

	2010	2011	2012	2013	2014	\$	%
	Actual	Actual	Actual	Budget	Budget	Change	Change
						'10 to '14	'10 to '14
Civic Departments							
Community Services							
Community & Recreation Facilities							
Revenue	35,824	43,256	45,707	45,476	50,126	14,302	39.9
Expenditure	67,772	73,954	79,382	81,377	94,384	26,612	39.3
Net Requirement	31,948	30,698	33,675	35,901	44,258	12,310	38.5
Revenue	Increases are primarily due to opening of new recreation facilities (Terwillegar, Commonwealth, Meadows and Clareview), annual rate and volume changes.						
Expenditure	Increases are primarily due to operating impacts of capital for new facilities (including Terwillegar, Commonwealth, Meadows and Clareview Recreation Centres), new service packages, reorganization transfers of civic events and annual personnel adjustments.						
Community Standards							
Revenue	2,852	3,804	4,068	3,537	4,537	1,685	59.1
Expenditure	14,373	20,206	20,527	22,614	23,139	8,766	61.0
Net Requirement	11,521	16,402	16,459	19,077	18,602	7,081	61.5
Revenue	Increases are primarily due to change of new technology to capture higher volume of revenue in parking violation and Animal Permits, as well re-organization and consistent increase of Snow/Weed/Graffiti revenue. 2012 actuals include additional dispatch revenue from clearing increased snowfall.						
Expenditure	Increases are due to re-organization transfer of park rangers and bylaw enforcement (from Sustainable Development to Community Services), annual personnel adjustments and service packages. 2013 budget includes a new service package for parking enforcement.						
Community Strategies & Development							
Revenue	15,719	16,955	15,235	15,027	14,987	(732)	(4.7)
Expenditure	37,276	38,660	40,287	40,098	40,594	3,318	8.9
Net Requirement	21,557	21,705	25,052	25,071	25,607	4,050	18.8
Expenditure	Increases are due to annual personnel adjustments, inflation and service packages for Africa Centre, Increased CIOG & Seniors Grants, New Community Facility Partnership Grant, Vision for Age Friendly Edmonton, Winter City Strategy and Enterprise Square Galleries.						
Fire Rescue Services							
Revenue	2,624	4,162	2,494	497	502	(2,122)	(80.9)
Expenditure	154,482	159,860	165,526	171,551	176,251	21,769	14.1
Net Requirement	151,858	155,698	163,032	171,054	175,749	23,891	15.7
Revenue	Reductions are from removal of Enoch Fire Protection Contract revenue, and completion of AHS Dispatch support services. 2011 Actual includes Slave Lake Fire recoveries.						
Expenditure	Increases are primarily due to operating impacts of capital for Ellerslie Fire Station and Heritage Valley Fire Station, South Edmonton Rescue Truck, annual personnel adjustments, fleet services and approved service packages.						
Neighbourhoods, Parks & Community Recreation							
Revenue	3,984	4,062	4,998	3,098	3,102	(882)	(22.1)
Expenditure	51,806	52,580	54,828	57,191	62,300	10,494	20.3
Net Requirement	47,822	48,518	49,830	54,093	59,198	11,376	23.8
Revenue	Decrease is due to the completion of the Safe Communities Innovation Funding (SCIF) which was provided over three years for Reach Edmonton Council initiatives.						
Expenditure	Increases are primarily due to operating impacts for new capital construction and contributed parkland assets and annual personnel settlements and adjustments. This is offset by a reduction in SCIF expenditures on a go-forward basis.						

	2010 <u>Actual</u>	2011 <u>Actual</u>	2012 <u>Actual</u>	2013 <u>Budget</u>	2014 <u>Budget</u>	Change <u>'10 to '14</u>	Change <u>'10 to '14</u>
Project Management & Maintenance Services							
Revenue	553	497	626	492	481	(72)	(13.0)
Expenditure	<u>36,464</u>	<u>40,619</u>	<u>43,885</u>	<u>48,773</u>	<u>54,666</u>	<u>18,202</u>	49.9
Net Requirement	35,911	40,122	43,259	48,281	54,185	18,274	50.9
Expenditure	Increases are mainly due to the opening of new facilities and increases in costs of contracted maintenance and custodial.						

Corporate Services

Customer Information Services

Revenue	-	58	-	-	-	-	-
Expenditure	<u>12,209</u>	<u>13,861</u>	<u>12,767</u>	<u>15,095</u>	<u>15,388</u>	<u>3,179</u>	26.0
Net Requirement	12,209	13,803	12,767	15,095	15,388	3,179	26.0

The change is primarily caused by salary increases over the period and two factors in the Office of the General Manager; the addition of the Corporate Culture Initiative and being underspent in the 2010 budget for emerging issues and projects.

Human Resources

Revenue	21	19	16	-	-	(21)	(100.0)
Expenditure	<u>12,826</u>	<u>11,514</u>	<u>10,082</u>	<u>11,232</u>	<u>11,503</u>	<u>(1,323)</u>	(10.3)
Net Requirement	12,805	11,495	10,066	11,232	11,503	(1,302)	(10.2)

Overall Human Resources decrease is associated to two main factors; in 2010, there was an expenditure of 632K for Organizational Effectiveness programs and increases in Shared Service recoveries.

Information Technology

Revenue	1,447	246	1	-	-	(1,447)	(100.0)
Expenditure	<u>37,359</u>	<u>36,657</u>	<u>36,221</u>	<u>38,598</u>	<u>37,961</u>	<u>602</u>	1.6
Net Requirement	35,912	36,411	36,220	38,598	37,961	2,049	5.7

Between 2009 and 2014 there have been a number of changes, both reductions (through IT strategies) and increases.

Overall, the \$2.049M increase in the net requirement is salary requirements in IT. The salary requirements are primarily driven by annual increases from the Union Settlements.

Law

Revenue	4	28	66	-	-	(4)	(100.0)
Expenditure	<u>9,555</u>	<u>8,494</u>	<u>8,119</u>	<u>9,189</u>	<u>9,335</u>	<u>(220)</u>	(2.3)
Net Requirement	9,551	8,466	8,053	9,189	9,335	(216)	(2.3)

The Peace Officer program was transferred out of the branch for 2011, and resources have been increased for 2013 to support transformational projects (LRT expansion, Blatchford project, and expropriation).

Materials Management

Revenue	540	395	395	293	293	(247)	(45.7)
Expenditure	<u>8,712</u>	<u>9,093</u>	<u>9,618</u>	<u>9,514</u>	<u>9,782</u>	<u>1,070</u>	12.3
Net Requirement	8,172	8,698	9,223	9,221	9,489	1,317	16.1

The 12.3% increase in expenditures can be primarily associated to salary increases from union agreements.

Office for the City Clerk

Revenue	2,334	745	1,268	833	833	(1,501)	(64.3)
Expenditure	<u>10,266</u>	<u>8,033</u>	<u>10,624</u>	<u>10,578</u>	<u>10,571</u>	<u>305</u>	3.0
Net Requirement	7,932	7,288	9,356	9,745	9,738	1,806	22.8

The Office of the City Clerks expenditures have been relatively flat over this 5 year period. The Revenues however have decreased by 64.3 percent; this is primarily due to 2010 revenues contain an additional Grant of 1.3 Million dollars for the World Expo bid.

	2010 <u>Actual</u>	2011 <u>Actual</u>	2012 <u>Actual</u>	2013 <u>Budget</u>	2014 <u>Budget</u>	Change <u>'10 to '14</u>	Change <u>'10 to '14</u>
Financial Services & Utilities							
Assessment & Taxation							
Revenue	42	18	-	-	-	(42)	(100.0)
Expenditure	<u>18,520</u>	<u>18,928</u>	<u>18,993</u>	<u>20,755</u>	<u>21,057</u>	<u>2,537</u>	13.7
Net Requirement	18,478	18,910	18,993	20,755	21,057	2,579	14.0
Financial Services/Corporate Strategic Planning							
Revenue	1,444	1,339	1,358	1,217	1,446	2	0.1
Expenditure	<u>20,611</u>	<u>21,044</u>	<u>19,073</u>	<u>22,036</u>	<u>22,747</u>	<u>2,136</u>	10.4
Net Requirement	19,167	19,705	17,715	20,819	21,301	2,134	11.1
Mayor & Councillor Offices							
Revenue	10	15	19	-	-	(10)	(100.0)
Expenditure	<u>4,189</u>	<u>4,369</u>	<u>4,499</u>	<u>4,952</u>	<u>5,158</u>	<u>969</u>	23.1
Net Requirement	4,179	4,354	4,480	4,952	5,158	979	23.4
Office of the City Auditor							
Revenue	-	-	-	-	-	-	-
Expenditure	<u>1,965</u>	<u>2,001</u>	<u>1,985</u>	<u>2,165</u>	<u>2,195</u>	<u>230</u>	11.7
Net Requirement	1,965	2,001	1,985	2,165	2,195	230	11.7
Office of the City Manager							
City Manager							
Revenue	-	-	-	-	-	-	-
Expenditure	<u>1,299</u>	<u>1,106</u>	<u>1,073</u>	<u>1,111</u>	<u>1,132</u>	<u>(167)</u>	(12.9)
Net Requirement	1,299	1,106	1,073	1,111	1,132	(167)	(12.9)
Corporate Communications							
Revenue	15	23	13	15	15	-	-
Expenditure	<u>7,003</u>	<u>7,313</u>	<u>6,739</u>	<u>9,378</u>	<u>9,040</u>	<u>2,037</u>	29.1
Net Requirement	6,988	7,290	6,726	9,363	9,025	2,037	29.1

The increases are mainly due to the City Council approved \$2M service package in 2013 budget. This package provides ongoing corporate support for the City of Edmonton's Image and Reputation Initiative to develop, market and facilitate consistent key corporate messages on the national and international stages.

Intergovernmental Affairs

Revenue	-	-	-	-	-	-	-
Expenditure	<u>972</u>	<u>1,325</u>	<u>1,513</u>	<u>2,847</u>	<u>2,796</u>	<u>1,824</u>	187.7
Net Requirement	972	1,325	1,513	2,847	2,796	1,824	187.7

Resulting from restructuring within the City of Edmonton, Intergovernmental and External Affairs Branch has seen the addition of the Regional portfolio and subsequent addition of Events/External. The budget increases in the branch over 2010 - 2012 reflect this growth.

Increases in the 2013 budget year are primarily the result of a \$728,000 service package to support increased and focused events attraction in alignment with the goals included in The Way We Prosper and The Way We Live; and \$500,000 in flow-through dollars to support the Canada Basketball Initiative, as was approved by Council.

	2010 <u>Actual</u>	2011 <u>Actual</u>	2012 <u>Actual</u>	2013 <u>Budget</u>	2014 <u>Budget</u>	Change <u>'10 to '14</u>	Change <u>'10 to '14</u>
Sustainable Development							
Corporate Properties							
Revenue	13,191	13,584	13,203	13,381	12,964	(227)	(1.7)
Expenditure	<u>27,824</u>	<u>26,168</u>	<u>27,222</u>	<u>28,048</u>	<u>27,669</u>	<u>(155)</u>	<u>(0.6)</u>
Net Requirement	14,633	12,584	14,019	14,667	14,705	72	0.5

Current Planning

Revenue	28,039	36,075	47,901	48,101	63,504	35,465	126.5
Expenditure	<u>28,039</u>	<u>36,075</u>	<u>47,901</u>	<u>48,101</u>	<u>63,504</u>	<u>35,465</u>	<u>126.5</u>
Net Requirement	-	-	-	-	-	-	-

Since implementation of the Current Planning Enterprise Model in 2010, fees have been adjusted to align revenues with the cost of delivering services. Expenditures have increased to enable cost recovery for related civic services (\$16M) as well as contributions to the Current Planning Reserve. The balance relates to both revenues and expenditures which have increased correspondingly with the growth in the development industry over this period.

Housing & Economic Sustainability

Revenue	33,791	23,909	19,408	19,473	9,020	(24,771)	(73.3)
Expenditure	<u>47,534</u>	<u>34,503</u>	<u>30,541</u>	<u>29,369</u>	<u>19,444</u>	<u>(28,090)</u>	<u>(59.1)</u>
Net Requirement	13,743	10,594	11,133	9,896	10,424	(3,319)	(24.2)

Annual decrease in Cornerstones I Program grant expenditures and corresponding revenues over this period; now approaching completion as new Cornerstones II Program is being implemented.

Urban Planning & Environment

Revenue	585	572	966	1,767	2,305	1,720	294.0
Expenditure	<u>23,830</u>	<u>15,596</u>	<u>18,246</u>	<u>16,121</u>	<u>17,836</u>	<u>(5,994)</u>	<u>(25.2)</u>
Net Requirement	23,245	15,024	17,280	14,354	15,531	(7,714)	(33.2)

Revenue Increased Transfers from Heritage Reserve for increased Heritage Conservation payments and increased Transfer from Natural Areas Reserve to cover debt payments for Natural Areas debt issued in 2011.

Expenditure Increased Recoveries from Current Planning; decreased Transfer to Façade and Development Incentive Reserves (now in Housing & Economic Development) due to department restructuring.

Vehicle for Hire

Revenue	755	794	1,469	864	867	112	14.8
Expenditure	<u>755</u>	<u>794</u>	<u>1,469</u>	<u>864</u>	<u>867</u>	<u>112</u>	<u>14.8</u>
Net Requirement	-	-	-	-	-	-	-

Transportation Services

Edmonton Transit

Revenue	104,256	114,427	120,991	129,499	134,001	29,745	28.5
Expenditure	<u>255,452</u>	<u>281,483</u>	<u>296,330</u>	<u>308,761</u>	<u>322,472</u>	<u>67,020</u>	<u>26.2</u>
Net Requirement	151,196	167,056	175,339	179,262	188,471	37,275	24.7

2010-2011 Revenue Growth in bus service - SLRT
2012-2014 Expenditure Growth in bus service - NLRT
Net Requirement To provide more front line service to customers

LRT Design & Construction

Revenue	240	191	858	30	967	727	302.9
Expenditure	<u>1,132</u>	<u>874</u>	<u>1,570</u>	<u>707</u>	<u>1,648</u>	<u>516</u>	<u>45.6</u>
Net Requirement	892	683	712	677	681	(211)	(23.7)

2013-2014 Revenue SLRT Property Rental revenue
2013-2014 Expenditure SLRT Property Rental transfer to capital

Roads Design & Construction

	2010 <u>Actual</u>	2011 <u>Actual</u>	2012 <u>Actual</u>	2013 <u>Budget</u>	2014 <u>Budget</u>	Change <u>'10 to '14</u>	Change <u>'10 to '14</u>
Revenue	-	-	-	-	-	-	-
Expenditure	<u>1,601</u>	<u>1,629</u>	<u>1,362</u>	<u>1,435</u>	<u>1,412</u>	<u>(189)</u>	(11.8)
Net Requirement	1,601	1,629	1,362	1,435	1,412	(189)	(11.8)
2011-2012	One time renovation cost removed partially offset by personnel and benefit increases.						

Traffic Safety & Automated Enforcement

Revenue	22,043	15,937	20,684	30,100	30,100	8,057	36.6
Expenditure	<u>12,414</u>	<u>14,425</u>	<u>11,040</u>	<u>14,400</u>	<u>14,400</u>	<u>1,986</u>	16.0
Net Requirement	(9,629)	(1,512)	(9,644)	(15,700)	(15,700)	(6,071)	63.0
2011-2012	Revenue Speed on Green Refund Expenditure Repayment of prior year capital expenditures						

Transportation Operations

Revenue	16,152	18,084	18,496	13,817	13,467	(2,685)	(16.6)
Expenditure	<u>125,422</u>	<u>166,133</u>	<u>142,101</u>	<u>148,920</u>	<u>151,807</u>	<u>26,385</u>	21.0
Net Requirement	109,270	148,049	123,605	135,103	138,340	29,070	26.6
2013 Rev	Reduction in revenue due to MSI grant no longer being a funding source for microsurfacing. MSI was transferred to Capital. Dedicated tax levy is funding microsurfacing starting in 2013.						
2014 Rev	Reduction in parking revenue due to GST remittance required.						
2011 Expend	Snow & Ice program was \$30M unfavourable due to inclement weather that year.						

Transportation Planning

Revenue	933	948	1,171	709	69	(864)	(92.6)
Expenditure	<u>17,360</u>	<u>14,916</u>	<u>15,998</u>	<u>14,457</u>	<u>13,366</u>	<u>(3,994)</u>	(23.0)
Net Requirement	16,427	13,968	14,827	13,748	13,297	(3,130)	(19.1)
2013-2014	Revenue Transfer of Inspection Revenue to Sustainable Development						
2013-2014	Expenditure Decrease in expenditures is due to increased recoveries from Current Planning branch within Sustainable Development.						

Quarters Community Revitalization Levy

Revenue	-	-	1,940	918	2,973	2,973	-
Expenditure	<u>-</u>	<u>-</u>	<u>2,582</u>	<u>1,026</u>	<u>3,115</u>	<u>3,115</u>	-
Net Requirement	-	-	642	108	142	142	-

Total Civic Departments

Revenue	287,398	300,143	323,351	329,144	346,559	59,161	20.6
Expenditure	<u>1,049,022</u>	<u>1,122,213</u>	<u>1,142,103</u>	<u>1,191,263</u>	<u>1,247,539</u>	<u>198,517</u>	18.9
Net Requirement	761,624	822,070	818,752	862,119	900,980	139,356	18.3

Boards & Commissions

Economic Development Corporation

Revenue	22,476	20,980	21,956	21,236	21,062	(1,414)	(6.3)
Expenditure	<u>35,181</u>	<u>34,066</u>	<u>35,292</u>	<u>35,386</u>	<u>35,546</u>	<u>365</u>	1.0
Net Requirement	12,705	13,086	13,336	14,150	14,484	1,779	14.0

	2010 <u>Actual</u>	2011 <u>Actual</u>	2012 <u>Actual</u>	2013 <u>Budget</u>	2014 <u>Budget</u>	Change <u>'10 to '14</u>	Change <u>'10 to '14</u>
Police Service							
Revenue	58,719	61,523	61,981	65,487	65,350	6,631	11.3
Expenditure	<u>292,306</u>	<u>305,133</u>	<u>322,873</u>	<u>343,604</u>	<u>350,576</u>	<u>58,270</u>	19.9
Net Requirement	233,587	243,610	260,892	278,117	285,226	51,639	22.1
The EPS revenue budget has increased \$6.631 million or 11.3% due to changes in:							
- Traffic Safety Act fines increase (\$4.766 million) expected from the Specialized Traffic Apprehension Team and historical volumes							
- Premiers Initiative Grant (also known as the New Hires Grant) annualized the final installment (\$0.863 million) to support 105 police officers hired between 2008 and 2010 (\$100,000 per officer)							
- Municipal Policing Assistance Grant population increase (\$0.561 million) based on census results at \$16.00 per capita							
- Other increases (\$1.399 million) related to rate changes for correspondence and vehicle storage fees and volume changes for special event policing and bylaw violations							
- Offset by a decrease in Secondment recoveries (\$0.958 million) from third parties (i.e. ALERT)							

The EPS expenditure budget has increased \$58.270 million or 19.9% due to changes in:

- Personnel increases (\$53.456 million) for collective agreement settlements, changes in benefits (i.e. special forces and local authorities pension plans), merit, new positions for the Violence Reduction Strategy
- Non personnel increases (\$4.814 million) for the purchase and operation of police related infrastructure to support new positions, services provided by other City departments (i.e. fleet, building maintenance and custodial) and general inflation

Public Library

Revenue	7,703	6,855	7,052	8,150	7,043	(660)	(8.6)
Expenditure	<u>43,736</u>	<u>44,515</u>	<u>46,206</u>	<u>49,308</u>	<u>52,007</u>	<u>8,271</u>	18.9
Net Requirement	36,033	37,660	39,154	41,158	44,964	8,931	24.8
Revenue	Continuation of free registration (membership fees) on an on-going basis						
Expenditure	Contractual commitments for personnel 3 expansion/replacement libraries (Jasper Place/Highlands/Millwoods) 2 new library branches (Clareview/Meadows), 1 new eplGo location						

Small Boards & Commissions

Arts Council

Revenue	-	-	-	-	-	-	-
Expenditure	<u>6,187</u>	<u>8,374</u>	<u>10,045</u>	<u>11,545</u>	<u>11,771</u>	<u>5,584</u>	90.3
Net Requirement	6,187	8,374	10,045	11,545	11,771	5,584	90.3

Combative Sports Commission

Revenue	713	284	49	188	188	(525)	(73.6)
Expenditure	<u>682</u>	<u>284</u>	<u>212</u>	<u>188</u>	<u>188</u>	<u>(494)</u>	(72.4)
Net Requirement	(31)	-	163	-	-	31	(100.0)

Federation of Community Leagues

Revenue	-	-	-	-	-	-	-
Expenditure	<u>2,333</u>	<u>4,517</u>	<u>6,000</u>	<u>6,144</u>	<u>6,206</u>	<u>3,873</u>	166.0
Net Requirement	2,333	4,517	6,000	6,144	6,206	3,873	166.0

Fort Edmonton Park

Revenue	3,612	2,499	2,853	3,271	3,271	(341)	(9.4)
Expenditure	<u>6,513</u>	<u>5,267</u>	<u>5,845</u>	<u>6,697</u>	<u>6,952</u>	<u>439</u>	6.7
Net Requirement	2,901	2,768	2,992	3,426	3,681	780	26.9

Greater Edmonton Foundation

Revenue	-	-	-	-	-	-	-
Expenditure	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	<u>3,700</u>	<u>3,700</u>	<u>200</u>	5.7
Net Requirement	3,500	3,500	3,500	3,700	3,700	200	5.7

	2010 <u>Actual</u>	2011 <u>Actual</u>	2012 <u>Actual</u>	2013 <u>Budget</u>	2014 <u>Budget</u>	Change <u>'10 to '14</u>	Change <u>'10 to '14</u>
Heritage Council							
Revenue	-	-	-	-	-	-	-
Expenditure	<u>255</u>	<u>260</u>	<u>267</u>	<u>551</u>	<u>563</u>	<u>308</u>	120.8
Net Requirement	255	260	267	551	563	308	120.8
Homeless Commission							
Revenue	123	74	-	-	-	(123)	(100.0)
Expenditure	<u>123</u>	<u>795</u>	<u>521</u>	<u>619</u>	<u>622</u>	<u>499</u>	405.7
Net Requirement	-	721	521	619	622	622	-
REACH Edmonton							
Revenue	875	-	-	-	-	(875)	(100.0)
Expenditure	<u>1,925</u>	<u>1,532</u>	<u>2,592</u>	<u>2,592</u>	<u>2,643</u>	<u>718</u>	37.3
Net Requirement	1,050	1,532	2,592	2,592	2,643	1,593	151.7
Space & Science Foundation							
Revenue	-	-	-	-	-	-	-
Expenditure	<u>1,789</u>	<u>1,825</u>	<u>1,870</u>	<u>1,926</u>	<u>1,965</u>	<u>176</u>	9.8
Net Requirement	1,789	1,825	1,870	1,926	1,965	176	9.8
Total Boards & Commissions							
Revenue	94,221	92,215	93,891	98,332	96,914	2,693	2.9
Expenditure	<u>394,530</u>	<u>410,068</u>	<u>435,223</u>	<u>462,260</u>	<u>472,739</u>	<u>78,209</u>	19.8
Net Requirement	300,309	317,853	341,332	363,928	375,825	75,516	25.1
Corporate Expenditures & Revenues							
Capital Project Financing							
Revenue	52,775	155,100	118,962	107,381	109,532	56,757	107.5
Expenditure	<u>176,876</u>	<u>213,291</u>	<u>190,857</u>	<u>204,438</u>	<u>215,584</u>	<u>38,708</u>	21.9
Net Requirement	124,101	58,191	71,895	97,057	106,052	(18,049)	(14.5)
Corporate Expenditures							
Revenue	1,490	1,188	1,215	1,045	1,146	(344)	(23.1)
Expenditure	<u>24,963</u>	<u>23,738</u>	<u>20,862</u>	<u>26,032</u>	<u>48,330</u>	<u>23,367</u>	93.6
Net Requirement	23,473	22,550	19,647	24,987	47,184	23,711	101.0
Corporate Revenues							
Revenue	402,146	332,291	308,010	312,472	317,402	(84,744)	(21.1)
Expenditure	<u>505</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(505)</u>	(100.0)
Net Requirement	(401,641)	(332,291)	(308,010)	(312,472)	(317,402)	84,239	(21.0)
Taxation Expenditures							
Revenue	2,767	3,789	4,235	4,300	6,900	4,133	149.4
Expenditure	<u>6,979</u>	<u>10,137</u>	<u>8,048</u>	<u>10,177</u>	<u>7,600</u>	<u>621</u>	8.9
Net Requirement	4,212	6,348	3,813	5,877	700	(3,512)	(83.4)
Neighbourhood Renewal							
Revenue	-	-	-	-	-	-	-
Expenditure	<u>31,655</u>	<u>48,506</u>	<u>60,191</u>	<u>69,114</u>	<u>86,226</u>	<u>54,571</u>	172.4
Net Requirement	31,655	48,506	60,191	69,114	86,226	54,571	172.4
Total Corporate Expenditures & Revenues							
Revenue	459,178	492,368	432,422	425,198	434,980	(24,198)	(5.3)
Expenditure	<u>240,978</u>	<u>295,672</u>	<u>279,958</u>	<u>309,761</u>	<u>357,740</u>	<u>116,762</u>	48.5
Net Requirement	(218,200)	(196,696)	(152,464)	(115,437)	(77,240)	140,960	(64.6)

Prior Year Surplus

	2010	2011	2012	2013	2014	Change	Change
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>'10 to '14</u>	<u>'10 to '14</u>
Revenue	-	-	15,006	-	-	-	-
Expenditure	<u>41,971</u>	<u>7,789</u>	<u>33,567</u>	-	-	(41,971)	(100.0)
Net Requirement	41,971	7,789	18,561	-	-	(41,971)	(100.0)

One-time Items & Amount Available for City Council

Revenue	-	-	-	27,164	-	-	-
Expenditure	<u>-</u>	<u>-</u>	<u>-</u>	<u>27,215</u>	<u>4,000</u>	<u>4,000</u>	-
Net Requirement	-	-	-	51	4,000	4,000	-

Taxation Revenue

Revenue	885,704	951,016	1,026,181	1,110,661	1,203,565	317,861	35.9
Expenditure	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	-
Net Requirement	(885,704)	(951,016)	(1,026,181)	(1,110,661)	(1,203,565)	(317,861)	35.9

Grand Total

Revenue	1,726,501	1,835,742	1,890,851	1,990,499	2,082,018	355,517	20.6
Expenditure	<u>1,726,501</u>	<u>1,835,742</u>	<u>1,890,851</u>	<u>1,990,499</u>	<u>2,082,018</u>	<u>355,517</u>	20.6
Net Requirement	-	-	-	-	-	-	-

Drainage Design & Construction

Revenue	122,153	116,022	122,073	113,804	127,202	5,049	4.1
Expenditure	<u>121,181</u>	<u>113,782</u>	<u>121,376</u>	<u>113,305</u>	<u>126,974</u>	<u>5,793</u>	4.8
Net Income	972	2,240	697	499	228	(744)	(76.5)

Fleet Services

Revenue	141,676	162,294	176,834	185,999	193,206	51,530	36.4
Expenditure	<u>144,858</u>	<u>164,009</u>	<u>177,736</u>	<u>185,999</u>	<u>193,206</u>	<u>48,348</u>	33.4
Net Income(Loss)	(3,182)	(1,715)	(902)	-	-	3,182	(100.0)

Increases are driven by client demands/usage of fleet, increase cost of fuel and parts, salary settlements and the mid-life bus refurbishment strategy.

Land Enterprise

Revenue	20,205	30,394	48,664	31,960	68,424	48,219	238.6
Expenditure	<u>13,782</u>	<u>15,226</u>	<u>27,656</u>	<u>29,517</u>	<u>63,280</u>	<u>49,498</u>	359.1
Net Income	6,423	15,168	21,008	2,443	5,144	(1,279)	(19.9)

More projects are currently being undertaken by land enterprise resulting in higher sales and related cost of sales. Significant increases in industrial land sales to support the industrial land strategy & TWW Prosper.

Belvedere Community Revitalization Levy

Revenue	-	-	-	9,008	5,547	5,547	-
Expenditure	<u>-</u>	<u>-</u>	<u>3,610</u>	<u>6,552</u>	<u>4,331</u>	<u>4,331</u>	-
Net Income	-	-	(3,610)	2,456	1,216	1,216	-