's park system; (2) To develop strategic direction (e.g., service themes, policies, etc.) that will guide decision making; (3) To develop park management instructions... that support the vision, service themes and policies and ensure consistency in implementation.</li> </ul>
<b>City of Edmonton</b> (Recreation User Fee Policy)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> The City of Edmonton provides a variety of recreation, culture, leisure and sporting opportunities for residents...addresses a basic human need and reflects the values of our community and the desire to present Edmonton as a vibrant centre, a user fee policy provides a balanced approach for establishing fees.</li> <li>▫ <b>Goals:</b> (1) Reducing the reliance on property taxes, by recovering an appropriate portion... from the user(s) that primarily benefit from them; (2) Providing a fair and equitable process that encourages accessibility and participation; (3) Ensuring that fees contribute to the public's effective and efficient use of City resources; (4) Identifying the relative pricing provided to various user segments; (5) Establishing meaningful and realistic goals that provide enough flexibility to meet evolving social values and changing fiscal pressures.</li> </ul>
<b>City of Edmonton</b> (Active Transportation Policy)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> The City of Edmonton strives to be pedestrian- and bicycle-friendly. The City supports all forms of Active Transportation by providing infrastructure, facilities, programs and initiatives.</li> <li>▫ <b>Goals:</b> (1) Enhance accessibility, safety, security, and convenience; (2) Raise awareness of the Active Transportation options available to Edmonton's citizens and the benefits of active, healthy living, recreation, and sustainable communities; (3) Educate users of Edmonton's transportation systems about their rights and responsibilities...; (4) Enact bylaws, policies... to support and encourage Active Transportation modes; (5) Share the responsibility for the provision of infrastructure, facilities, programs, and initiatives to support and encourage Active Transportation through collaboration, cooperation, and partnerships.</li> </ul>
<b>Edmonton Sport Community</b> (Edmonton Sport Strategy)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> To provide a plan for a well coordinated, participant centered, sport delivery system in Edmonton.</li> <li>▫ <b>Goals:</b> (1) Improve communication and co-ordination; (2) Increase the number of sport participants in Edmonton; (3) Develop a stable, ongoing base of funding for sport; (4) Ensure the efficient development, management and utilization of facilities; (5) Promote sport in Edmonton.</li> </ul>

### Data Analysis

#### COMMON THEMES

##### Vision

- *Improving livability.*
- *Connecting Edmontonians.*
- *Addressing community values and supporting basic human needs.*

##### Goals

- *Increasing participation.*
- *Guiding decision making.*
- *Making efficient and effective use of existing resources.*

#### COMMON THEMES

##### Values

- *Accessibility.*
- *Integration.*
- *Partnerships.*
- *Sustainability.*

##### Targets

- *Creation of detailed implementation plans.*
- *Establishing time-frames and specific targets to measure long-term results.*

# Edmonton Active Recreation & Sport Policy

## 2) NATIONAL & PROVINCIAL LEVEL



### Data Findings

<b>National Recreation Statement</b> (1987)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> To provide a national forum for federal-provincial/territorial government departments with various aspects of recreation in their mandate to share information on recreation issues and trends... work towards the development and implementation on complementary programs and policies in recreation...</li> <li>▫ <b>Goals:</b> (1) Identifying Provincial and Territorial roles; (2) Identifying Municipal roles; (3) Identifying Federal roles; (4) Establishing mechanisms of inter-governmental cooperation.</li> </ul>
<b>Canadian Sport Policy</b> (2012)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> A dynamic and innovative culture that promotes and celebrates participation and excellence in sport.</li> <li>▫ <b>Goals:</b> (1) Introduction to Sport: ...fundamental skills, knowledge and attitudes to participate in organized and unorganized sport; (2) Recreation Sport: ...opportunity to participate in sport for fun, health, social interaction and relaxation; (3) Competitive Sport: ...opportunity to systematically improve performance in competition in a safe and ethical manner; (4) High Performance Sport : ...systematically achieving world-class results at the highest levels of international competition through fair and ethical means; (5) Sport for Development: ...a tool for social and economic development, and the promotion of positive values at home.</li> </ul>
<b>Active Canada 20/20</b>	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> To increase the physical activity level of every person in Canada.</li> <li>▫ <b>Goals:</b> (1) Policy Development, Change and Implementation; (2) Targeted Information and Public Education; (3) High Quality, Accessible Programs and Services; (4) Community Design.</li> </ul>
<b>Canadian Sport for Life</b> (Five Year Activation Strategy)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> Canadian Sport for Life is a movement to improve the quality of sport and physical activity in Canada through improved athlete training and better integration between all stakeholders in the sport system, including sport organizations, education, recreation and health.</li> <li>▫ <b>Goals:</b> (1) Assist NSOs, Provincial/Territorial Sport Organizations (P/TSOs) and Multi-Sport Organizations (MSOs) to improve the quality of sport programs and services by developing and implementing LTAD; (2) Facilitate NSO, P/TSO, MSO and Club alignment and integration of sport programs and services based on CS4L-LTAD principles and values; (3) Collaborate with health, education, recreation and sport sectors to advance physical literacy, excellence and active for life by activating CS4L; (4) Advance knowledge of CS4L-LTAD; (5) Educate all Canadians about CS4L-LTAD.</li> </ul>
<b>Active Alberta</b> (2011-2021)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> Albertans enjoy a high quality of life, improved health and wellness, strong communities, economic benefits and personal fulfillment, through recreation, active living and sport.</li> <li>▫ <b>Goals:</b> (1) Active Albertans: More Albertans are more active, more often; (2) Active Communities: Alberta communities are more active, creative, safe and inclusive; (3) Active Outdoors: Albertans are connected to nature and able to explore the outdoors; (4) Active Engagement: Albertans are engaged in activity and in their communities; (5) Active Coordinated System: All partners involved in providing recreation, active living and sport opportunities to Albertans work together in a coordinated system; (6) Active Pursuit of Excellence: Albertans have opportunities to achieve athletic excellence.</li> </ul>
<b>Alberta Sport Plan</b> (2002-2010)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> To make sport a vital component of Alberta's legacy, growth and lifestyle.</li> <li>▫ <b>Goals:</b> (1) Sport Participation; (2) Excellence in Sport; (3) Leadership and Volunteer Development; (4) Sport Marketing and Communication; (5) Business in Sport; (6) Facilities; (7) Funding; (8) Ethics in Sport / Safe Environment; (9) Research, development and planning; (10) Sport organizations and partnerships.</li> </ul>

### Data Analysis

#### COMMON THEMES

##### Vision

- *Increasing every person's physical activity levels.*
- *Promoting and celebrating individual participation and excellence in sport.*

##### Goals

- *Promoting quality.*
- *Ensuring accessibility.*
- *Increasing awareness.*
- *Clarifying and coordinating systems.*

#### COMMON THEMES

##### Values

- *Lifelong Participation.*
- *Quality of Life.*
- *Excellence.*
- *Partnerships and collaboration.*

##### Targets

- *Identification of specific outcomes over a pre-defined period.*
- *Outlining a coordinated, multi-agency, plan for action.*

## 3) OTHER MUNICIPALITIES



### Data Findings

<b>City of Calgary</b> (Civic Sport Policy)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> ...to provide a dynamic sport environment that enables all Calgarians to experience and enjoy involvement in sport to the extent of their abilities and interests.</li> <li>▫ <b>Goals:</b> (1) Leadership; (2) Accessibility; (3) Infrastructure; (4) Event Bidding &amp; Hosting; (5) Stakeholder Roles; (6) Promotion &amp; Branding; (7) Recognition of Athletes, (8) Coaches and Volunteers; (9) Grants &amp; Funding.</li> </ul>
<b>City of Mississauga</b> (Sport Plan)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> ...have a dynamic and collaborative sport system that enables all residents to enjoy sport and to the extent of their interests and abilities... be known for its commitment to the celebration, promotion and development of events, facilities, participants &amp; organizations.</li> <li>▫ <b>Goals:</b> (1) Sport Leadership; (2) Sport for All; (3) Sport for Life; (4) Celebration and Promotion of Sport; (5) Building Capacity of our Sport System; (6) Sport Tourism; (7) Sport Infrastructure.</li> </ul>
<b>City of Regina</b> (True Sport Resolution)	<ul style="list-style-type: none"> <li>▫ <b>Goals:</b> (1) Ensuring equitable access to sport facilities and programs; (2) Setting clear standards for ethical behaviour and inclusion; (3) Asking how sport can help advance key social and economic goals; (4) Facilitating dialogue between sport and other community organizations; (5) Developing an integrated community sport plan.</li> </ul>
<b>City of Toronto</b> (Recreation Service Plan)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> To increase overall participation in recreation, decrease financial barriers to recreation and improve local and geographic access.</li> <li>▫ <b>Goals:</b> (1) Providing the highest quality programs and services to enhance health, quality of life and wellbeing of residents; (2) Providing recreation programs and services of social, economic &amp; physical benefit to all participants that create a sense of community, belonging and vitality; (3) Ensuring that everyone has the opportunity to access and participate in programs and services that are planned, delivered, and managed in a way that recognizes diversity and encourages participation of marginalized and racialized people and groups; (4) Providing equitable access on a geographic and demographic basis for all residents of Toronto.</li> </ul>
<b>City of Vancouver</b> (Sport Strategy)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> By 2015, Vancouver will have a dynamic and forward-looking sport system that enables all Vancouver residents to experience and enjoy involvement in sport to the extent of their abilities and interest, resulting in a high level of participation and performance. Sport in Vancouver will be fair, inclusive, safe and welcoming for all. Sport will be recognized for its significant contribution to the development and sustainability of the city and the health and wellness of its citizens.</li> <li>▫ <b>Goals:</b> (1) Strengthened Interaction; (2) Physical Literacy For All; (3) Active For Life; (4) Enhanced Excellence; (5) Quality Facilities for Participation and Performance; (6) Recognition as a Premier Event Destination.</li> </ul>
<b>City of Winnipeg</b> (Community Sport Policy)	<ul style="list-style-type: none"> <li>▫ <b>Vision:</b> A shared strategy for developing, promoting and delivering physical activities for all people in Winnipeg.</li> <li>▫ <b>Goals:</b> (1) Sport and recreation organizations will be encouraged to invest in developing effective leaders, with a strategic balance of volunteers and paid staff; (2) Sport stakeholder organizations will be encouraged to establish a shared vision and common goals to ensure that participants in sport and recreation are provided with the most effective system possible; (3) The partners will actively encourage a diversity of sport and recreation programs in Winnipeg that engage the widest possible spectrum of the population with the goal of advancing physical literacy and the development of sport skills to promote the principles of physical activity for life; (4) The partners will collaborate in conducting a review of the extent to which sport and recreation facilities meet the current and future needs of participants and developing athletes by establishing a plan for facility access, improvement and new construction; (5) all partners and stakeholders advocate for the critical role that sport and recreation plays in a healthy community and using the CS4L model as a reference, continually educate Winnipeggers on the societal benefits of sport and recreation participation; (6) Funding for sport and recreation is a priority and through collaboration innovative methods will be sought to strengthen and improve facilities, programs and opportunities for all Winnipeggers.</li> </ul>

### Data Analysis

#### COMMON THEMES

##### Vision

- *A plan for all residents.*
- *Increasing participation.*
- *Enhancing personal enjoyment and range of experiences.*

##### Goals

- *Creating a dynamic system.*
- *Undertaking a shared approach.*
- *Providing leadership and leveraging strategic support.*

#### COMMON THEMES

##### Values

- *Quality.*
- *Inclusion.*
- *Equitability.*
- *Capacity Building.*

##### Targets

*While targets and performance metrics were not specifically identified in the documents, recommendations were provided that these would either be developed or implemented through subsequent initiatives.*