

Recommendations for 2012 Community Investment Operating Grant Awards

Recommendation:

That Community Services Committee recommend to City Council:

That the 2012 Community Investment Operating Grant Award recommendations totalling \$2,582,088, as outlined in Attachment 1, of the April 23, 2012, Community Services Advisory Board report 2012CAAB08, be approved.

Report Summary

The recommendations in this report provide for the awarding of 230 grant awards in the 2012 Community Investment Operating Grant program totaling \$2,582,088.

Report

- The Community Services Advisory Board appointed the Community Investment Grant Committee and four Grant Review Sub-committees to provide recommendations to the Community Services Advisory Board regarding the 2012 Community Investment Grant Awards. (See Attachment 3)
- Community members applied and were selected to participate on one of the four Grant Review Sub-committees based on their knowledge and community involvement.
- Grant applicants were scored on how well their organization

addresses the Community Investment Operating Grant Program Priorities and Guidelines approved by City Council on September 1, 2010. (See Attachment 2)

- A proportional funding formula is applied to calculate the grant amounts considering the following variables:
 1. Amount of funds available
 2. Number of organizations applying
 3. Size of the eligible operating expenditures of each organization applying
 4. Score given by the Review Subcommittee
- A change in any one of the four variables will impact the grant award of an organization.
- In 2012, the program received a 20% increase in the number of applicants receiving an award. Attachment 4 provides a comparative analysis of funding allocations over the past six years.
- Community Services Advisory Board will focus on addressing growth pressures in the Community Investment Operating Grant program this upcoming year with a review to be completed by 2013. This will result in Community Services Advisory Board presenting new 2014-2016 Community Investment Operating Grant Program Priorities and Guidelines to City Council in the fall of 2013.

Appeal Process

- In February 2012, organizations that applied for grants were advised of their recommended grant awards and given the opportunity to appeal.

Recommendations for 2012 Community Investment Operating Grants

- Two organizations submitted letters of appeal within the appeal deadline.
- The Community Investment Operating Grant Appeals Committee reviewed each appellant's case, and both cases were not recommended to be granted an award.

Policy

Bylaw 14157 delegates the Community Services Advisory Board authority to review applications for the Community Investment Operating Grant and recommend grant awards to Community Services Committee and City Council.

City Policy C211F, Community Investment Grants to Organizations and Individuals as well as the Program Priorities and Guidelines provides the basis to review the applications and form recommendations.

Corporate Outcomes

The Community Investment Operating Grant aligns with the City of Edmonton Corporate Outcome:

- Improve Edmonton's Liveability.

Justification of Recommendation

The applications were reviewed in a manner consistent with Bylaw 14157, City Policy C211F – Community Investment Grants to Organizations and individuals. The Community Services Advisory Board's consideration of each organization's programs and services; financial position; community benefit; and merits in meeting the grant program priorities and guidelines resulted in the recommended grant awards listed in Attachment 1.

Attachments

1. 2012 Community Investment Operating Grant Award Recommendations
2. Community Investment Operating Grant Program Priorities and Guidelines 2011-2013
3. Community Investment Operating Grant 2012 Grant Review Process
4. Community Investment Operating Grant Comparative Summary

Background Information Available Upon Request from Department

1. City of Edmonton Bylaw 14157
2. City Policy C211F – Community Investment Grants to Organizations and Individuals

2012 Community Investment Operating Grant Award Recommendations

#	Name of Organization	Sector	2012 Recommended Award	2011 Award
1	Abbottsfield Recreation Centre Society	Recreation	\$0	n/a
2	Abbottsfield Youth Project (AYP) Society	Social Services	\$14,154	\$17,778
3	ABC Head Start Society	Social Services	\$16,362	n/a
4	Aboriginal Youth & Family Well-Being & Education Society	Social Services	\$13,482	\$16,357
5	Action for Healthy Communities Society of Edmonton	Social Services	\$16,500	\$18,437
6	African Canadian Society of Alberta	Social Services	\$2,796	n/a
7	Alberta AdaptAbilities Association	Social Services	\$16,450	\$18,661
8	Alberta Association of the Deaf	Social Services	\$5,146	n/a
9	Alberta Ballet School O/A Dance Alberta	Recreation	\$13,708	\$16,357
10	Alberta Caregivers Association	Social Services	\$14,722	\$15,452
11	Alberta Conflict Transformation Society	Social Services	\$16,013	\$16,390
12	Alberta Easter Seals Society	Social Services	\$9,496	n/a
13	Alberta Edge School of Skating	Recreation	\$7,357	\$7,440
14	Alberta Northern Lights Wheelchair Basketball Society	Recreation	\$6,586	n/a
15	Alberta Youth Robotics Society	Recreation	\$2,555	n/a
16	AI-Ikhwan Youth Club(AIYC)	Social Services	\$3,929	\$5,838
17	Alzheimer Society of Alberta and NWT (The)	Social Services	\$16,014	\$18,661
18	Amyotrophic Lateral Sclerosis Society of Alberta	Social Services	\$8,070	n/a
19	Argyll Velodrome Association	Recreation	\$4,073	\$7,019
20	ASSIST Community Services Centre	Social Services	\$13,350	\$18,437
21	Association Canadienne-Francaise de l'Alberta - Regionale d'Edmonton	Social Services	\$13,430	\$18,362
22	Association des juristes d'expression francaise de l'Alberta	Multicultural	\$16,298	n/a
23	Association for Evergreen Youth (The)	Social Services	\$7,424	\$8,291
24	Association Multiculturelle Francophone de l'Alberta	Multicultural	\$0	n/a
25	Association of Traditional Capoeira Regional Edmonton	Recreation	\$2,714	n/a
26	Athletics Alberta	Recreation	\$14,231	n/a

#	Name of Organization	Sector	2012 Recommended Award	2011 Award
27	Autism Society of Edmonton Area	Social Services	\$16,500	\$19,110
28	Ball Hockey Edmonton Association	Recreation	\$13,390	n/a
29	Basically Babies Ltd.	Social Services	\$8,217	\$9,812
30	Beverly Towne Community Development Society	Social Services	\$7,351	\$6,822
31	Boyle Street Community Services	Social Services	\$16,013	\$18,512
32	Boys & Girls Clubs Big Brothers big Sisters of Edmonton & Area Society	Social Services	\$16,500	n/a
33	Brain Care Centre	Social Services	\$16,500	n/a
34	Breast Friends Society of Edmonton	Recreation	\$11,053	\$9,708
35	Building Hope Compassionate Association, A Nazarene Ministry Centre	Social Services	\$5,592	n/a
36	Bushido Karate Association	Recreation	\$5,783	\$5,692
37	Canadian Arab Friendship Association	Multicultural	\$13,560	\$14,618
38	Canadian Association of Disabled Skiing	Recreation	\$5,284	n/a
39	Canadian Athletic Club	Recreation	\$16,500	\$18,587
40	Canadian Birkebeiner Society	Recreation	\$11,757	\$12,849
41	Canadian Hard of Hearing Association Edmonton Branch	Social Services	\$3,680	\$5,843
42	Canadian Hungarian Cultural Society of Edmonton	Multicultural	\$10,528	\$12,764
43	Canadian Mental Health Association - Edmonton Region	Social Services	\$16,188	\$16,324
44	Canadian National Institute for the Blind, The	Social Services	\$13,549	n/a
45	Canadian Red Cross, Edmonton Chapter (The)	Social Services	\$16,363	\$18,736
46	Candeo Housing Association	Social Services	\$2,870	n/a
47	Capital City Gymnastics Club	Recreation	\$13,628	\$18,362
48	Capital City Track Club	Recreation	\$4,138	\$4,599
49	Caribbean Women Network Association of Canada for Support and learning	Multicultural	\$5,951	\$6,344
50	Castle Downs Recreation Society	Social Services	\$6,034	\$7,094
51	CEASE: Centre to End All Sexual Exploitation (formerly PAAFE)	Social Services	\$15,926	\$16,291
52	Centre for Family Literacy Society of Alberta	Social Services	\$16,450	\$18,437
53	CHED Santa's Anonymous Incorporated	Social Services	\$16,275	\$18,512

#	Name of Organization	Sector	2012 Recommended Award	2011 Award
54	Chinese Freemasons Society Edmonton Lodge, The	Social Services	\$16,188	\$18,512
55	Christmas Bureau of Edmonton	Social Services	\$13,628	\$16,357
56	Chrysalis: An Alberta Society for Citizens with Disabilities	Social Services	\$13,549	n/a
57	Clansmen Rugby Football Club	Recreation	\$4,559	\$1,893
58	Clubhouse Society of Edmonton and Area, The	Social Services	\$13,588	n/a
59	Commonwealth Lawn bowling Club of Edmonton	Recreation	\$5,714	\$6,034
60	Cornerstone Counseling Society of Edmonton	Social Services	\$16,363	\$18,587
61	Creating Hope Society	Social Services	\$13,271	\$18,512
62	Cultural Connections Institute - The Learning Exchange	Social Services	\$16,500	\$18,288
63	Cyclone Table Tennis Club	Recreation	\$2,358	n/a
64	Derrick Skating Club	Recreation	\$11,575	\$12,223
65	Dickinsfield Amity House	Social Services	\$13,628	\$18,736
66	Dogs With Wings Assistance Dog Society	Social Services	\$13,628	\$18,512
67	East Park Little League	Recreation	\$6,999	\$6,046
68	Ecole Enfantine	Social Services	\$4,085	\$4,007
69	Edmonton Aurora Synchronized Swim Club	Recreation	\$15,785	\$15,234
70	Edmonton Bicycle Commuters' Society	Social Services	\$10,222	\$10,042
71	Edmonton Centre for Race and Culture	Multicultural	\$13,628	\$16,258
72	Multiple Sclerosis Society of Canada (The), Edmonton Chapter and Capital Region Chapter	Social Services	\$16,500	\$18,960
73	Edmonton Chess Club	Recreation	\$2,781	n/a
74	Edmonton Chinatown Multicultural Centre	Multicultural	\$16,500	\$18,661
75	Edmonton Community Legal Centre	Social Services	\$16,500	\$18,437
76	Edmonton Emergency Relief Services Society	Social Services	\$0	\$7,254
77	Edmonton Federation of Community Leagues Ringette Association	Recreation	\$13,588	n/a
78	Edmonton Fencing Club (1982)	Recreation	\$15,262	\$18,736
79	Edmonton Financial Literacy Society, The	Social Services	\$8,695	\$11,277

#	Name of Organization	Sector	2012 Recommended Award	2011 Award
80	Edmonton Immigrant Services Association	Social Services	\$16,101	\$18,661
81	Edmonton Inner City Children's Society	Social Services	\$11,299	\$13,372
82	Edmonton Interfaith Centre for Education and Action	Multicultural	\$6,269	\$6,273
83	Edmonton Jewish Youth Centre	Multicultural	\$16,101	\$18,661
84	Edmonton Keyano Swim Club	Recreation	\$16,450	\$18,437
85	Edmonton Kinsmen Diving Club	Recreation	\$11,066	\$14,355
86	Edmonton Korean Canadian Association	Multicultural	\$9,592	\$9,443
87	Edmonton Meals on Wheels	Social Services	\$16,101	\$18,885
88	Edmonton Mennonite Centre for Newcomers	Social Services	\$13,628	\$18,362
89	Edmonton Minor Hockey Association	Recreation	\$16,450	n/a
90	Edmonton Nordic Ski Club (The)	Recreation	\$11,832	\$13,724
91	Edmonton North Zone Soccer Association	Recreation	\$13,747	\$18,288
92	Edmonton Northern River Karate School Association	Recreation	\$2,413	\$1,938
93	Edmonton On Campus Adult Education Society	Social Services	\$13,747	\$16,225
94	Edmonton Regional Parent/Guardian Partnership Society (PLAN Edmonton) (The)	Social Services	\$7,610	\$7,770
95	Edmonton Rhythmic Sportive Gymnastics Association	Recreation	\$9,878	n/a
96	Edmonton Rowing Club	Recreation	\$11,165	\$9,150
97	Edmonton Rugby Football Club	Recreation	\$6,546	\$5,282
98	Edmonton Rugby Union Refrees Society, The	Recreation	\$5,649	n/a
99	Edmonton Safe Parent Association, The	Social Services	\$3,060	\$3,566
100	Edmonton Ski Club	Recreation	\$16,500	\$16,828
101	Edmonton Social Planning Council	Social Services	\$13,747	\$15,894
102	Edmonton Speed Skating Association	Recreation	\$7,700	\$7,215
103	Edmonton Synchronized Skating Club	Recreation	\$12,202	\$12,667
104	Edmonton Telephone Historical Information Centre Foundation (The)	Recreation	\$4,950	\$7,819
105	Edmonton Twin and Triplet Club	Social Services	\$8,943	\$8,472

#	Name of Organization	Sector	2012 Recommended Award	2011 Award
106	Edmonton Viets Association	Multicultural	\$9,435	\$10,607
107	Edmonton Water Polo Club	Recreation	\$4,671	\$8,305
108	Edmonton Wildcat Football Club	Recreation	\$10,875	\$18,031
109	ElderCare Edmonton Society for Adult Day Programs	Social Services	\$10,121	n/a
110	Elizabeth Fry Society of Edmonton, Alberta	Social Services	\$16,275	\$18,362
111	Ellerslie Curling & Recreation Association	Recreation	\$13,708	\$17,213
112	EmployAbilities Society of Alberta	Social Services	\$16,275	\$16,357
113	En-Garde Fencing Club(Edmonton)	Recreation	\$6,757	\$6,709
114	E-Ville Roller Derby	Recreation	\$9,428	n/a
115	Excel Resources Society	Social Services	\$16,500	\$16,424
116	Extreme Edge Skating Club	Recreation	\$13,090	\$16,097
117	Familia Association Alberta	Social Services	\$2,229	n/a
118	Families Living Well Society	Social Services	\$2,351	n/a
119	Fliteway Figure Skating Club	Recreation	\$9,583	n/a
120	Fukienese Association of Alberta	Multicultural	\$6,709	n/a
121	Gateway Association for Community Living	Social Services	\$13,509	\$18,661
122	George Spady Centre Society (The)	Social Services	\$16,275	\$18,885
123	Getting Ready for Inclusion Today (The GRIT Society)	Social Services	\$13,747	n/a
124	Girl Guides of Canada - Edmonton Area	Recreation	\$16,500	\$18,661
125	Gordon Russell's Crystal Kids Youth Centre	Recreation	\$13,390	\$16,324
126	Granite Curling Club	Recreation	\$10,166	\$14,495
127	Greenfield School Age Day Care Association	Social Services	\$0	n/a
128	Habitat for Humanity - Edmonton Society	Social Services	\$13,549	\$18,512
129	HIV Network of Edmonton Society	Social Services	\$16,450	\$18,587
130	Hope Foundation of Alberta	Social Services	\$14,304	\$18,437
131	Horizon Gymnastics Club	Recreation	\$15,828	\$18,512
132	Huskie Athletic Association 1978	Recreation	\$12,242	\$4,702
133	Ice Palace Figure Skating Club	Recreation	\$13,588	\$18,512
134	iHuman Youth Society	Social Services	\$16,500	\$18,885

#	Name of Organization	Sector	2012 Recommended Award	2011 Award
135	Institut Guy-Lacombe de la famille	Social Services	\$16,101	n/a
136	Jasper Place Curling Club	Recreation	\$15,057	\$16,696
137	Jewish Community Centre of Edmonton	Recreation	\$16,450	\$18,512
138	Jewish Family Services	Social Services	\$16,500	\$16,324
139	John Humphrey Centre for Peace and Human Rights	Social Services	\$16,500	\$18,288
140	KARA Family Resource Centre	Social Services	\$16,101	\$18,512
141	Kids on Track Association of Edmonton	Social Services	\$13,121	\$15,291
142	Kids Up Front Foundation (Edmonton)	Social Services	\$13,668	\$16,357
143	KidSport Society of Edmonton	Recreation	\$11,238	\$9,918
144	La Society Genealogique Du Nord-ouest	Recreation	\$2,980	\$4,993
145	L'Arche Association of Edmonton	Social Services	\$16,014	n/a
146	L'Association la Girandole d'Edmonton	Multicultural	\$13,668	n/a
147	Learning Centre Literacy Association (The)	Social Services	\$13,763	\$17,641
148	Legal Resource Centre of Alberta Ltd., The	Social Services	\$0	n/a
149	Little Bits Therapeutic Riding Association	Recreation	\$15,180	\$18,587
150	Little League Baseball Alberta District #2	Recreation	\$3,507	\$3,636
151	Living Positive Through Positive Living Society of Alberta	Social Services	\$2,238	n/a
152	Loyal Edmonton Regiment Museum Foundation, The	Multicultural	\$2,785	n/a
153	Mazur Polish Canadian Dancers of Edmonton Society	Recreation	\$2,470	\$5,925
154	McDougall House Association (The)	Social Services	\$16,014	\$18,288
155	Mediation and Restorative Justice Centre	Social Services	\$16,450	\$18,587
156	Mill Woods Family Resource Centre	Social Services	\$16,101	\$16,357
157	Mill Woods Recreational Volleyball Society	Recreation	\$9,623	n/a
158	Mill Woods Soccer Association	Recreation	\$16,500	\$18,437
159	Millwoods Little League Baseball	Recreation	\$6,343	\$6,706
160	Millwoods Minor Football Association	Recreation	\$6,820	n/a

#	Name of Organization	Sector	2012 Recommended Award	2011 Award
161	Multicultural Coalition for Equity in Health & Well--Being	Multicultural	\$10,052	n/a
162	Multicultural Family Resource Society	Multicultural	\$9,160	\$8,284
163	Multicultural Women & Seniors Services Association	Social Services	\$9,208	n/a
164	Mustard Seed Society, The	Social Services	\$13,668	n/a
165	Networks Activity Centre Society of Alberta	Social Services	\$12,642	\$17,114
166	North East Basketball Association(EDM)	Recreation	\$7,895	\$8,376
167	North Edmonton Gymnastics Club	Recreation	\$16,450	\$18,362
168	Northeast Zone Sports Council	Recreation	\$16,500	\$18,512
169	Northern Alberta Freestyle Ski Club	Recreation	\$2,358	n/a
170	Northern Alberta Irish Dance and Arts Association (NAIDAA)	Recreation	\$4,678	n/a
171	Northern Lites Synchronized Skating Club (NLSSC)	Recreation	\$6,902	\$16,265
172	Norwood Child and Family Resource Centre	Social Services	\$15,926	\$18,661
173	Norwood Chinese Education Association	Multicultural	\$8,374	\$10,586
174	Nova Synchro Swim Club	Recreation	\$2,354	n/a
175	Old Strathcona Youth Society	Social Services	\$13,361	\$15,363
176	Olympian Swim Club	Recreation	\$11,400	n/a
177	On Site Placement Services Association	Social Services	\$13,430	n/a
178	Operation Friendship Seniors Society	Social Services	\$13,668	\$17,711
179	Options Sexual Health Association	Social Services	\$16,500	n/a
180	Ortona Gymnastics Club	Recreation	\$16,101	\$18,587
181	Our House (Edmonton) Ltd.	Social Services	\$16,188	\$18,288
182	P.A.L.S. - Project Adult Literacy Society	Social Services	\$16,014	\$16,424
183	Paralympic Sports Association	Recreation	\$14,638	\$16,408
184	Parkinson Alberta Society	Social Services	\$13,747	n/a
185	Penguin Swimming	Recreation	\$9,786	\$10,219
186	Pet Therapy Society of Northern Alberta	Social Services	\$8,890	\$8,156
187	Red Road Healing Society, The	Social Services	\$13,231	n/a

#	Name of Organization	Sector	2012 Recommended Award	2011 Award
188	S.H.A.P.E. Safe Healthy Active People Everywhere Society	Recreation	\$4,042	n/a
189	Schizophrenia Society of Alberta - Edmonton Branch	Social Services	\$10,516	\$18,362
190	Seniors Assisted Transportation Society of Greater Edmonton(SATS)	Social Services	\$12,403	\$12,962
191	Seniors Association of Greater Edmonton	Social Services	\$14,821	\$18,213
192	Seniors Caring About Seniors	Social Services	\$6,110	n/a
193	Seniors Outreach Network Society	Social Services	\$9,252	\$10,166
194	Sexual Assault Centre of Edmonton	Social Services	\$16,500	\$18,661
195	Shamrock Curling Society	Recreation	\$10,640	\$15,209
196	Shang De Tai Chi Praying Mantis Martial Arts Association	Recreation	\$6,606	\$5,272
197	Slovenian Canadian Association of Edmonton	Multicultural	\$3,060	\$3,624
198	Snow Valley Racing Association	Recreation	\$13,549	\$18,437
199	Snow Valley Ski Club	Recreation	\$16,363	\$18,587
200	Society for Safe and Caring Schools & Communities, The	Social Services	\$6,835	n/a
201	Society of St. Vincent de Paul for the Relief of Poverty, Edmonton Particular Council	Social Services	\$6,166	\$6,287
202	Somali Canadian Education and Rural Development Organization (Scerdo)	Social Services	\$8,338	\$9,666
203	South Edmonton Elite Baseball Association (SEEBBA)	Recreation	\$8,470	\$9,432
204	South Edmonton Minor Football Parents' Association	Recreation	\$4,961	n/a
205	South Jasper Place Minor Baseball Association	Recreation	\$10,059	\$13,119
206	Special Olympics Alberta Association	Recreation	\$16,500	\$18,885
207	Spina Bifida & Hydrocephalus Association of Northern Alberta	Social Services	\$8,186	\$9,546
208	St. Martin Ukrainian Bilingual Playschool	Multicultural	\$5,354	\$7,951
209	Steadward Centre for Personal & Physical Achievement	Recreation	\$16,500	n/a
210	Stop Solitude Canada Association	Social Services	\$0	n/a
211	Superskate Advanced Hockey Development Association	Recreation	\$9,733	\$10,236

#	Name of Organization	Sector	2012 Recommended Award	2011 Award
212	Support Network (The)	Social Services	\$16,500	\$18,362
213	Sustainable Food Edmonton	Social Services	\$8,875	\$14,443
214	Team Edmonton Sports Association	Recreation	\$2,203	n/a
215	Terra Association - Meeting the Challenge of Teen Pregnancy	Social Services	\$16,500	\$18,736
216	Association of Metro Edmonton Japanese Community School (The)	Multicultural	\$5,411	\$7,991
217	Candora Society of Edmonton (The)	Social Services	\$16,101	\$18,362
218	Edmonton Springboard and Platform Diving Club (The)	Recreation	\$13,668	\$16,324
219	Society for Selections: A Career Support Service (The)	Social Services	\$13,350	n/a
220	Sport For Every Child Club (The)	Recreation	\$15,926	\$16,357
221	Thistle Curling Club Limited (The)	Recreation	\$9,401	n/a
222	Today Family Violence Help Centre (The)	Social Services	\$13,509	n/a
223	Ukrainian Canadian Social Services	Social Services	\$5,299	\$9,265
224	Uncles & Aunts at Large (Edmonton Area) Society	Social Services	\$16,500	\$18,960
225	United Albertan Paddling Society (UAPS)	Recreation	\$5,369	\$2,364
226	Unity Centre of North East Edmonton	Social Services	\$15,337	\$16,357
227	Warriors Athletic Association	Recreation	\$5,964	\$8,653
228	Wecan Food Basket Society of Alberta	Social Services	\$12,742	\$13,956
229	Westmount Fitness Club	Recreation	\$9,873	\$11,442
230	Whitemud Equine Learning Centre Association	Recreation	\$16,275	\$18,512
231	Wildlife Rehabilitation Society of Edmonton	Recreation	\$16,500	\$19,035
232	Windsound Learning Society	Social Services	\$2,839	n/a
233	Wings of Providence Society	Social Services	\$13,588	\$18,362
234	Youth Emergency Shelter Society of Edmonton	Social Services	\$16,101	n/a
235	Zim Queens Soccer Club	Recreation	\$2,835	n/a
236	Zimbabwe Cultural Society of Alberta	Social Services	\$5,810	n/a

Community Investment Operating Grant Program Priorities and Guidelines 2011-2013

Priorities

1. Organizations contribute to making Edmonton a vibrant, connected, engaged and welcoming community by providing Edmontonians with opportunities to connect, interact, and become integrated through social, recreational, and cultural programs and activities.
Supporting Statements
 - Organizations actively seeking to connect Edmontonians and build community by providing opportunities for interaction and integration, including opportunities to participate as volunteers.
 - Organizations meeting the needs of Edmontonians by making their programs and activities more accessible and affordable and by providing and/or adapting programs and services to address barriers to participation. Barriers to participation may include: gender, ethnicity, culture, faith, age, literacy, language, abilities, income and/or location.
2. Organizations contribute to the celebration of life in Edmonton.
Supporting Statements
 - Organizations promoting healthy living through sport, recreation, leisure and social opportunities.
 - Organizations celebrating the multi-faceted heritage of Edmonton's diverse cultural community, and the multicultural, recreation, amateur sport and social service accomplishments.
3. Organizations contribute to making Edmonton a caring, inclusive and affordable community where all people, including vulnerable populations, have opportunities to achieve their aspirations and feel a sense of belonging.
Supporting Statements
 - Organizations benefit the community by enriching the diversity of opportunities in Edmonton, and by addressing identified community needs, trends and issues.
 - Organizations benefit individuals by providing participants and volunteers with opportunities to develop themselves, and by providing them with opportunities to acquire or enhance their skills and abilities.
4. Organizations contribute to making Edmonton a sustainable city by practicing fiscal responsibility and good management, including strategic planning, budgeting, seeking out a diversity of revenue sources, planning their services and programs to fit with their registered objectives and mandate, and improving operations, programs and services.
Supporting Statements
 - Organizations contribute to social sustainability by nurturing participation in community life, providing innovative capacity building strategies, and investing in community leaders.
 - Organizations demonstrate fiscal sustainability by delivering programs and activities that meet evolving community needs while balancing revenue sources and operating expenditures.

Guidelines

The following Guidelines will be considered when evaluating applicants for the 2011-2013 Community Investment Operating Grant Program:

1. Those applicants that have excessive unrestricted operating cash reserve will not normally be considered for a Community Investment Operating Grant. For the purposes of this grant program, "excessive" is defined as 2 years or more of unrestricted cash reserves or restricted but available for operating expenses.
2. Applicants are evaluated and awarded a grant amount in comparison to others in the same sector. (Multicultural, Social Services, Amateur Sport/Recreation)
3. Not-for-profit organizations with a provincial mandate, providing ongoing direct community-based programs/services for predominantly city of Edmonton residents may be considered provided that separate financial statements are submitted for the Edmonton programs and services.

Community Investment Operating Grant 2012 Grant Review Process

The 2012 Community Investment Operating Grant Program Priorities and Guidelines were communicated to applicants through the City of Edmonton Website, the 2012 application guide and grant workshops conducted in September 2011.

The CSAB appointed a four-member Community Investment Grant Committee who chaired each of the Grant Review Subcommittees. The CSAB and the Community Investment Grant Committee recruited and approved the selection of 13 community volunteers to sit on the four Grant Review Subcommittees. Subcommittee members received an orientation to the grant review process in December and conducted their review of applications in January. Approximately 825 volunteer hours went into the review of this year's grant applications.

The Community Investment Grant Committee met to review the initial grant recommendations of the Grant Review Subcommittees. The Committee developed pre-appeal grant recommendations using a proportional funding model that awards a base amount determined by the eligible operating expenses of the organization and a merit amount based on the score given by the Review Committee:

- Of the **236 applicants**, **6** did not meet the grant eligibility requirements

- Of the **236 eligible applicants**:
 - 230** were recommended for funding
 - 6** were not recommended for funding

- Of the **6 applicants not recommended for funding**:
 - 1** had too low a percentage of Edmontonians participating in their programs.
 - 3** had insufficient information in the application form to assess properly and/or governance/financial concerns.
 - 1** organization did not provide direct programs or services.
 - 1** organization was deemed ineligible within the grant program due to the organizations mandate not being able to within the program definitions of the sectors. (ie. multicultural, social services, sport and recreation)

- Organizations are given an opportunity to appeal their grant recommendation to the Community Services Advisory Board in accordance with City Policy C211F.
- The Community Services Advisory Board struck an Appeal Committee to review the appellant's original application and appeal letter.
- A total of **2** appeals were received. The Appeals Committee met to review the appeals on Wednesday, March 21. The Committee denied both cases.

Community Investment Operating Grant Comparative Summary

Year of Funding	2006	2007	2008	2009	2010	2011	2012
Number of Applicants	184	185	204	219	202	214	236
Grant Recipients	142	150	168	189	174	185	230
New Applicants	29	30	48	52	32	41	46
Grant Funding Available	\$1,472,300	\$1,956,200	\$2,379,810	\$2,380,445	\$2,455,718	\$2,492,332	\$2,582,088
Average Grant Amount	\$10,084	\$12,786	\$14,166	\$12,595	\$14,113	\$13,472	\$10,602

Comparative organizational operating costs (this is representative only, as the figures **do not apply to exactly the same number of organizations** every year).

YEAR	2007	2008	2009	2010	2011	2012
CIOG Funding	\$1,956,200	\$2,379,810	\$2,380,445	2,455,718	\$2,492,332	\$2,492,332
Maximum Grant Eligibility (25% of Eligible Operating Expenses)	\$22,791,909	\$31,518,463	\$27,279,562	\$28,987,916	\$30,770,639	\$40,784,751
Average % of total applicants 25% eligible expenses CIOG funding addresses	8.5%	7.6%	8.7%	12%	8.1%	6.3%