#### **Department — Community Services**

#### Introduction

Ultimately, people create the character of a place; people build a city that supports and embodies their shared values, and people shape a city's quality of life. Community Services helps give a voice to the principles and goals of creating a city where people of all ages, backgrounds, cultures and income levels have the opportunity to succeed. With colleagues from across the corporation, residents, community organizations and other stakeholders, we work to make Edmonton one of the most liveable cities in Canada. Strengthening our quality of life means building a diverse and inclusive city, connecting people and communities, assuring accessibility and affordability, ensuring community safety, and creating an attractive and sustainable city for the future.

Council Initiatives, partnerships, business acumen, integration, culture and leadership are key priorities across our department. In addition, on any given day, and in recognition that great cities are built by, for and with people, Community Services manages hundreds of activities serving the people of Edmonton.

Through protection of life, property and the environment, social planning and social delivery, fostering civic pride and volunteerism and by providing opportunities for all Edmontonians to gather, connect, create and celebrate, Community Services will work to continue to balance the expectations and needs of residents with fiscal realities.



Our proposed budget reflects how we are responding to these challenges while continuing to advance City Council's strategic goals.

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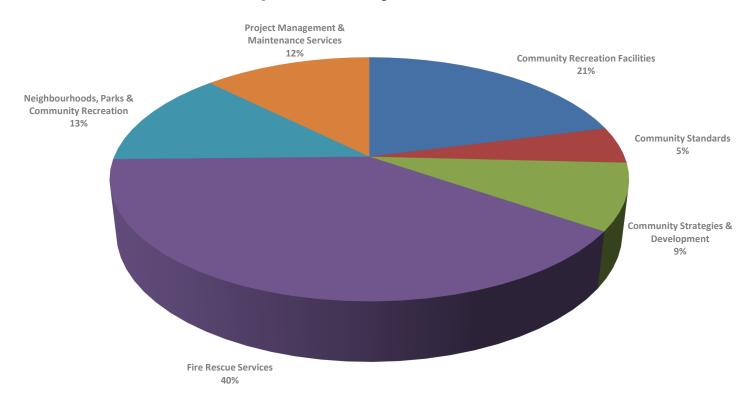
BRANCHES AND PROGRAMS									
Community & Recreation Facilities	Community Standards	Community Strategies and Development	Fire Rescue Services	Neighbourhoods, Parks, and Community Recreation	Project Management & Maintenance Services				
Facility Operations River Valley Operations Civic Events & Partnerships	Animal Care and Pest Management Enforcement and Program Services	Communities of Interest  Community Investment  Business Strategy & Community Initiatives  Park and Facility Development	Fire Rescue Operations Office of Emergency Management Public Safety Technical Services Training & Logistics	Neighbourhoods, Parks and Community Recreation Districts Forestry, Beautification, and Environmental Management Family and Community Support Great Neighbourhoods	Building Design and Construction  Landscape Design and Construction  Facility Maintenance Services				

## **Department — Community Services**

#### **Proposed 2015 Budget – Department Summary by Branch**

(\$000)	2013 Actual	2014 Budget	2015 Budget	\$ Change '14-'15	% Change '14-'15
Revenue & Transfers					
Community & Recreation Facilities	50,681	50,126	60,288	10,162	20.3
Community Standards	3,972	4,167	4,482	315	7.6
Community Strategies & Development	15,194	15,187	15,262	75	0.5
Fire Rescue Services	3,965	502	1,902	1,400	278.9
Neighbourhood, Parks & Community Recreation	3,999	3,102	3,020	(82)	(2.6)
Project Management & Maintenance Services	583	481	503	22	4.6
Total Revenue & Transfers	\$78,394	\$73,565	\$85,457	\$11,892	16.2
Expenditure & Transfers					
Community & Recreation Facilities	88,632	91,861	103,485	11,624	12.7
Community Standards	23,100	23,372	23,968	596	2.6
Community Strategies & Development	44,528	42,602	43,452	850	2.0
Fire Rescue Services	173,021	187,992	197,727	9,735	5.2
Neighbourhood, Parks & Community Recreation	55,298	60,471	63,223	2,752	4.6
Project Management & Maintenance Services	48,927	54,105	61,854	7,749	14.3
Total Expenditure & Transfers	\$433,506	\$460,403	\$493,709	\$33,306	7.2
Net Operating Requirement	\$355,112	\$386,838	\$408,252	\$21,414	5.5

#### **Expenditures by Branch**



# **Department — Community Services**

### **Proposed 2015 Budget – Department Summary by Category**

(\$000)	2013	2014	2015	\$ Change	% Change
	Actual	Budget	Budget	'14-'15	'14-'15
Revenue & Transfers					
User Fees, Fines, and Permits	57,990	56,893	68,709	11,816	20.8
Grants	18,560	16,435	16,395	(40)	(0.2)
Transfer from Reserves	1,844	237	353	116	48.9
Total Revenue & Transfers	\$78,394	\$73,565	\$85,457	\$11,892	16.2
Expenditure & Transfers					
Personnel	297,052	329,891	350,642	20,751	6.3
Materials, Goods, and Supplies	26,166	27,943	30,404	2,461	8.8
External Services	64,731	64,197	76,446	12,249	19.1
Fleet Services	23,159	22,422	22,563	141	0.6
Intra-municipal Charges	15,764	12,783	13,696	913	7.1
Utilities & Other Charges	48,479	46,422	49,072	2,650	5.7
Transfer to Reserves	5,170	653	1,051	398	60.9
Subtotal	580,521	504,311	543,874	39,563	7.8
Intra-municipal Recoveries	(47,015)	(43,908)	(50, 165)	(6,257)	14.3
Total Expenditure & Transfers	\$433,506	\$460,403	\$493,709	\$33,306	7.2
Net Operating Requirement	\$355,112	\$386,838	\$408,252	\$21,414	5.5
Full-time Equivalents	3,249.7	3,415.8	3,602.5	186.7	

Budget details are provided at the Branch level.