

A stylized geometric collage of various Edmonton scenes, including a tractor, a stadium, a house, a person on a fence, a bridge, a cyclist, a golf course, a park, and a house, arranged in a triangular pattern on the left side of the cover.

OPERATING BUDGET

THE CITY OF EDMONTON
**Spring 2020
Supplemental
Operating Budget
Adjustment**

Approved April 27, 2020

Edmonton

2020-2022 Operating Budget Incremental Changes			
Spring 2020 SOBA			
	2020	2021	2022
Base Budget:	(18,676)	19,579	20,027
<i>Tax Increase</i>	<i>(1.2)</i>	<i>1.2</i>	<i>1.1</i>
Growth funds Growth:			
Impacts of Capital	5,792	8,706	619
Capital Project Financing	11,397	17,551	10,187
Assessment Growth Revenue	(21,210)	(33,845)	(35,421)
Service Changes	15,208	8,380	4,467
	11,187	792	(20,148)
<i>Tax Increase</i>	<i>0.7</i>	<i>0.0</i>	<i>(1.1)</i>
Dedicated Tax Increases:			
Valley Line SE	10,300	5,300	5,700
Valley Line West & Metro (tax supported debt)	3,024	8,757	14,263
Alley Renewal	-	5,380	5,300
Net Dedicated Tax Increases	13,324	19,437	25,263
<i>Tax Increase</i>	<i>0.8</i>	<i>1.1</i>	<i>1.4</i>
Edmonton Police Services	16,226	16,304	17,446
<i>Tax Increase</i>	<i>1.0</i>	<i>0.9</i>	<i>1.0</i>
Total Incremental Increase	22,061	56,112	42,588
<i>Tax Increase</i>	<i>1.3</i>	<i>3.2</i>	<i>2.4</i>

Overall Impact of the Proposed Tax Increase			
	2020	2021	2022
Maintain Services	(1.2)	1.2	1.1
Service Changes	0.7	0.0	(1.1)
Valley Line LRT	0.8	0.8	1.1
Alley Renewal	-	0.3	0.3
Edmonton Police Service	1.0	0.9	1.0
Proposed Tax Increase	1.3	3.2	2.4
Tax Revenue	1,652,732	1,696,003	1,785,960
Add Growth	32,310	33,845	35,421
GIPOT Reduction	(11,100)	-	-
	1,673,942	1,729,848	1,821,381
New Funding Required (incremental Increase above)	22,061	56,112	42,588
	1,696,003	1,785,960	1,863,969

2020-2022 Operating Budget Changes

Attachment 1

	2020				2021				2022			
(000s)	Revenue	Expense	Net	Tax Rate %	Revenue	Expense	Net	Tax Rate %	Revenue	Expense	Net	Tax Rate %
Dec 2019 Approved Tax Supported Operations	3,007,318	3,007,318	-	2.08	3,114,296	3,114,296	-	2.6	3,200,286	3,200,286	-	2.4
2019 Carryforwards & other approved adjustments	19,637	19,637	-	-	-	-	-	-	-	-	-	-
March-First Km/Last Km Transit Service Pilot	-	3,675	3,675	0.2	-	6,732	6,732	0.4	-	(3,484)	(3,484)	(0.2)
Total Operating Budget Changes from prior years	-	-	-	-	(3,852)	(3,852)	-	-	6,958	6,958	-	-
Amended Tax Supported Operations	3,026,955	3,030,630	3,675	2.3	3,110,444	3,117,176	6,732	3.0	3,207,244	3,203,760	(3,484)	2.2
1. Changes to Economic Forecasts:												
Change to Assessment Growth	3,432	-	(3,432)	(0.2)	-	-	-	-	-	-	-	-
Correction to estimate for GIPOT reduction	2,900	-	(2,900)	(0.2)	-	-	-	-	-	-	-	-
<u>Corporate Expenditures & Revenues:</u>												
Change to Debt Servicing Requirements	(79)	(4,235)	(4,156)	(0.2)	8	1,564	1,556	0.1	1,733	1,327	(406)	(0.0)
Remove repayment to FSR Reserve-repaid in 2019	-	(3,210)	(3,210)	(0.2)	-	3,210	3,210	0.2	-	-	-	-
Changes to Supplementary Tax Payments	1,200	-	(1,200)	(0.1)	(300)	-	300	0.0	-	-	-	-
Change to WCB Premiums	-	1,436	1,436	0.1	-	-	-	-	-	-	-	-
Changes to Uncollectible Tax	-	500	500	0.0	-	-	-	-	-	-	-	-
	7,453	(5,509)	(12,962)	(0.8)	(292)	4,774	5,066	0.3	1,733	1,327	(406)	(0.0)
2. Administrative Adjustments Requiring Council Approval												
Edmonton Economic Development Corporation												
Reduction in funding to EEDC on a one-time basis held in Corporate Expenditures	-	(9,771)	(9,771)	(0.6)	-	9,771	9,771	0.6	-	-	-	-
	(376)	9,395	9,771	0.6	376	(9,395)	(9,771)	(0.6)	-	-	-	-
<u>Edmonton Police Services</u>												
Positions transferred and funded by ALERT	2,843	2,843	-	-	127	127	-	-	12	12	-	-
<u>Transfer budget reduction strategies from Fleet Services to tax supported branches:</u>												
Fleet & Facility Services	-	2,786	2,786	0.2	-	(4)	(4)	(0.0)	-	-	-	-
Edmonton Transit	-	(1,562)	(1,562)	(0.1)	-	1	1	0.0	-	-	-	-
Parks & Roads Services	-	(766)	(766)	(0.0)	-	2	2	0.0	-	-	-	-
Fire Rescue Services	-	(340)	(340)	(0.0)	-	-	-	-	-	-	-	-
Community & Recreation Facilities	-	(93)	(93)	(0.0)	-	1	1	0.0	-	-	-	-
Community Standards & Neighbourhoods	-	(25)	(25)	(0.0)	-	-	-	-	-	-	-	-
<u>Parks & Roads Services</u>												
Traffic Safety decrease in transfer from reserve	(1,000)	(1,000)	-	-	-	-	-	-	-	-	-	-
<u>Development Services</u>												
Permit and Licensing Service Improvement project offset with reduced transfer to reserve	-	300	300	0.0	-	(100)	(100)	(0.0)	-	(200)	(200)	(0.0)
	-	(300)	(300)	(0.0)	-	100	100	0.0	-	200	200	0.0
<u>Arts Habitat</u>												
Transfer budget from Edmonton Arts Council to Integrated Strategic Development	-	(338)	(338)	(0.0)	-	(113)	(113)	(0.0)	-	-	-	-
	-	338	338	0.0	-	113	113	0.0	-	-	-	-
	1,467	1,467	-	-	503	503	-	-	12	12	-	-
3. Council Directed												
Economic & Environmental Sustainability												
Storefront Improvement and Development Incentive Programs	-	200	200	0.0	-	-	-	-	-	-	-	-
offset with internal recovery from the Quarters CRL Services	-	(200)	(200)	(0.0)	-	-	-	-	-	-	-	-
<u>Social Development</u>												
Homeward Trust Foundation Grant to Support Temporary Housing	-	1,750	1,750	0.1	-	(1,750)	(1,750)	(0.1)	-	-	-	-
<u>Corporate Expenditures & Revenues:</u>												
Reduction to Capital Project Financing PAYGO	-	(1,560)	(1,560)	(0.1)	-	-	-	-	-	-	-	-
	-	190	190	0	-	(1,750)	(1,750)	(0)	-	-	-	-
Adjustment to First Km/Last Km Transit Service Pilot	-	(3,675)	(3,675)	(0.2)	-	3,867	3,867	0.2	-	3,293	3,293	0.2
Adjustments to Emergent Items Budget	-	-	-	-	-	(3,316)	(3,316)	(0.2)	-	406	406	0.0
	-	(3,675)	(3,675)	(0.2)	-	551	551	0.0	-	3,699	3,699	0.2
Total Operating Budget Changes	8,920	(7,527)	(16,447)	(1.0)	211	4,078	3,867	0.2	1,745	5,038	3,293	0.2
Adjusted Tax Supported Operations	3,035,875	3,023,103	(12,772)		3,110,655	3,121,254	10,599		3,208,989	3,208,798	(191)	
Adjustment to Tax Rate Revenue	(12,772)	-	12,772		10,599	-	(10,599)		(191)	-	191	
Adjusted Tax Supported Operations Budget	3,023,103	3,023,103	-	1.3	3,121,254	3,121,254	-	3.2	3,208,798	3,208,798	-	2.4

Report: CR_7925

2020-2022 Operating Budget Changes

Attachment 1

(000s)	2020			2021			2022		
	Revenue	Expense	Net	Revenue	Expense	Net	Revenue	Expense	Net
<u>Community Revitalization Levies (CRL):</u>									
Belvedere CRL	5,080	5,080	-	2,405	2,405	-	1,934	1,934	-
Total Operating Budget Changes from prior year	-	-	-	(1,194)	(1,194)	-	2,168	2,168	-
Amended Belvedere CRL	5,080	5,080	-	1,211	1,211	-	4,102	4,102	-
Change in CRL Revenue	(138)	-	(138)	(328)	-	(328)	(87)	-	(87)
Change in Transfer To/From Reserve	154	(1,204)	1,358	480	1,204	(724)	(800)	1,008	(1,808)
Updated Forecast	(1,210)	10	(1,220)	3,210	2,158	1,052	4,050	2,155	1,895
Total Belvedere CRL Changes:	(1,194)	(1,194)	-	3,362	3,362	-	3,163	3,163	-
Amended Belvedere CRL	3,886	3,886	-	4,573	4,573	-	7,265	7,265	-
Capital City Downtown CRL	35,514	35,514	-	38,679	38,679	-	41,972	41,972	-
Total Operating Budget Changes from prior year	-	-	-	(3,149)	(3,149)	-	(3,545)	(3,545)	-
Amended Capital City Downtown CRL	35,514	35,514	-	35,530	35,530	-	38,427	38,427	-
Change in CRL Revenue	(3,149)	-	(3,149)	(396)	-	(396)	(641)	-	(641)
Change in Transfer To/From Reserve	-	154	(154)	-	(518)	518	-	(901)	901
Updated Forecast	-	(3,303)	3,303	-	122	(122)	-	260	(260)
Total Capital City Downtown CRL Changes:	(3,149)	(3,149)	-	(396)	(396)	-	(641)	(641)	-
Amended Capital City Downtown CRL	32,365	32,365	-	35,134	35,134	-	37,786	37,786	-
The Quarters Downtown CRL	6,518	6,518	-	7,484	7,484	-	7,480	7,480	-
Total Operating Budget Changes from prior year	-	-	-	(115)	(115)	-	501	501	-
Amended The Quarters Downtown CRL	6,518	6,518	-	7,369	7,369	-	7,981	7,981	-
Change in CRL Revenue	214	-	214	(745)	-	(745)	674	-	674
Change in Transfer To/From Reserve	(329)	-	(329)	1,361	-	1,361	441	-	441
Updated Forecast	-	(115)	115	-	616	(616)	-	1,115	(1,115)
Total of The Quarters Downtown CRL Changes:	(115)	(115)	-	616	616	-	1,115	1,115	-
Amended The Quarters Downtown CRL	6,403	6,403	-	7,985	7,985	-	9,096	9,096	-

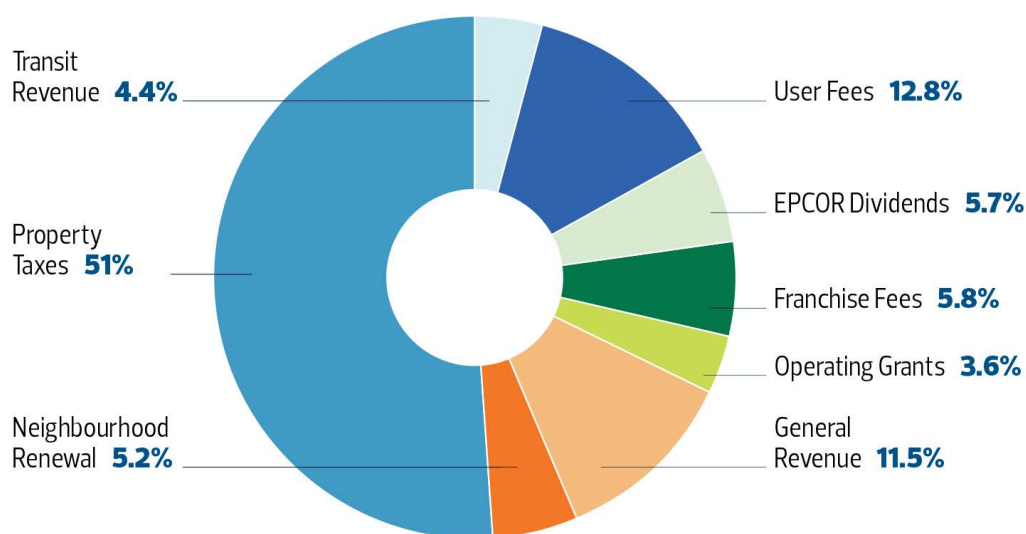
Report: CR_7925

Budget in Brief

Where the Money Comes From

Taxes collected from residential and commercial properties make up 56.2 percent of the total revenue needed for the approved operating budget, which includes the amounts approved for the Valley Line LRT and the Alley Renewal Strategy (included with Neighbourhood Renewal). Each homeowner pays a share of the total tax required based on the value of their home relative to all other homes, as does each business. At 12.8 percent of the total revenue, user fees form the next most significant portion of revenue collected by the City. This revenue is generated primarily from permits and fees collected for the use of recreation facilities. The percentages shown in the chart below reflect the revenue sources for the approved budget in 2020. The approved budget would result in a similar distribution of revenue sources in 2021 and 2022.

2020 Revenue Budget

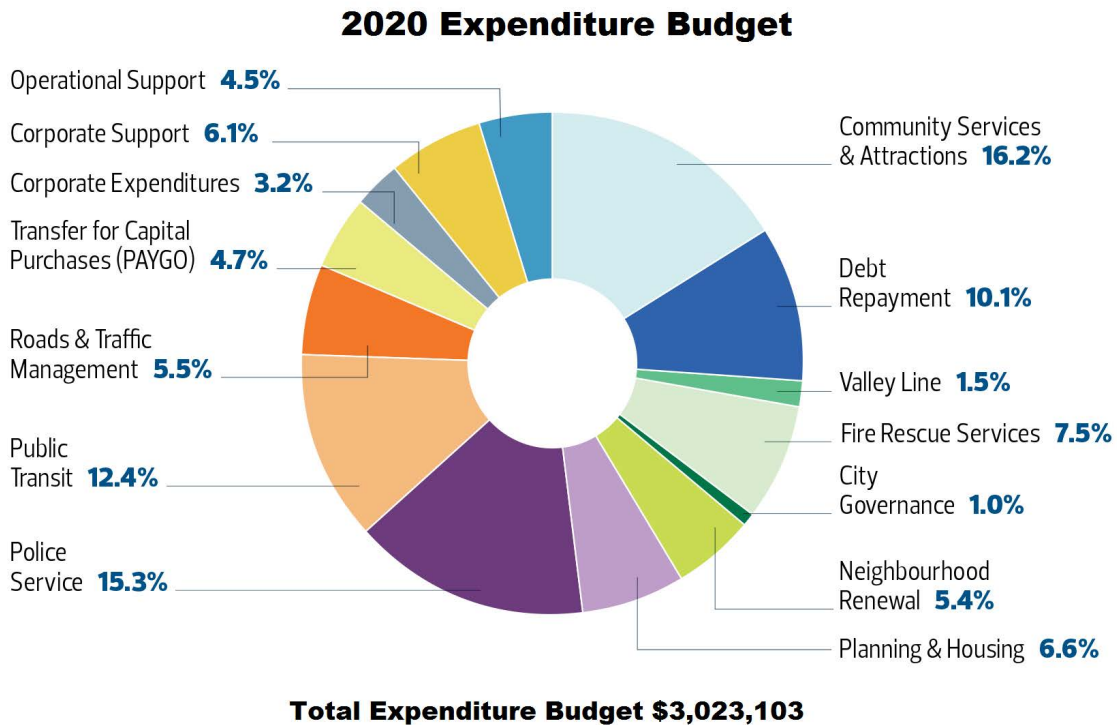


Total Revenue Budget \$3,023,103

Budget in Brief

Where the Money is Spent

The chart below shows the total tax-supported expenditures for each major category. The portion of the City's budget that is spent on providing police, transit, community services and attractions is 43.9 percent. The percentages shown in the chart below reflect the spending categories for the approved budget in 2020. The approved budget would result in a similar distribution of spending in 2021 and 2022.



2019-2022 Budget - Tax-supported Operations by Category

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Revenue & Transfers				
Taxation Revenues	1,618,021	1,696,003	1,785,960	1,863,969
User Fees, Fines, Permits, etc.	441,613	386,824	386,061	382,955
Franchise Fees	174,446	175,371	179,490	183,104
EPCOR Dividends	171,000	171,000	171,000	171,000
Transit Revenue	132,618	132,672	138,534	142,018
Transfer from Reserves	124,539	156,904	151,864	153,822
Other Revenue	120,866	118,593	119,481	120,074
Operating Grants	107,000	107,777	107,696	108,207
Investment Earnings & Dividends for Capital Financing	83,454	77,959	81,168	83,649
One-time Items	53,060	-	-	-
Total Revenue & Transfers	\$3,026,617	\$3,023,103	\$3,121,254	\$3,208,798
Net Expenditure & Transfers				
Personnel	1,595,529	1,609,685	1,629,942	1,646,538
Materials, Goods, and Supplies	216,000	223,490	219,667	221,000
External Services	273,236	284,229	335,277	361,696
Fleet Services	(33,001)	(40,763)	(36,187)	(35,741)
Intra-municipal Charges	90,037	86,978	88,425	88,722
Debt	303,949	308,881	324,866	351,003
Utilities & Other Charges	418,894	445,135	446,683	458,242
Transfer to Reserves	313,791	316,518	325,464	331,353
Intra-municipal Recoveries	(209,470)	(211,050)	(212,883)	(214,015)
One-time Items	57,652	-	-	-
Total Net Expenditure & Transfers	\$3,026,617	\$3,023,103	\$3,121,254	\$3,208,798
Total Net Operating Requirement	-	-	-	-
Full-time Equivalents				
Boards & Commissions				
Economic Development Corporation	586.0	586.0	586.0	586.0
Police Service	2,681.6	2,745.2	2,785.7	2,830.7
Public Library	524.9	525.3	525.3	525.3
Other Boards & Commissions	56.0	56.0	56.0	56.0
Civic Departments				
Citizen Services	2,846.2	2,875.8	2,871.8	2,869.8
City Operations	4,828.9	4,836.5	4,835.4	4,831.0
Communications & Engagement	385.4	409.3	400.8	400.8
Corporate Expenditures & Revenues	0.5	10.5	10.5	10.5
Employee Services	245.0	236.0	236.0	236.0
Financial & Corporate Services	1,055.9	1,035.8	1,020.4	1,008.4
Integrated Infrastructure Services	531.2	541.3	541.3	541.3
Mayor & Councillor Offices	50.0	50.0	50.0	50.0
Office of the City Auditor	16.0	16.0	16.0	16.0
Office of the City Manager	194.4	197.4	196.4	191.4
Urban Form & Corporate Strategic Development	719.0	683.5	676.9	670.3
One-time Items	1.3	-	-	-
Total Full-time Equivalents	14,722.3	14,804.6	14,808.5	14,823.5

2019-2022 Budget - Tax-supported Operations by Department

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Revenue & Transfers				
Boards & Commissions				
Economic Development Corporation	42,181	44,382	45,038	46,857
Police Service	94,006	95,565	95,543	95,553
Public Library	8,251	8,978	9,128	9,474
Other Boards & Commissions	3,316	3,316	3,316	3,316
Total Boards & Commissions	\$147,754	\$152,241	\$153,025	\$155,200
Civic Departments				
Citizen Services	111,147	115,155	111,294	108,037
City Operations	205,836	209,396	233,301	236,750
Communications & Engagement	1,458	1,520	703	703
Employee Services	-	130	-	-
Financial & Corporate Services	13,455	14,611	14,198	11,970
Integrated Infrastructure Services	917	1,246	1,417	1,417
Mayor & Councillor Offices	-	12	-	-
Office of the City Manager	732	732	2,375	732
Urban Form & Corporate Strategic Development	122,717	124,038	119,762	128,774
Corporate Revenues	716,809	708,019	699,219	701,246
Total Taxation Revenue	1,652,732	1,696,003	1,785,960	1,863,969
One-time Items	53,060	-	-	-
Total Revenue & Transfers	\$3,026,617	\$3,023,103	\$3,121,254	\$3,208,798
Net Expenditure & Transfers				
Boards & Commissions				
Economic Development Corporation	61,724	54,153	64,581	66,400
Police Service	450,786	468,568	484,854	502,308
Public Library	62,783	63,508	63,660	64,004
Other Boards & Commissions	40,217	42,484	44,298	46,336
Total Boards & Commissions	\$615,510	\$628,713	\$657,393	\$679,048
Civic Departments				
Citizen Services	480,807	493,888	487,853	485,743
City Operations	707,280	705,231	739,601	741,101
Communications & Engagement	34,247	35,940	34,061	34,248
Employee Services	27,217	27,481	27,425	27,551
Financial & Corporate Services	145,569	146,851	144,643	142,453
Integrated Infrastructure Services	22,083	24,019	21,314	21,148
Mayor & Councillor Offices	6,858	6,950	7,012	7,076
Office of the City Auditor	2,627	2,661	2,688	2,713
Office of the City Manager	26,518	26,408	30,157	25,897
Urban Form & Corporate Strategic Development	178,793	180,978	178,442	190,027
Corporate Expenditures	565,510	588,037	629,339	685,167
Neighbourhood Renewal	155,946	155,946	161,326	166,626
One-time Items	57,652	-	-	-
Total Net Expenditure & Transfers	\$3,026,617	\$3,023,103	\$3,121,254	\$3,208,798
Total Net Operating Requirement	-	-	-	-

2019-2022 Budget - Tax-supported Operations by Branch

Net Operating Requirement

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Boards & Commissions				
Economic Development Corporation	19,543	9,771	19,543	19,543
Police Service	356,780	373,003	389,311	406,755
Public Library	54,532	54,530	54,532	54,530
Other Boards & Commissions	36,901	39,168	40,982	43,020
Total Boards & Commissions	\$467,756	\$476,472	\$504,368	\$523,848
Civic Departments				
Citizen Services				
Community & Recreation Facilities	57,987	63,737	61,055	61,858
Community Standards & Neighbourhoods	44,790	44,674	44,137	44,196
Fire Rescue Services	224,500	225,794	228,262	230,001
Integrated Strategic Development	6,823	6,942	7,073	7,116
Social Development	35,560	37,586	36,032	34,535
City Operations				
41ST AVE SW QE2 HWY Interchange	-	-	-	-
Business Performance & Customer Experience	2,525	2,523	2,523	2,523
Edmonton Transit	225,057	230,307	244,083	244,834
Fleet & Facility Services	69,192	66,998	65,370	63,953
Parks & Roads Services	204,670	196,007	194,324	193,041
Communications & Engagement				
Engagement	16,986	19,074	18,709	18,787
External and Intergovernmental Relations	3,379	3,449	3,463	3,476
Integrated Marketing Communications	9,845	9,427	8,723	8,808
Reputation and Brand	2,579	2,470	2,463	2,474
Employee Services				
Employee Relations & Compensation	4,322	4,330	4,338	4,345
Organizational Design & Development	2,844	3,862	3,847	3,823
Talent Acquisition, Service & Solutions	12,702	12,870	13,056	13,219
Workforce Safety & Employee Health	7,349	6,289	6,184	6,164
Financial & Corporate Services				
Assessment & Taxation	21,766	20,947	20,331	20,331
Corporate Procurement & Supply Services	13,864	14,032	13,114	12,886
Financial Services	20,844	19,884	19,345	19,240
Open City & Technology	49,140	51,070	50,964	49,656
Real Estate	26,500	26,307	26,691	28,370
Integrated Infrastructure Services				
Building Great Neighbourhoods and Open Spaces	2,626	2,501	2,512	2,519
Business Planning & Support	6,526	8,328	7,629	7,559
Infrastructure Delivery	3,199	1,739	1,789	1,794
Infrastructure Planning & Design	8,113	9,492	7,242	7,130
LRT Expansion & Renewal	702	713	725	729
Mayor & Councillor Offices	6,858	6,938	7,012	7,076

2019-2022 Budget - Tax-supported Operations by Branch

Net Operating Requirement

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Office of the City Auditor	2,627	2,661	2,688	2,713
Office of the City Manager				
City Manager	2,059	2,026	2,026	2,025
Law	11,892	12,155	12,068	12,140
Office of the City Clerk	11,835	11,495	13,688	11,000
Urban Form & Corporate Strategic Development				
City Planning	15,124	20,328	18,944	18,044
Corporate Strategy	5,494	5,328	5,334	5,337
Development Services	12,607	5,623	5,960	6,404
Economic & Environmental Sustainability	22,709	25,661	28,442	31,468
The Quarters Downtown CRL	142	-	-	-
Total Civic Departments	\$1,175,737	\$1,183,567	\$1,190,146	\$1,189,574
Corporate Expenditures & Revenues				
Automated Enforcement	-	-	-	-
Capital Project Financing	180,366	188,105	214,037	238,487
Corporate Expenditures	22,682	36,429	54,439	82,023
Corporate Revenues	(396,697)	(397,916)	(397,056)	(400,689)
Taxation Expenditures	6,550	7,300	7,300	7,000
Valley Line LRT	35,800	46,100	51,400	57,100
Total Corporate Expenditures & Revenues	(\$151,299)	(\$119,982)	(\$69,880)	(\$16,079)
Neighbourhood Renewal				
Neighbourhood Renewal	162,946	162,946	168,326	173,626
Less: Microsurfacing - Parks & Roads Services	7,000	7,000	7,000	7,000
Transfer to Capital - Corporate Programs	\$155,946	\$155,946	\$161,326	\$166,626
Total Taxation Revenue	(1,652,732)	(1,696,003)	(1,785,960)	(1,863,969)
One-time Items	4,592	-	-	-
Total Net Operating Requirement	-	-	-	-

2019-2022 Budget - Tax-supported Operations by Branch

Expenditure Summary

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Boards & Commissions				
Economic Development Corporation	61,724	54,153	64,581	66,400
Police Service	450,786	468,568	484,854	502,308
Public Library	62,783	63,508	63,660	64,004
Other Boards & Commissions	40,217	42,484	44,298	46,336
Total Boards & Commissions	\$615,510	\$628,713	\$657,393	\$679,048
Civic Departments				
Citizen Services				
Community & Recreation Facilities	128,699	131,865	128,568	128,321
Community Standards & Neighbourhoods	50,023	52,098	50,232	50,297
Fire Rescue Services	226,767	227,161	229,629	231,368
Integrated Strategic Development	6,869	6,988	7,119	7,162
Social Development	68,449	75,776	72,305	68,595
City Operations				
41ST AVE SW QE2 HWY Interchange	-	1,406	-	-
Business Performance & Customer Experience	2,525	2,523	2,523	2,523
Edmonton Transit	363,400	371,123	410,191	415,591
Fleet & Facility Services	86,142	83,952	82,362	80,989
Parks & Roads Services	255,213	246,227	244,525	241,998
Communications & Engagement				
Engagement	17,410	19,192	18,709	18,787
External and Intergovernmental Relations	3,379	3,449	3,463	3,476
Integrated Marketing Communications	10,753	10,766	9,426	9,511
Reputation and Brand	2,705	2,533	2,463	2,474
Employee Services				
Employee Relations & Compensation	4,322	4,330	4,338	4,345
Organizational Design & Development	2,844	3,862	3,847	3,823
Talent Acquisition, Service & Solutions	12,702	13,000	13,056	13,219
Workforce Safety & Employee Health	7,349	6,289	6,184	6,164
Financial & Corporate Services				
Assessment & Taxation	21,766	20,947	20,331	20,331
Corporate Procurement & Supply Services	14,226	14,412	13,494	13,266
Financial Services	22,553	21,606	21,580	21,503
Open City & Technology	49,767	51,464	51,358	50,050
Real Estate	37,257	38,422	37,880	37,303
Integrated Infrastructure Services				
Building Great Neighbourhoods and Open Spaces	2,626	2,501	2,512	2,519
Business Planning & Support	6,988	8,790	8,591	8,521
Infrastructure Delivery	3,199	2,068	1,789	1,794
Infrastructure Planning & Design	8,113	9,492	7,242	7,130
LRT Expansion & Renewal	1,157	1,168	1,180	1,184
Mayor & Councillor Offices	6,858	6,950	7,012	7,076

2019-2022 Budget - Tax-supported Operations by Branch

Expenditure Summary

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Office of the City Auditor	2,627	2,661	2,688	2,713
Office of the City Manager				
City Manager	2,059	2,026	2,026	2,025
Law	11,892	12,155	12,068	12,140
Office of the City Clerk	12,567	12,227	16,063	11,732
Urban Form & Corporate Strategic Development				
City Planning	59,402	67,975	70,957	79,293
Corporate Strategy	6,144	6,178	5,334	5,337
Development Services	83,989	78,064	72,223	72,478
Economic & Environmental Sustainability	24,174	28,761	29,928	32,919
The Quarters Downtown CRL	5,084	-	-	-
Total Civic Departments	\$1,631,999	\$1,650,407	\$1,673,196	\$1,677,957
Corporate Expenditures				
Automated Enforcement	50,750	45,690	40,880	38,290
Capital Project Financing	444,119	446,442	467,167	494,494
Corporate Expenditures	23,503	37,416	55,292	82,892
Corporate Revenues	88	89	2,300	91
Taxation Expenditures	11,250	12,300	12,300	12,300
Valley Line LRT	35,800	46,100	51,400	57,100
Total Corporate Expenditures	\$565,510	\$588,037	\$629,339	\$685,167
Neighbourhood Renewal				
Neighbourhood Renewal	162,946	162,946	168,326	173,626
Less: Microsurfacing - Parks & Roads Services	7,000	7,000	7,000	7,000
Transfer to Capital - Corporate Programs	\$155,946	\$155,946	\$161,326	\$166,626
One-time Items	57,652	-	-	-
Total Net Expenditure & Transfers	\$3,026,617	\$3,023,103	\$3,121,254	\$3,208,798

2019-2022 Budget - Tax-supported Operations by Branch

Revenue Summary

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Boards & Commissions				
Economic Development Corporation	42,181	44,382	45,038	46,857
Police Service	94,006	95,565	95,543	95,553
Public Library	8,251	8,978	9,128	9,474
Other Boards & Commissions	3,316	3,316	3,316	3,316
Total Boards & Commissions	\$147,754	\$152,241	\$153,025	\$155,200
Civic Departments				
Citizen Services				
Community & Recreation Facilities	70,712	68,128	67,513	66,463
Community Standards & Neighbourhoods	5,233	7,424	6,095	6,101
Fire Rescue Services	2,267	1,367	1,367	1,367
Integrated Strategic Development	46	46	46	46
Social Development	32,889	38,190	36,273	34,060
City Operations				
41ST AVE SW QE2 HWY Interchange	-	1,406	-	-
Edmonton Transit	138,343	140,816	166,108	170,757
Fleet & Facility Services	16,950	16,954	16,992	17,036
Parks & Roads Services	50,543	50,220	50,201	48,957
Communications & Engagement				
Engagement	424	118	-	-
Integrated Marketing Communications	908	1,339	703	703
Reputation and Brand	126	63	-	-
Employee Services				
Talent Acquisition, Service & Solutions	-	130	-	-
Financial & Corporate Services				
Corporate Procurement & Supply Services	362	380	380	380
Financial Services	1,709	1,722	2,235	2,263
Open City & Technology	627	394	394	394
Real Estate	10,757	12,115	11,189	8,933
Integrated Infrastructure Services				
Business Planning & Support	462	462	962	962
Infrastructure Delivery	-	329	-	-
Infrastructure Planning & Design	-	-	-	-
LRT Expansion & Renewal	455	455	455	455
Mayor & Councillor Offices				
	-	12	-	-
Office of the City Manager				
Office of the City Clerk	732	732	2,375	732
Urban Form & Corporate Strategic Development				
City Planning	44,278	47,647	52,013	61,249
Corporate Strategy	650	850	-	-
Development Services	71,382	72,441	66,263	66,074
Economic & Environmental Sustainability	1,465	3,100	1,486	1,451

2019-2022 Budget - Tax-supported Operations by Branch

Revenue Summary

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
The Quarters Downtown CRL	4,942	-	-	-
Total Civic Departments	\$456,262	\$466,840	\$483,050	\$488,383
Corporate Expenditures & Revenues				
Automated Enforcement	50,750	45,690	40,880	38,290
Capital Project Financing	263,753	258,337	253,130	256,007
Corporate Expenditures	821	987	853	869
Corporate Revenues	396,785	398,005	399,356	400,780
Taxation Expenditures	4,700	5,000	5,000	5,300
Total Corporate Expenditures & Revenues	\$716,809	\$708,019	\$699,219	\$701,246
Total Taxation Revenue	1,652,732	1,696,003	1,785,960	1,863,969
One-time Items	53,060	-	-	-
Total Revenue & Transfers	\$3,026,617	\$3,023,103	\$3,121,254	\$3,208,798

2019-2022 Budget - Municipal Enterprises

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Blatchford Redevelopment Project				
Revenues & Transfers	8,627	16,525	22,304	28,785
Less: Expenditure & Transfers	12,629	18,392	15,884	30,788
Net Income/(Loss)	(\$4,002)	(\$1,867)	\$6,420	(\$2,003)
Land Development				
Revenues & Transfers	14,283	21,284	17,894	28,597
Less: Expenditure & Transfers	12,296	18,248	15,717	26,744
Net Income/(Loss)	\$1,987	\$3,036	\$2,177	\$1,853
Land for Municipal Purposes				
Revenues & Transfers	27,145	14,881	5,256	11,313
Less: Expenditure & Transfers	14,864	10,740	5,430	9,524
Net Income/(Loss)	\$12,281	\$4,141	(\$174)	\$1,789

2019-2022 Budget - Community Revitalization Levies

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Belvedere CRL				
Revenues & Transfers	6,283	3,886	4,573	7,265
Less: Expenditure & Transfers	6,283	3,886	4,573	7,265
Net Income/(Loss)	-	-	-	-
Capital City Downtown CRL				
Revenues & Transfers	27,823	32,365	35,134	37,786
Less: Expenditure & Transfers	27,823	32,365	35,134	37,786
Net Income/(Loss)	-	-	-	-
The Quarters Downtown CRL				
Revenues & Transfers	-	6,403	7,985	9,096
Less: Expenditure & Transfers	-	6,403	7,985	9,096
Net Income/(Loss)	-	-	-	-

Full-time Equivalents

	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Boards & Commissions				
Economic Development Corporation	586.0	586.0	586.0	586.0
Police Service	2,681.6	2,745.2	2,785.7	2,830.7
Public Library	524.9	525.3	525.3	525.3
Other Boards & Commissions	56.0	56.0	56.0	56.0
Total Boards & Commissions	3,848.5	3,912.5	3,953.0	3,998.0
Civic Departments				
Citizen Services				
Community & Recreation Facilities	1,016.8	1,034.1	1,034.1	1,034.1
Community Standards & Neighbourhoods	343.2	357.5	353.5	351.5
Fire Rescue Services	1,299.0	1,299.0	1,299.0	1,299.0
Integrated Strategic Development	52.0	50.0	50.0	50.0
Social Development	135.2	135.2	135.2	135.2
City Operations				
Business Performance & Customer Experience	18.0	18.0	18.0	18.0
Edmonton Transit	2,299.8	2,321.1	2,320.0	2,315.6
Fleet & Facility Services	1,212.5	1,214.2	1,214.2	1,214.2
Parks & Roads Services	1,298.6	1,283.2	1,283.2	1,283.2
Communications & Engagement				
Engagement	213.5	237.9	236.9	236.9
External and Intergovernmental Relations	18.0	18.0	18.0	18.0
Integrated Marketing Communications	133.9	134.9	127.9	127.9
Reputation and Brand	20.0	18.5	18.0	18.0
Corporate Expenditures & Revenues	0.5	10.5	10.5	10.5
Employee Services				
Employee Relations & Compensation	37.0	37.0	37.0	37.0
Organizational Design & Development	31.0	33.0	33.0	33.0
Talent Acquisition, Service & Solutions	108.0	106.0	106.0	106.0
Workforce Safety & Employee Health	69.0	60.0	60.0	60.0
Financial & Corporate Services				
Assessment & Taxation	180.2	176.2	171.7	171.7
Corporate Procurement & Supply Services	166.0	161.0	155.0	152.0
Financial Services	258.8	252.8	245.8	245.8
Open City & Technology	361.9	359.8	361.9	352.9
Real Estate	89.0	86.0	86.0	86.0
Integrated Infrastructure Services				
Building Great Neighbourhoods and Open Spaces	109.4	119.0	119.0	119.0
Business Planning & Support	188.4	187.4	187.4	187.4
Infrastructure Delivery	65.0	62.0	62.0	62.0
Infrastructure Planning & Design	130.9	128.9	128.9	128.9
LRT Expansion & Renewal	37.5	44.0	44.0	44.0
Mayor & Councillor Offices	50.0	50.0	50.0	50.0
Office of the City Auditor	16.0	16.0	16.0	16.0

Full-time Equivalents

	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Office of the City Manager				
City Manager	10.0	10.0	10.0	10.0
Law	110.8	113.8	112.8	112.8
Office of the City Clerk	73.6	73.6	73.6	68.6
Urban Form & Corporate Strategic Development				
City Planning	136.5	126.9	120.8	116.2
Corporate Strategy	36.8	41.8	41.8	41.8
Development Services	471.7	432.8	432.3	430.3
Economic & Environmental Sustainability	72.0	82.0	82.0	82.0
The Quarters Downtown CRL	2.0	-	-	-
Total Civic Departments	10,872.5	10,892.1	10,855.5	10,825.5
One-time Items	1.3	-	-	-
Total Tax-supported Operations	14,722.3	14,804.6	14,808.5	14,823.5
Municipal Enterprises & Community Revitalization Levies				
Blatchford Redevelopment Project	4.0	4.0	4.0	4.0
Capital City Downtown CRL	2.0	2.0	2.0	2.0
Land Enterprise	9.0	9.0	9.0	9.0
The Quarters Downtown CRL	-	2.0	2.0	2.0
Total Municipal Enterprise & CRL	15.0	17.0	17.0	17.0
Total Full-time Equivalents	14,737.3	14,821.6	14,825.5	14,840.5

2019-2022 Budget - Tax-supported Operations

Other Boards & Commissions

(\$000)	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Revenue & Transfers				
Combative Sports Commission	45	45	45	45
Fort Edmonton Park	3,271	3,271	3,271	3,271
Total Revenue & Transfers	\$3,316	\$3,316	\$3,316	\$3,316

Net Expenditure & Transfers				
Arts Council	13,505	14,917	16,305	17,805
Combative Sports Commission	45	45	45	45
Federation of Community Leagues	6,238	6,238	6,238	6,238
Fort Edmonton Park	7,432	7,455	7,477	7,493
Greater Edmonton Foundation	4,400	4,600	4,600	4,900
Heritage Council	1,109	1,359	1,559	1,709
Reach Edmonton	5,183	5,371	5,575	5,647
TELUS World of Science	2,305	2,499	2,499	2,499
Total Net Expenditure & Transfers	\$40,217	\$42,484	\$44,298	\$46,336

Net Operating Requirement				
Arts Council	13,505	14,917	16,305	17,805
Federation of Community Leagues	6,238	6,238	6,238	6,238
Fort Edmonton Park	4,161	4,184	4,206	4,222
Greater Edmonton Foundation	4,400	4,600	4,600	4,900
Heritage Council	1,109	1,359	1,559	1,709
Reach Edmonton	5,183	5,371	5,575	5,647
TELUS World of Science	2,305	2,499	2,499	2,499
Total Net Operating Requirement	\$36,901	\$39,168	\$40,982	\$43,020

	2019 Adjusted Budget	2020 Budget	2021 Budget	2022 Budget
Full-time Equivalents				
Fort Edmonton Park	56.0	56.0	56.0	56.0
Total Full-time Equivalents	56.0	56.0	56.0	56.0